

# Local Strategic Planning Statement

March 2020



**Council acknowledges the Dharawal people as the traditional custodians of this land and pay our respect to their Elders both past and present.**



**Theresa Fedeli**  
Mayor

## Message from the Mayor

The Camden area is the fastest growing local government area in Australia, welcoming more than 100 new residents every week. Having lived here for more than 25 years, I can understand why – Camden is a place of terrific opportunity. People look at this area and see the opportunity to buy or build their dream home, spend time at state-of-the-art facilities, send their children to new and exciting schools and turn their passion into their business.

Our magnificent patch of earth has a significant role to play in Greater Sydney's future. This is why Council has prepared the Local Strategic Planning Statement (LSPS), so we are able to set in motion the community's 20-year planning vision for Camden.

Over three months of extensive community engagement in the preparation of this document, we heard our residents share their aspirations and ideas for the Camden area. Among other priorities, we heard you want our existing heritage, rural and natural assets protected; public transport connections, pedestrian and cycle networks; the opportunity to work locally; as well as well-designed, inclusive and family-friendly public spaces.

I am proud of the Camden we are creating, and I look forward to watching our vision continue to unfold while respecting our unique heritage.



## Local Strategic Planning Statement

Published 2020

### Acknowledgments

Council acknowledges and extends appreciation to all contributors.

### Availability



The Camden Local Strategic Planning Statement is available on Council's website: [www.camden.nsw.gov.au](http://www.camden.nsw.gov.au)

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# Abbreviations

<b>CSP</b>	Community Strategic Plan
<b>DCP</b>	Development Control Plan
<b>DPIE</b>	Department of Planning, Industry and Environment
<b>EP&amp;A</b>	Environmental Planning and Assessment Act 1979
<b>GSC</b>	Greater Sydney Commission
<b>GSRP</b>	Greater Sydney Region Plan
<b>HAC</b>	Heritage Advisory Committee
<b>IP&amp;R</b>	Integrated Planning and Reporting
<b>LALC</b>	Local Aboriginal Land Council
<b>LEP</b>	Local Environmental Plan
<b>LGA</b>	Local Government Area
<b>LG Act</b>	Local Government Act 1993
<b>LSPS</b>	Local Strategic Planning Statement
<b>SWGA</b>	South West Growth Area
<b>WCDP</b>	Western City District Plan
<b>WSA</b>	Western Sydney Airport

# About the Plan

The Local Strategic Planning Statement (LSPS) is a 20-year planning vision, emphasising land use, transport and sustainability objectives to demonstrate how Camden Local Government Area (Camden) will change to meet the community's needs over the next 20 years. The LSPS implements the strategic direction of The

Greater Sydney Region Plan and Western City District Plan at the local level by setting clear local priorities for the jobs, homes, services and parks that the Camden community will require over the next 20 years. The LSPS sets short, medium and long-term actions linked to the local priorities, to deliver on the community's future vision.

## The purpose of the LSPS is to:

- Provide a 20-year land use vision for the LGA
- Outline the characteristics which shape our local identity
- Identify our shared values to be enhanced and maintained
- Direct how future growth and change will be managed
- Implement the Western City District Plan where relevant to our area
- Identify where further detailed strategic planning may be needed



Figure 1 - LSPS Flow Chart

# Community Engagement

Camden Council developed the LSPS in close consultation with the community. In November 2018 Council sought feedback on community views and priorities by attending various events, local pop up stalls, school visits and promoted

feedback via an online community survey and digital ideas wall. The community engagement was structured around the four themes of this Plan, and what we heard from the community is outlined below.

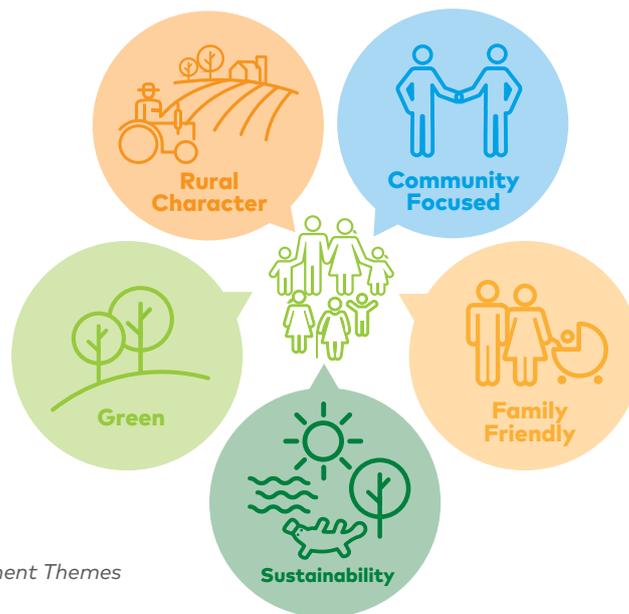


Figure 2 - Community Engagement Themes

## Infrastructure and Collaboration

The planning and delivery of transport infrastructure to meet growth was seen as an important factor in supporting the creation of local jobs, and the introduction of rail was seen as both an opportunity for improved connections and a catalyst for growth.

## Liveability

Fresh local food production and access to the natural environment and local open spaces were consistently considered the highest priority in relation to the liveability of Camden. The local community spirit is also highly valued, and people want to remain engaged in decision making for their LGA.

The relationship between local jobs and transport was highlighted by the business community as a major barrier to connectivity between housing, jobs and services.

## Productivity

People perceive opportunities across the LGA to grow and diversify the health and education industries, especially around new growth areas. Participants also identified tourism as having the potential to grow and further align to the rural heritage of the region.

Newer suburbs and centres like Oran Park and Leppington have large potential to house economic growth and are ideal locations for offices and professional hubs. The business community saw opportunities for innovation in youth employment, business collaboration and the local agricultural industry.

## Sustainability

Rural landscapes are considered among the most valuable in the LGA and inherently tied to the local identity. The Nepean River was consistently identified as a key natural landmark to be protected and promoted. The presence of local native bushland is a significant feature of the area which should be preserved. Pedestrian access to the environment, such as access to waterways and open space was prioritised by all participants.

Engagement	Dates	Location	Participants
<b>Phase 1 – Understanding community views and priorities</b>			
Pop-up events	Nov 2018 – Jan 2019	13 events; 6 locations	252
Online Survey	Nov 2018 – Feb 2019	Online	346
Digital Ideas Wall	Dec 2018 – Feb 2019	Online	90
Primary school visits	Nov 2018 – Dec 2018	4 local primary schools	200
<b>Phase 2 – Exploring and discussing ideas</b>			
Central Ward Workshop	Feb 2019	Narellan Library	13
South Ward Workshop	Feb 2019	Narellan Library	27
North Ward Workshop	Feb 2019	Oran Park Library	30
Productivity Workshop	Feb 2019	Council Chambers	60
<b>Phase 3 – Public exhibition</b>			
Public Exhibition	July 2019 – Aug 2019	9 events; 6 locations	N/A
Public Information Session 1	July 2019	Council Chambers	15
Public Information Session 2	August 2019	Harrington Park Community Centre	4
Public Information Session 3	August 2019	Camden Civic Centre	16

Table 1 - Community Engagement

During the public exhibition of the draft LSPS Council undertook extensive engagement with the Camden community and notified 40 public agencies and the three neighbouring Councils, Campbelltown City Council, Liverpool City Council and Wollondilly Shire Council.

A total of 61 submissions were received during the exhibition period:

- 42 general community submissions;
- 17 Government agency submissions; and
- 2 adjoining Council submissions.

# Policy Context

The LSPS has been prepared in accordance with clause 3.9 of the Environmental Planning and Assessment Act 1979 (the EP&A Act) and will be used for land use decision making in Camden. The EP&A Act requires that the LSPS identify the basis for strategic planning in Camden, having regard to economic, social and environmental matters, the local priorities for Camden, actions required to achieve those priorities, and the basis

on which Council is to monitor and report on the implementation of those actions.

The LSPS brings together and builds on planning work found in Council's other plans, studies and strategies and will be used to update other key components of these plans.

# Camden Community Strategic Plan

The LSPS works with Council's Community Strategic Plan (CSP), which has a similar but broader purpose on how Council will work to meet the community's needs. The LSPS's planning priorities, strategic directions and actions provide the rationale for decisions about how we will use our land to achieve the community's broader goals.

The LSPS aligns to the Key Directions of the CSP, as reflected in the implementation table.



## Council's Community Strategic Plan

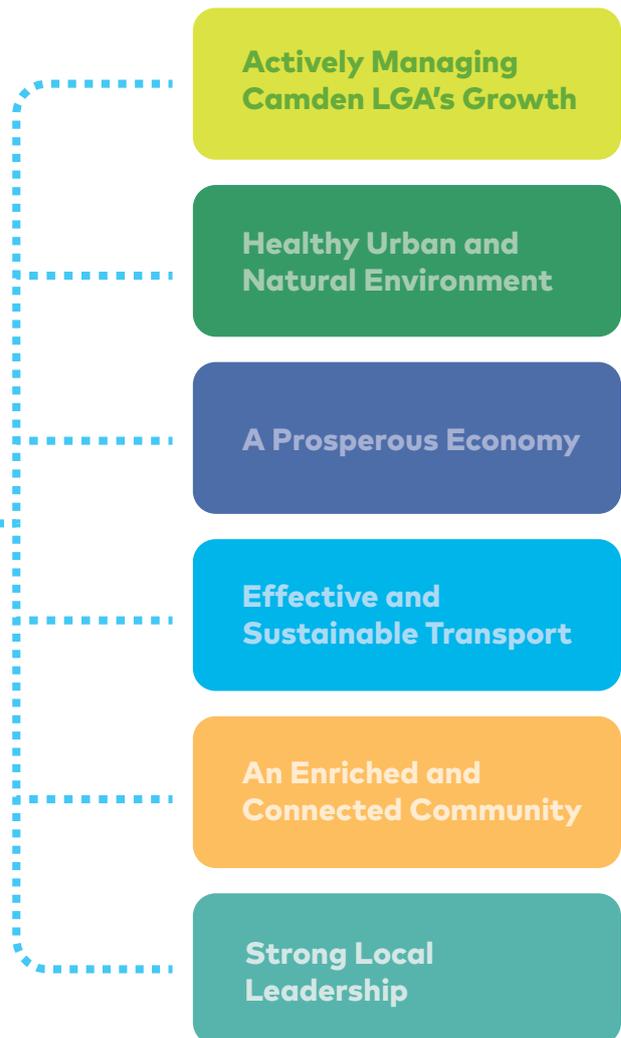


Figure 3 - Camden Council Community Strategic Plan - Key Directions

# A Metropolis of Three Cities – The Greater Sydney Region Plan

In March 2018, the Greater Sydney Commission released the Metropolis of Three Cities – the Greater Sydney Region Plan (the Region Plan) and the Western City District Plan (the District Plan). The two plans are framed around 10 Directions based on the themes of Infrastructure and Collaboration, Liveability, Productivity and Sustainability.

The Region Plan sets a 40-year vision and establishes a 20-year plan to manage growth and change for Greater Sydney in the context of social, economic and environmental matters.

It is built on a vision of three cities – the Western Parkland City, the Central River City and the Eastern Harbour City – where most residents live within 30 minutes of jobs, education and health facilities, services and great places.

The Region Plan aims to rebalance economic and social opportunities to deliver a more equitable Greater Sydney and establishes 10 Directions to guide future land use planning across Sydney and achieve the vision of three cities.

## Infrastructure

## Liveability

## Productivity

## Sustainability



A City Supported by Infrastructure



A City for People



A Well Connected City



A City in its Landscape



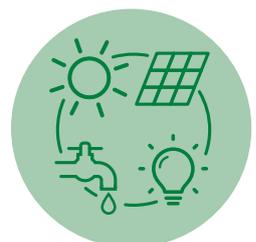
A Collaborative City



Housing the City



Jobs and Skills for the City



An Efficient City



A City of Great Places



A Resilient City

Figure 4 - The 10 Directions for Greater Sydney

# Western City District Plan

The Western City District Plan builds on the 10 Directions of the Sydney Region Plan and sets priorities and actions for achieving the strategic direction for the Western City District, which includes the Council areas of Camden, Wollondilly, Campbelltown, Liverpool, Fairfield, Penrith and The Blue Mountains. The District Plan provides a 20-year plan to manage growth.

The District Plan acknowledges that the Western Parkland City will experience significant growth

in housing, jobs, infrastructure and social and recreational amenities over the next 40 years. This growth will be underpinned by the once-in-a-generation investment in the Western Sydney Airport and Aerotropolis.

Most notably for Camden, the District Plan acknowledges existing strengths and highlights opportunities to leverage these to improve liveability, productivity and sustainability of the area.

## The key components from the District Plan which relate to Camden are:

- Promoting north south and east west transport connections and matching population growth with infrastructure
- Leveraging opportunities presented by the Western Sydney Airport and the Aerotropolis to build the local economy by increasing agricultural production and strengthening Camden's visitor economy by promoting tourism
- Recognising Narellan and Leppington as Strategic Centres which will provide the focus for commercial and retail investment, and provide local employment
- Setting a housing supply target for Camden of 11,800 new dwellings over the next 0-5 years
- Recognising the value of the Metropolitan Rural Area and requiring its protection
- Recognising the importance of heritage for an area's identity
- Focusing on the delivery of urban tree canopy cover and the Blue and Green Grid
- Creating a continuous open space corridor along the entirety of South Creek that provides ecological protection and enhancement, better stormwater treatment and a regionally significant corridor for recreation uses.

The LSPS provides a local response to the priorities and actions of the District Plan. The relationship between the documents is outlined in the Implementation and Monitoring Section of this document.

# Western Sydney City Deal

The Western Sydney City Deal, signed on 4 March 2018, brings together the Australian and New South Wales governments and the eight local councils in the Western District to deliver transformative change to the region over the next 20 years.

The three tiers of government are working collaboratively and contributing resources to deliver the 38 commitments within the City Deal and create quality outcomes for Western Sydney as described in the Western Sydney City Deal Implementation Plan (*Table 1*).

<b>Vision</b>	<b>A thriving future-focused city that is highly connected, innovative and liveable</b>					
<b>Objectives</b>	1. Realising the 30-minute city by delivering public transport for the Western Parkland City		4. Respecting and building on local character, enhancing liveability and improving the quality of the local environment			
	2. Creating 200,000 jobs by supercharging the Western Parkland City		5. Innovative approaches to planning and delivery of housing			
	3. Skilling our residents in the region and initiating new education opportunities		6. Getting on with delivering the Western Parkland City through enduring tri-level governance			
<b>Initiatives</b>	<b>Connectivity</b>	<b>Jobs for the Future</b>	<b>Skills and Education</b>	<b>Liveability and Environment</b>	<b>Planning and Housing</b>	<b>Implementation and Governance</b>

*Table 2 - Western Sydney City Deal Implementation Plan Summary*

# Camden Context

## Camden in the Western City District

The Camden Local Government Area covers a total land area of 206 square kilometres and is renowned for its rural and heritage character set in landscapes of scenic and natural beauty.

Camden is located in the southern portion of the Western City District, which also covers the local government areas of the Blue Mountains, Campbelltown, Fairfield, Hawkesbury, Liverpool, Penrith and Wollondilly.

As a rapidly growing area with a population forecasted to grow to 233,950 by 2036, Camden contains a mix of agricultural land, country towns and villages, new residential areas, commercial and industrial development. In the context of the Western Sydney Airport, Camden offers unique opportunities presented by urban development and population growth.

A significant portion of the northern part of Camden has been identified for future urban development by the NSW Department of Planning, Industry and Environment and is known as the South West Growth Area (SWGA). Most

of the residential growth for Camden is being planned to occur with the SWGA boundary with associated infrastructure required to be delivered in this area. As the SWGA continues to develop, new centres will be delivered to provide a diversity of employment and housing for future residents.

Camden Town Centre was established as part of the agricultural expansion of the early settlement of Sydney, being one of Sydney's oldest towns. The local community holds the Camden Town Centre in high regard for its attractive streets, beautiful heritage buildings, and rural village feel. Leppington and Narellan are identified to be the principal future retail and commercial hubs in Camden, with higher-order, strategic centres envisaged for these locations.

Over the next 20 years, Council will need to plan for new homes, jobs and services for an additional 140,000 people, while protecting and enhancing Camden's distinctive local character and natural environment.



Figure 5 - Camden in the Western City District

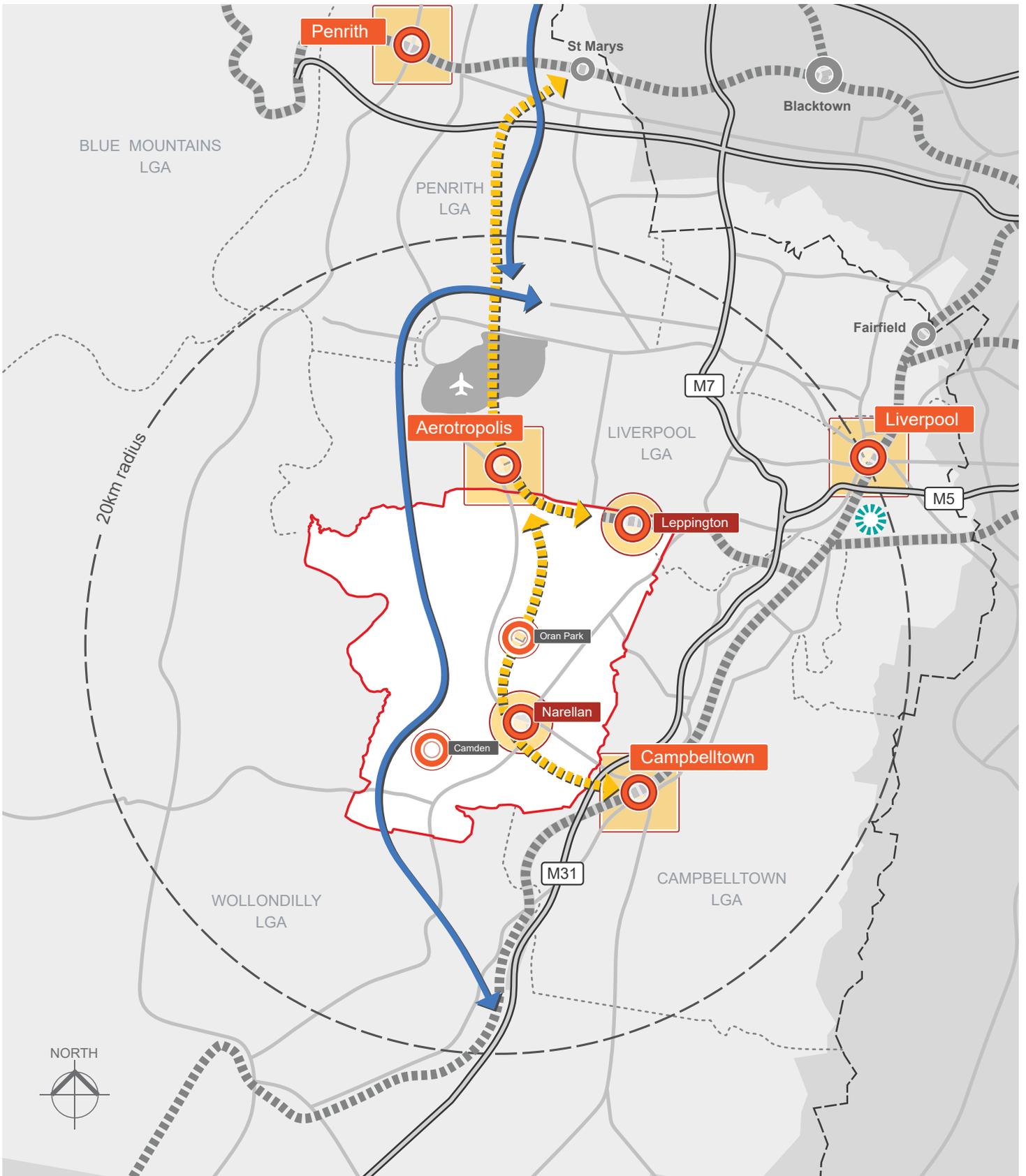
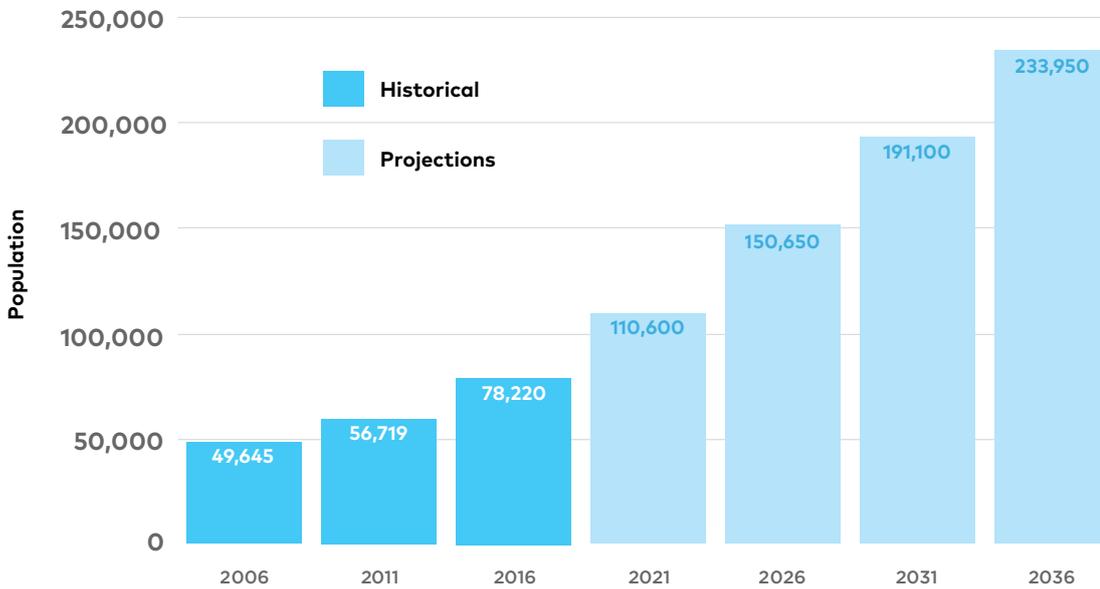


Figure 6 - Regional Context

- |  |                                    |  |                                |
|--|------------------------------------|--|--------------------------------|
|  | Metropolitan Cluster               |  | Existing Train Line            |
|  | Strategic Centre (Camden LGA)      |  | Existing Motorway              |
|  | Town Centre (Camden LGA)           |  | Existing Major Road            |
|  | Proposed Outer Sydney Orbital (M9) |  | Western City District Boundary |
|  | Proposed Train Line                |  | Surrounding LGA Boundary       |
|  | Moorebank Intermodal Terminal      |  | Camden LGA Boundary            |

# Demographics

## Population Growth (2006 to 2036)

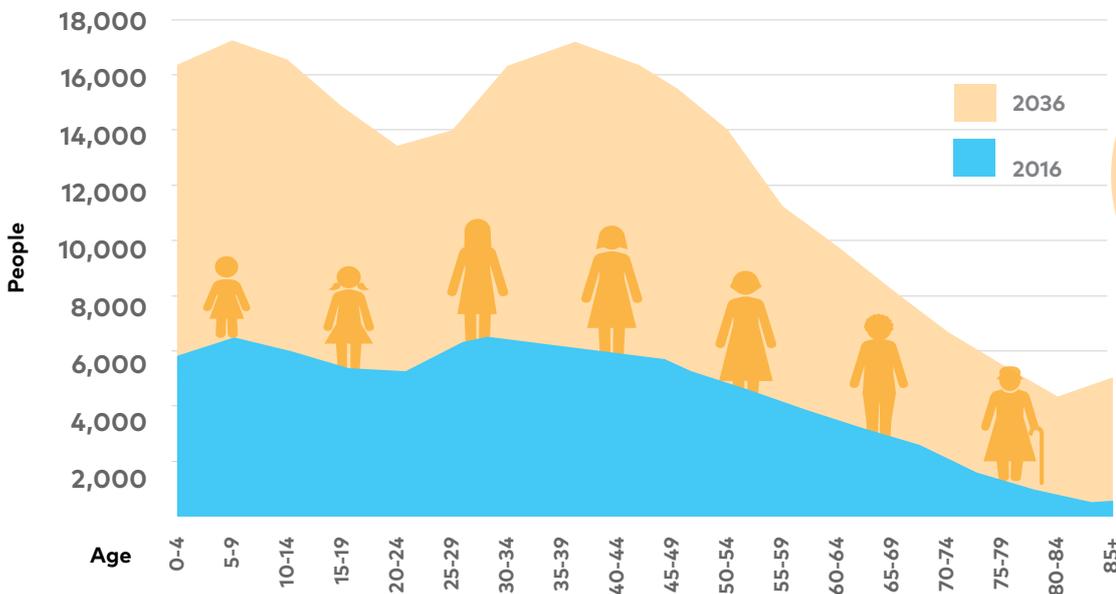


Fastest growing LGA in Australia

199% increase (2016 - 2036)

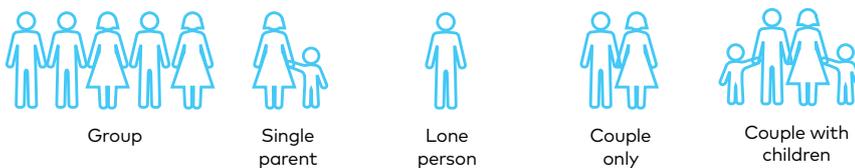
5.63% forecast average annual growth rate to 2036

## Age Profile (2016 & 2036)



In 2036 Increased percentage of Mature Adults (45 - 65) and Retirees (65+)

## Projected Household Structure (2016 & 2036)

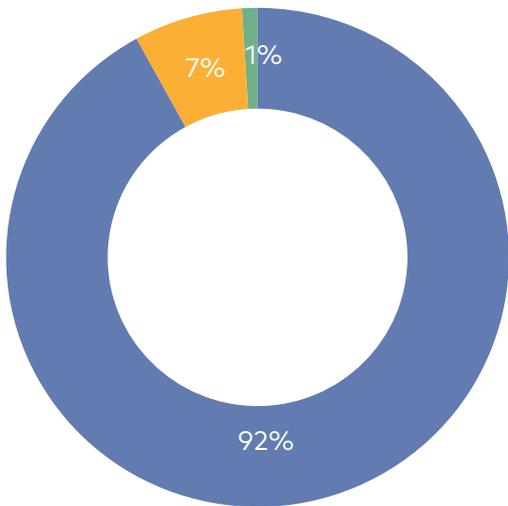


2016 %	Group	Single parent	Lone person	Couple only	Couple with children
5.90%	10.60%	13.70%	23.50%	46.20%	
2036 project % change	↓	↑	↑	↑	↓

2016 24,019 households

2036 77,350 projected households

### Housing Type (2016)

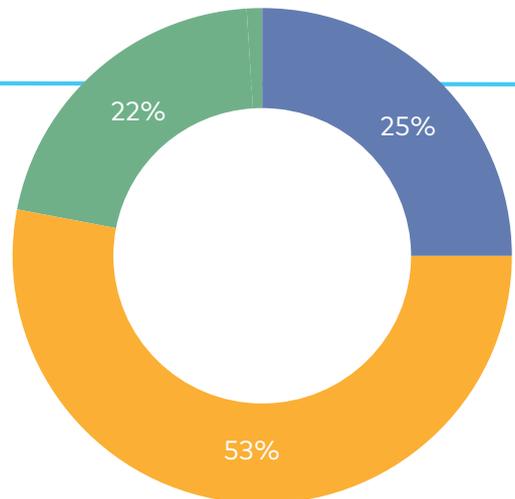


	Camden	Camden Trend*	Western City
Detached house	92%	↓	81%
Semi or attached house	7%	↑	11%
Unit/Apartment	1%	↓	8%

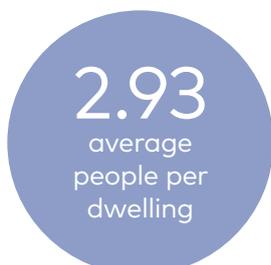
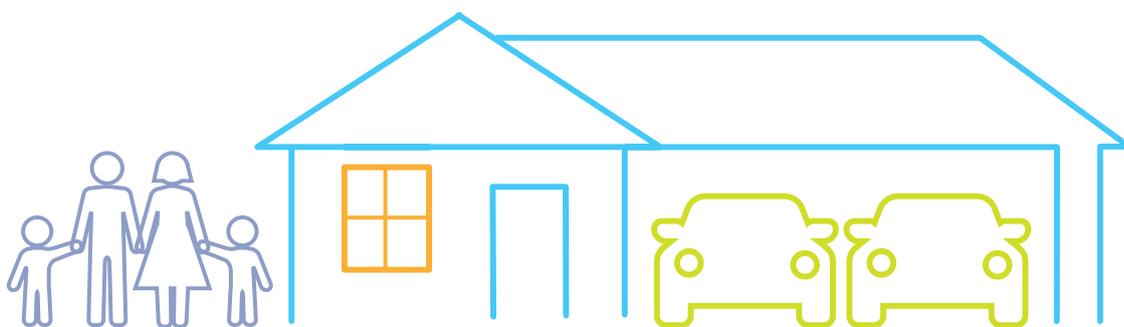
### Tenure (2016)



	Camden	Camden Trend*	Western City
Owned with a mortgage	53%	↑	41%
Owned Outright	25%	↓	29%
Rented	22%	↑	30%

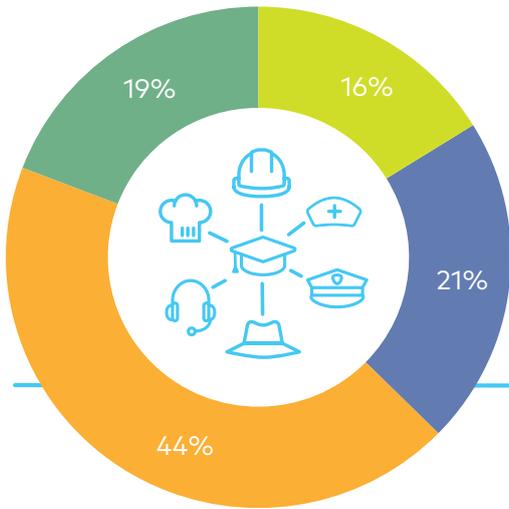


### Household Statistics (2016)



\* Camden Trend = 2011-2016

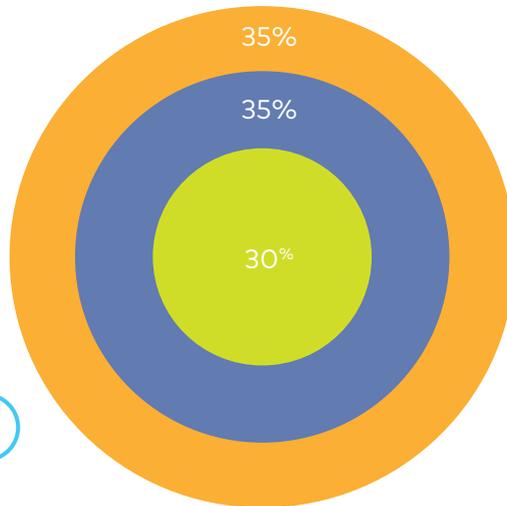
## Employment by Sector



	Camden	Camden Trend*	Western City District
Population Serving	44%	↑	34%
Health and Education	21%	↑	25%
Industrial	19%	↓	24%
Knowledge Intensive	16%	↑	17%

## Resident Work Destination (2016)

A majority of workers within Knowledge Intensive industries leave the LGA for work

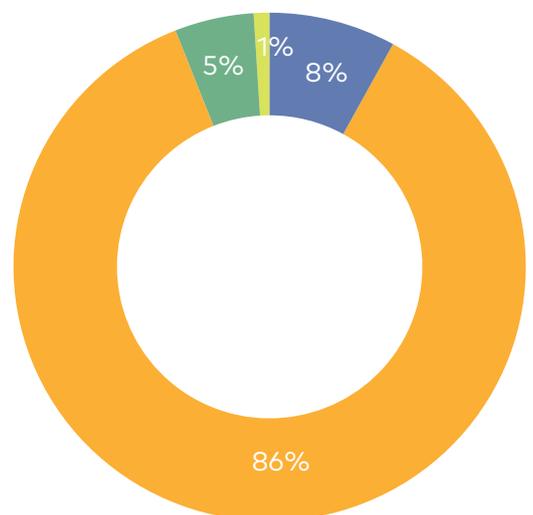


- Work Destination:
- Camden
  - Western Sydney District
  - Rest of Sydney

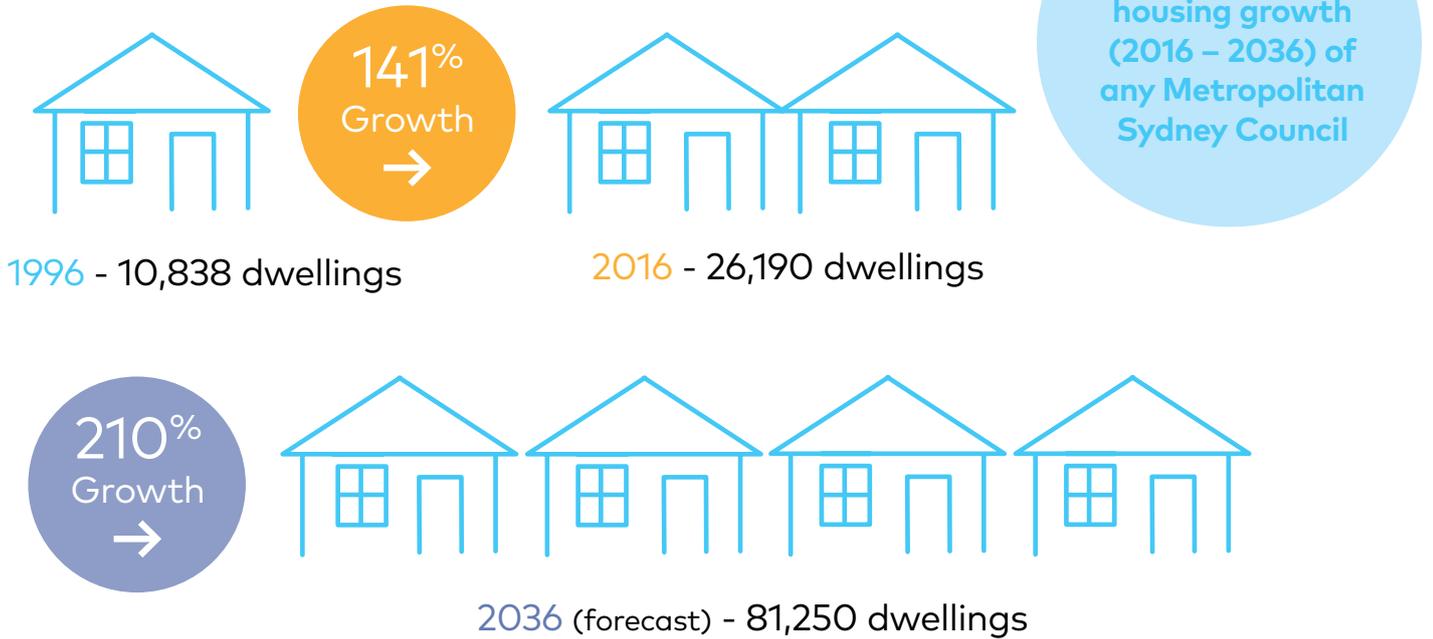


## Method of Travel to Work (2016)

	Camden	Camden Trend*	Western City District
Private Vehicle	86%	↓	80%
Public Transport	8%	↑	14%
Work at Home or Other	5%	↑	4%
Active Transport	1%	↓	2%



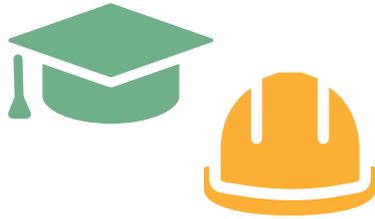
## Housing Growth (1996 to 2036)



## New Residents (net 2011-2016)

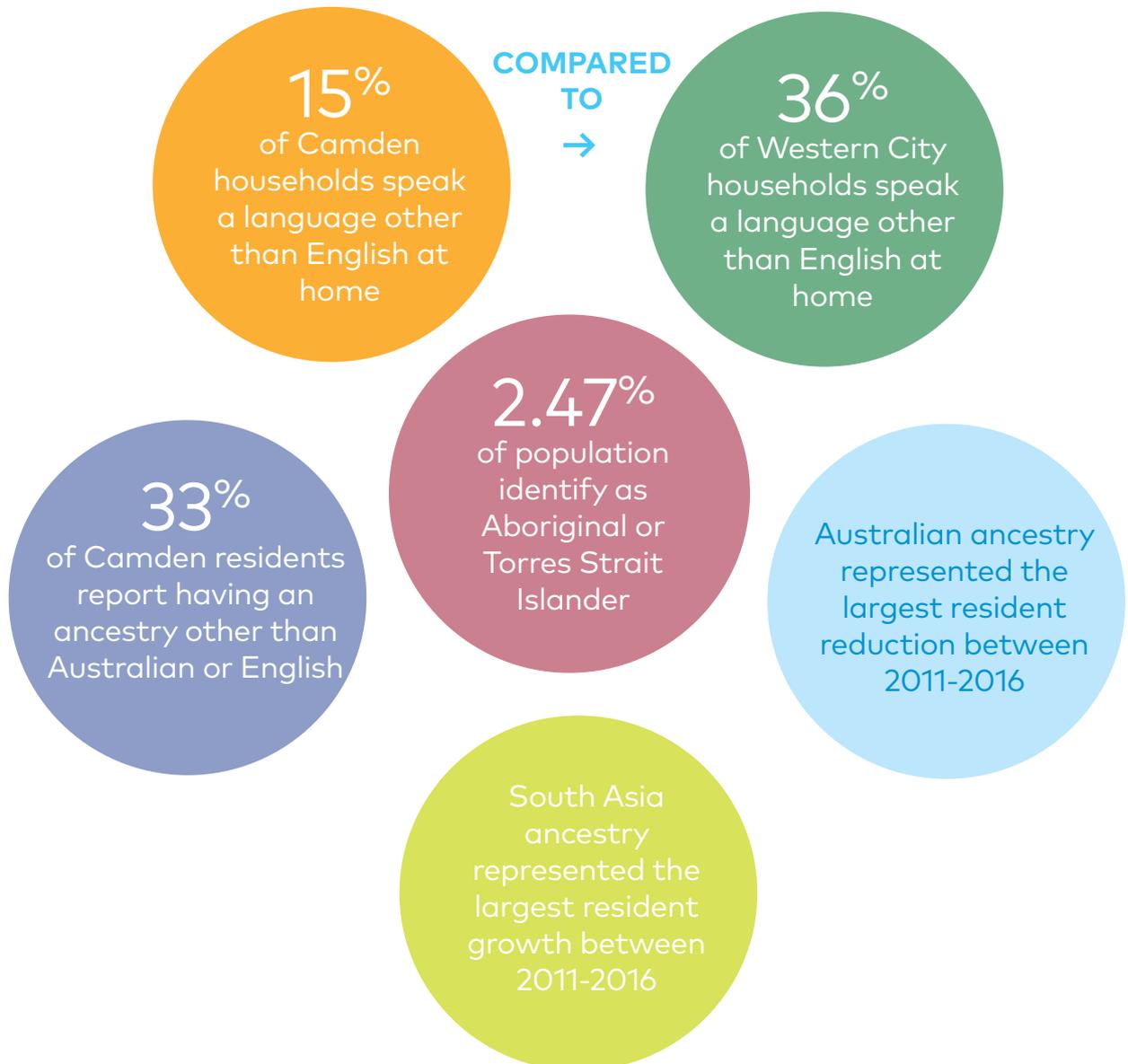


## Education (2016)



	Camden	Camden Trend*	Western City w
University Qualification	12.4%	↑	11%
Vocational Educational Training	26.4%	↑	23%

## Diversity



## Our Strengths and Opportunities

Camden's rapidly growing population presents many opportunities. New centres to be delivered within the SWGA can promote sustainability and liveability from the very early stages, adopting best-practice planning and design principles to encourage vibrant public spaces and promoting pedestrian walkability and social connection. The population growth will also bring new skills and diversity to Camden, which will help to diversify the local employment opportunities and further strengthen the local economy. There will be opportunities to grow the health and education sector, with potential for these facilities to be located within future precincts within the SWGA. The success of existing industrial precincts can be leveraged to facilitate the expansion of the manufacturing sector and population serving industries.

The same elements which create an attractive place to live and work, also have the potential to attract visitors in increasing numbers. As Sydney continues to urbanise, Camden's natural landscapes will be highly valued and sought after. An emerging visitor economy, attracted primarily to Camden's historic and scenic character, presents opportunities to further diversify the local economy as well as protect those attributes that make Camden so special.

Camden Town Centre with its unique heritage and cultural facilities provides a key opportunity for further enhancement to celebrate Camden's unique and culturally rich local history. Opportunities to protect and further promote the rural villages and historical homesteads within Camden will strengthen the local identity for current and future generations. Investment in green infrastructure will further help retain Camden's scenic landscapes and green corridors, promoting a cool and sustainable city whilst also protecting environmentally sensitive land from any conflict with urban development. Increased tree cover will combat the effects of increasing urban heat, and the protection and increased accessibility of the Nepean River will connect the community to this important environmental feature.

The Western Sydney Airport and surrounding Aerotropolis, as well as the Western City Deal, will provide numerous opportunities for Camden. Investment in key transport infrastructure and a renewed focus from government to align infrastructure with growth will lead to a better-connected Camden. Potential links from the industries located around the airport also lead to economic opportunities within Camden, such as an expanded agricultural industry as a response to new domestic and international markets made accessible through the development of the Airport.





# Our Vision

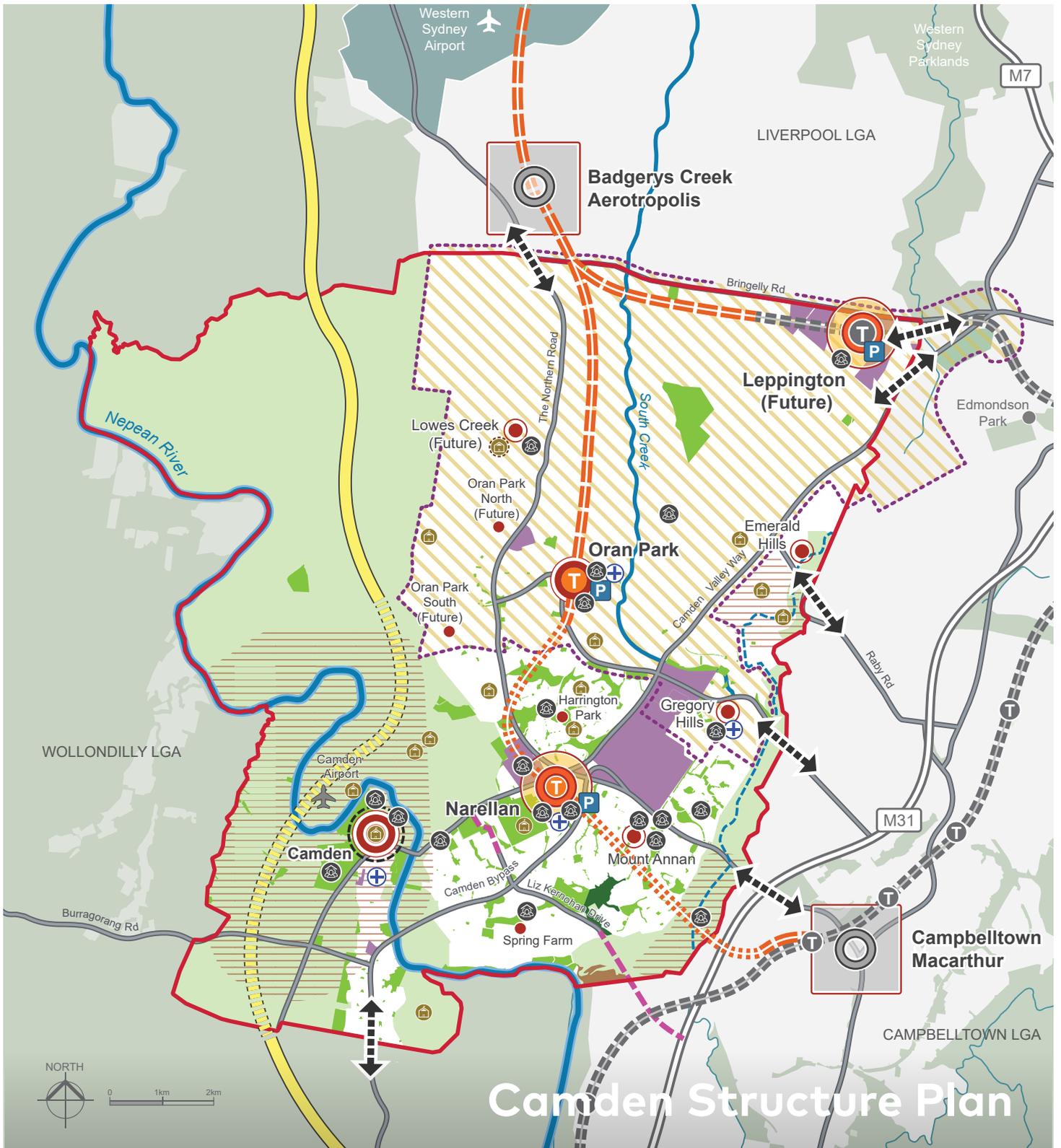
In 2040, Camden is renowned as a liveable, inclusive, family friendly and community-focused place. The Camden community is highly engaged, passionate and proud of their home, and are empowered to play their role in making Camden a better place to live. Camden is a place of opportunity, built on a foundation of respect for the environment, a well-managed approach to growth, social inclusion and economic innovation.

Camden residents benefit from living and working in a 30-minute Western Parkland City that is well serviced and connected by sustainable transport, including rail and rapid buses, both within the Camden LGA and surrounding areas. Pedestrian and cycle networks are well established and highly connected, encouraging an active and healthy lifestyle for residents.

Camden's valued rural and natural assets are protected and celebrated. The Nepean River plays a prominent role within Camden and is a key natural landmark treasured by the local community and visitors. Open space is high quality and easily accessible, and tree cover across the LGA enhances the natural amenity of the area. Important biodiversity and bushland is protected from the impacts of urban development.

Camden's centres and employment lands offer a range of local job opportunities for residents, and those who choose to work outside the LGA are well-connected to other centres across Sydney. The Western Sydney Airport has been a catalyst for providing opportunities for both residents who work in the surrounding employment lands, and for local supporting industries that have located within Camden. The local rural economy has leveraged opportunities to export produce and promote fresh local food production. Tourism is thriving, with Camden capitalising on its heritage and rural values and offering a strong local food scene, cultural festivals and events.

Housing in Camden is diverse and accessible to all, responding to the changing needs of the community while still reflecting the characteristics that make Camden so special. Heritage sites are protected and promoted, helping to engage the community on the importance of Camden in Australia's European and Indigenous history. Town centres and streets encourage social connection across a diverse range of people, with facilities and services located to ensure they are accessible, inclusive and user-friendly for all age groups. Cultural and creative spaces are well utilised and are dynamic incubators for aspirational and innovative ideas.



# Camden Structure Plan

- |  |  |  |                                       |  |                          |
|--|--|--|---------------------------------------|--|--------------------------|
|  | Metropolitan Cluster                         |  | Reserve/ Parkland                     |  | Tourism                  |
|  | Strategic Centre                             |  | Scenic Land (Metropolitan Rural Area) |  | Proposed Employment Area |
|  | Town Centre                                  |  | Scenic Viewscape                      |  | Existing Employment Area |
|  | Local Centre                                 |  | Proposed M9 Entry/ Exit               |  | Camden LGA Boundary      |
|  | Neighbourhood Centre                         |  | Proposed Train Line/ Tunnel           |  |                          |
|  | Art/ Culture/ Community Facility             |  | Proposed Train Station                |  |                          |
|  | Medical                                      |  | Existing Train Station                |  |                          |
|  | State-listed Heritage Item                   |  | Proposed Commuter Carparking          |  |                          |
|  | Draft State-listed Heritage Item             |  | Committed Roads                       |  |                          |
|  | Future Urban Area (SWGAs) - Housing Capacity |  | Upper Canal System                    |  |                          |
|  | National Park                                |  | Key Transport Connection              |  |                          |

## Plan on a Page

**The LSPS is made up of four themes, which mirror the four themes of the Sydney Region Plan and the District Plan.**

**The four themes are Infrastructure and Collaboration, Liveability, Productivity and Sustainability. These four themes will be implemented through 21 local priorities, which are outlined below. The planning priorities will be delivered through strategies to guide land use decisions and actions to be undertaken by Council.**



**Local Priority I1**

Aligning infrastructure delivery with growth

**Local Priority L1**

Providing housing choice and affordability for Camden's growing and changing population

**Local Priority P1**

Increasing the quantity and diversity of local jobs, and improving access to jobs across the Western City District

**Local Priority S1**

Improving the accessibility and connectivity of Camden's Green and Blue Grid and delivering high quality open space

**Local Priority I2**

Connecting Camden through integrated transport solutions

**Local Priority L2**

Celebrating and respecting Camden's proud heritage

**Local Priority P2**

Creating a network of successful centres

**Local Priority S2**

Protecting and enhancing the health of Camden's waterways, and strengthening the role and prominence of the Nepean River

**Local Priority I3**

Planning for the delivery of the North South Rail and South West Rail Link Extension

**Local Priority L3**

Providing services and facilities to foster a healthy and socially connected community

**Local Priority P3**

Strengthening the Strategic Centres of Narellan and Leppington

**Local Priority S3**

Protecting Camden's rural land

**Local Priority I4**

Working in partnership to deliver a more liveable, productive and sustainable Camden

**Local Priority L4**

Encouraging vibrant and connected centres which reflect Camden's evolving character

**Local Priority P4**

Ensuring a suitable supply of industrial and urban services land

**Local Priority S4**

Protecting and restoring environmentally sensitive land and enhancing biodiversity

**Local Priority L5**

Supporting cultural infrastructure to promote cultural and creative spaces

**Local Priority P5**

Leveraging industry opportunities created by Camden's proximity to the Western Sydney Airport and Aerotropolis

**Local Priority S5**

Reducing emissions, managing waste and increasing energy efficiency

**Local Priority P6**

Leveraging Camden's natural and cultural assets to promote local agricultural production and increase tourism

**Local Priority S6**

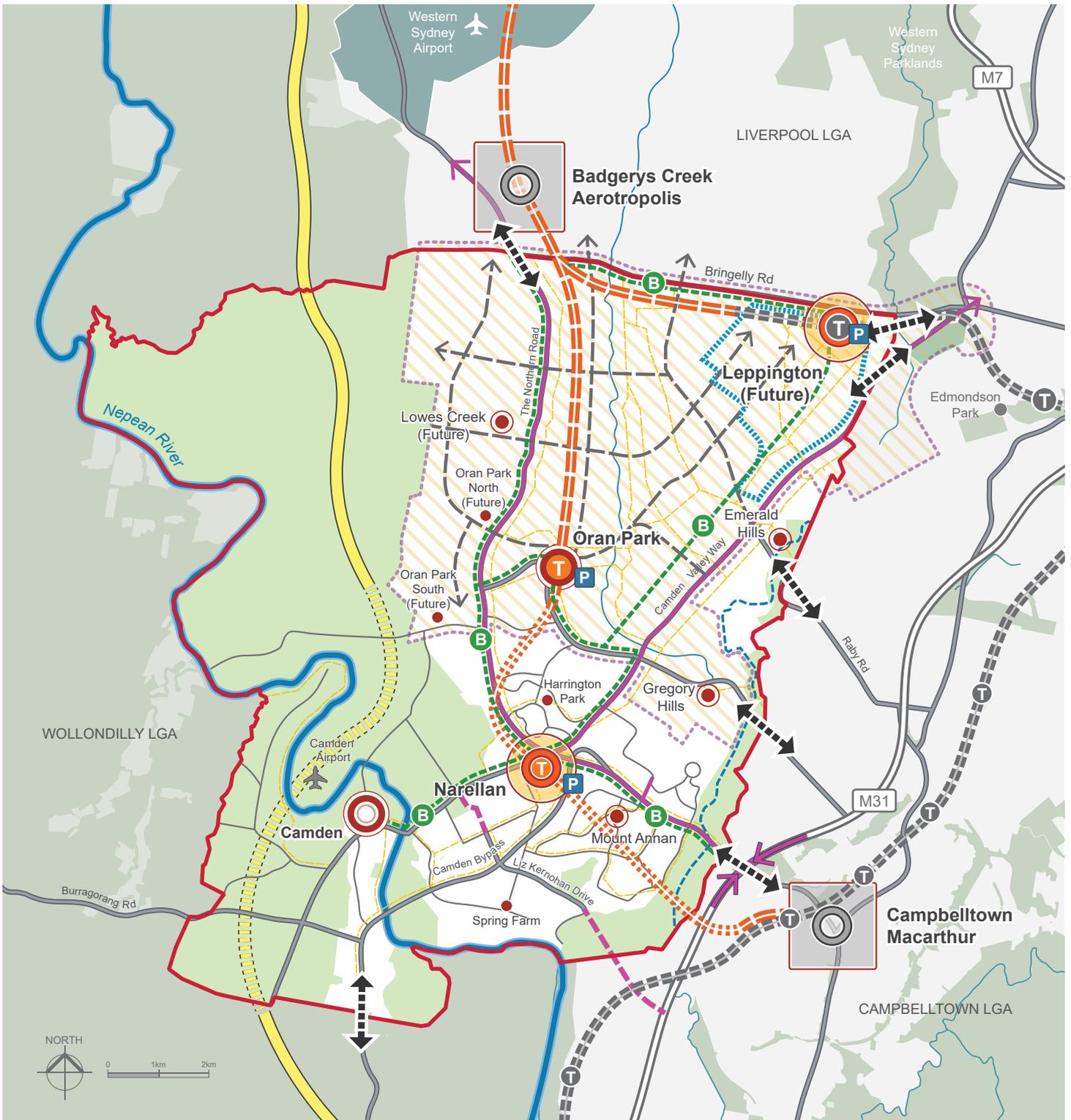
Improving Camden's resilience to hazards and extreme weather events



# Infrastructure & Collaboration

This theme acknowledges that if Camden is to become more liveable, productive and sustainable, it needs additional infrastructure and services in the right places and at the right time. Infrastructure planning requires collaboration between all levels of government, industry and the community. This section of the LSPS focuses on the key infrastructure required to support Camden's growing population and identifies opportunities to collaborate with stakeholders to assist in infrastructure delivery.

- **Local Priority I1**    Aligning infrastructure delivery with growth
- **Local Priority I2**    Connecting Camden through integrated Transport Solutions
- **Local Priority I3**    Planning for the delivery of the North South Rail and South West Rail Link Extension
- **Local Priority I4**    Working in partnership to deliver a more liveable, productive and sustainable Camden



- |  |                       |  |                                   |  |                                      |
|--|-----------------------|--|-----------------------------------|--|--------------------------------------|
|  | Metropolitan Cluster  |  | Proposed Train Station            |  | Leppington Infrastructure Focus Area |
|  | Strategic Centre      |  | Existing Train Station            |  | Existing Motorway                    |
|  | Town Centre           |  | Proposed Commuter Carparking      |  | Existing Major Road                  |
|  | Local Centre          |  | Proposed Rapid Bus Route          |  | Existing Collector Road              |
|  | Neighbourhood Centre  |  | Cycleway - Existing & Proposed    |  | Metropolitan Rural Area (MRA)        |
|  | Proposed M9 Alignment |  | Indicative Future Connector Roads |  | South West Growth Area (SWGA)        |
|  | Proposed M9 Tunnel    |  | Committed Roads                   |  | Camden LGA boundary                  |
|  | Proposed Train Line   |  | Key Transport Connection          |  |                                      |
|  | Proposed Train Tunnel |  | Freight Connection/Corridor       |  |                                      |
|  | Existing Train Line   |  | Upper Canal System                |  |                                      |

# Local Priority 11

## Aligning infrastructure delivery with growth

As Camden grows and accommodates change, we must ensure that this growth is supported by the necessary infrastructure. Council recognises the need to work with industry, State agencies and other partners to deliver infrastructure that is aligned with growth.

A lack of certainty regarding the delivery of district level and city-shaping infrastructure can reduce the liveability of an area, entrench car dependency and restrict housing delivery and commercial investment. Timely delivery of supporting and transformative infrastructure has the potential to make a place.

Most of Camden's residential growth will be provided on previously undeveloped land within the SWGA, and it is fundamental that this growth is supported by the delivery of key infrastructure.

The delivery of significant or key state infrastructure within Camden is currently delivered via the Western Sydney Special Infrastructure Contribution (SIC). DPIE are currently reviewing this contribution and Council will work with State government to ensure key state infrastructure is included in the new SIC. The delivery of future local infrastructure required for the Leppington area is a priority for Council.

To ensure that new communities in the SWGA are liveable, they need to be supported by sufficient social and environmental infrastructure. The current local s7.11 contribution frameworks mean that funding overall shortfalls exist, including shortfalls for key local infrastructure such as community halls or riparian links to deliver the Green Grid. Council must review its planned local

infrastructure identified within the adopted S7.11 Development Contributions Plans to determine how future infrastructure is delivered at a local scale and continue to work with DPIE to address funding shortfalls.

Whilst key local and state infrastructure is identified through contribution planning, it is vital that Council work with the providers of essential services such as water, sewer, electricity and gas to ensure the delivery of these services are closely aligned with the forecast growth for the Camden area. It is also important that infrastructure related to the delivery of key essential services, such as water pipelines, is protected through appropriate measures.

The Western Sydney City Deal (The City Deal) contains commitments for various forms of city-shaping infrastructure for the Western City District such as the North South Rail Line, rapid bus services and digital connectivity and smart infrastructure. Whilst the infrastructure investment delivered by the City Deal will bring opportunities for Camden.

A Land Use and Infrastructure Implementation Plan (LUIIP) for SWGA that outlines a clear sequence of land release, how growth will be supported and enabled by the delivery of infrastructure and how infrastructure will be funded and delivered is vital for the efficient growth of Camden. Council views the LUIIP as a priority as it sets an overarching strategic framework to guide growth and will collaborate with DPIE in its development.



## Actions

1. Council will finalise the review of the s7.11 development contributions plans to:
  - o ensure planning instruments reflect future identified infrastructure – **Short Term**
  - o investigate appropriate programs for delivery of infrastructure – **Medium Term**
2. Council will work with infrastructure service providers to ensure timely delivery of essential services and infrastructure – **Ongoing advocacy**
3. Council will prioritise the delivery of infrastructure in Leppington – **Short Term**
4. Council will work with the Department of Planning, Industry and Environment to prepare the South West Growth Area Special Infrastructure Contribution (SIC) – **Short Term**
5. Council will work with the Department of Planning, Industry and Environment to investigate the impact of lot fragmentation on the delivery of development in the South West Growth Area and investigate potential planning controls to encourage lot amalgamation – **Short Term**
6. Council will advocate to establish a Growth Infrastructure Compact to co-ordinate planning and delivery of growth in the Western City District which includes the Camden LGA, in accordance with Western Sydney City Deal Commitment P5 – **Short Term**
7. Council will work with the Department of Planning, Industry and Environment to ensure that the South West Growth Area Land Use and Infrastructure Implementation Plan is finalised and advocate for clear sequencing of land release to ensure orderly infrastructure delivery – **Short Term**



## Local Priority 12

### Connecting Camden through integrated transport solutions

Integrated transport involves the linkage of all forms of transport to connect residents within the Camden area, ranging from public transport via bus and rail to private modes of transport including vehicles, bikes and walking options. It is vital that local, district and regional transport infrastructure is planned and delivered to ensure connections within Camden and the Western City District, and to establish greater connections across Greater Sydney. This connectivity is key to making Camden a liveable and sustainable area.

The Campbelltown and Camden Integrated Transport Strategy, adopted in 2006, was developed to provide improved transport options for residents of Camden and Campbelltown, reduce the dependence on private vehicles and align transport and land use planning strategies. This Strategy will be reviewed to respond to the growth that Camden is experiencing and the announcement of the North South Rail Line since its finalisation in 2006.

An important component of managing the demand on the transport network within the Camden area is through the development of travel behaviour change programs. Travel plans should be encouraged for new developments and businesses in urban areas to encourage the use of sustainable transport choices, such as carpooling, working from home or teleconferencing.

Camden is currently poorly connected by public transport, with the timing for delivery of the North South Rail Line yet to be announced by the State government. In the interim, integrated transport options must be delivered to connect Camden residents to other areas within the Western City District and Greater Sydney. The City Deal commitment C2 identifies the need for the delivery of rapid bus services from the metropolitan centres of Penrith, Liverpool and Campbelltown to the Western Sydney Airport prior to its opening in 2026. Council will advocate for the rapid bus service to connect Camden's key centres to the Western Sydney Airport.

In planning for a more integrated transport network, it is important that future transport corridors and locations of new stations and centres are safeguarded to inform future infrastructure investment and enable efficient land use planning and considerations such as appropriate locations for residential density.

Commuter carparking provision must also be planned for the future rail and other connecting transport solutions. Commuter parking should ideally be located outside of major centres to discourage congestion in these areas. Further investigation in collaboration with Transport for NSW, is required to determine the commuter carparking needs of the Camden area. Within the SWGA further work will be undertaken in collaboration with DPIE to investigate opportunities for adaptable car parking to accommodate for changing technologies along with diverse activities over time.

Planning for the SWGA is being undertaken progressively on a precinct basis. There is currently an absence of clear guidance on the location and timing of future key connecting road corridors throughout the SWGA. A strategic route study will enable a review of future road alignments and identify the preferred location of these connections within the precincts for which detailed planning has not yet commenced.

Freight movement throughout the Camden area is of vital importance for many industries in Camden. Council is committed to providing adequate access and road alignments for freight movement and will investigate opportunities to support freight movement inside the Camden area and key linkages to major road infrastructure outside of the local government area.

As the population grows, urban freight tasks such as parcel delivery and garbage collection will increase. Whilst providing essential services, these vehicle movements can produce negative effects on neighbourhood amenity, especially in higher density residential areas. It is important that local roads, infrastructure and buildings are planned and designed to balance efficient freight movement and any associated amenity impacts.

## Actions

8. Council will review the Campbelltown and Camden Integrated Transport Strategy (2006) with surrounding Councils and the State Government – **Medium Term**
9. Council will investigate opportunities to support freight movement on state and regional roads within the Camden LGA – **Short Term**
10. Council will undertake Town Centre Parking Strategies including commuter parking for Narellan, Oran Park, Leppington and any future train stations in collaboration with Transport for NSW – **Medium Term**
11. Council will work with Transport for NSW to ensure the Outer Sydney Orbital takes into consideration the submission endorsed by Council on 22 May 2018 with an alternative underground route and appropriate east/west connections within the Camden LGA – **Ongoing Advocacy**
12. Council will ensure that the Corridor preservation of the M9 Orbital are included in relevant planning instruments when confirmed by the State Government – **Short Term**
13. Council will work in collaboration with the Department of Planning, Industry and Environment to undertake a strategic route study identifying major road alignments and upgrades to facilitate the staged delivery of the South West Growth Area, as future infrastructure items – **Short - Medium Term**
14. Council will work with Transport for NSW to advocate that a rapid bus service route is delivered to connect key Camden centres with the Western Sydney Airport and Aerotropolis, building on Western Sydney City Deal Commitment C2 – **Short Term**
15. Council will review and update the Pedestrian Access and Mobility Plan 2014 to ensure connectivity of Camden's established areas – **Short Term**
16. Council will review and update the Camden Council Bike Plan 1996 – **Medium Term**
17. Council will work with Transport for NSW to ensure cycling connectivity between Camden's centres and surrounding strategic centres – **Short Term**
18. Council will work with Transport for NSW to support travel behaviour change programs to manage demand on the transport network and will advocate for sustainable transport choices in new developments – **Short Term**





## Local Priority 13 Planning for the delivery of the North South Rail and South West Rail Link Extension

The State and Federal Governments have committed through the City Deal to jointly fund Stage 1 of the North South Rail Link which will connect the Western Line at St Marys through to the Western Sydney Airport in time for its opening in 2026. The State and Federal Governments have also committed funding to investigate the further extension of the North South Rail from the Airport through to Campbelltown/Macarthur via Oran Park and Narellan, including a South West Rail Link Extension connecting Leppington to the Western Sydney Airport.

Future Transport 2056 identifies the North South Rail Link from Western Sydney Airport to Campbelltown Macarthur via Narellan to be investigated for potential commitment or implementation within the next 0-10 years. Detailed investigation is required to determine if the rail is required in the next decade.

The construction of rail is one of the most important and transformative infrastructure investments that Camden will experience over the next 20 years.

Its construction will connect residents with opportunities in employment, housing, health, education and leisure within the Western City and across Greater Sydney, helping to deliver a 30-minute city for residents. Rail has the potential to act as a place maker by transforming the public domain, activating centres and unlocking Camden's future potential, and will also decrease car dependency, contributing to a healthier and more sustainable Camden.

In the interim years before the rail line is delivered, it is important that Council work with the State government to plan for the future rail line and future stations by ensuring their location is identified through appropriate land use controls. The reservation of the rail line corridor prior to its construction will allow Council to determine where future urban density to be serviced by the future rail is most appropriately located, including where new centres within the SWGA should be located to take advantage of rail access.



## Actions

19. Council will advocate for the delivery of the North South Rail Line and South West Rail Line extension in accordance with the submission endorsed by Council on 22 May 2018 – **Ongoing advocacy**
20. Council will ensure that the corridor preservation for the North South Rail Line and South West Rail Line Extension is included in relevant planning instruments when confirmed by State Government – **Short Term**
21. Council will continue to advocate for a commitment by the State Government for the delivery of the North South Rail Line and other key transport linkages to the centres of Campbelltown, Liverpool, Greater Penrith and the Aerotropolis, to achieve a 30-minute city – **Ongoing advocacy**
22. Council will work with Transport for NSW to confirm the future station locations within the Camden LGA – **Ongoing**
23. Council will work with the Department of Planning, Industry and Environment and Transport for NSW to identify future centres around planned railway stations – **Short term**

# Local Priority 14

## Working in partnership to deliver a more liveable, productive and sustainable Camden

Council recognises that greater coordination in the planning and delivery of infrastructure is required, in collaboration with all levels of government, industry and the community, to ensure that growth is managed appropriately and Camden’s unique characteristics are protected. A key action of the LSPS is for Council to develop a strategy which will be used to advocate for key infrastructure to support growth in the Camden LGA.

Camden Council along with Blue Mountains, Campbelltown, Fairfield, Hawkesbury, Liverpool, Penrith and Wollondilly Councils have developed a partnership with the Australian and NSW Governments to deliver the Western Sydney City Deal (The City Deal). The City Deal will allow a tri-level government partnership to deliver a vision for a productive and liveable Western Parkland City. The key catalyst for the City Deal is the Western Sydney Airport which will be operational by 2026.

Whilst the City Deal is a key partnership for Council, there are many other partnerships and collaborations that Council is involved in. With the SWGA being located almost entirely within the Camden LGA there is an important partnership between Council and the DPIE to deliver new urban development for the local community. Council will continue to work closely with DPIE to plan and deliver the SWGA.

The Camden LGA is within the Tharawal Local Aboriginal Land Council (LALC) region along with Campbelltown, Wollondilly and Liverpool Councils. Council will work in collaboration with Tharawal LALC to support their self-determination, as required.

Council has initiated an independent business taskforce, known as the Camden Regional Economic Taskforce (CRET), to drive the economic development and commercial appeal of the area. CRET consists of Councillors, professional experts and local business leaders and will work together to promote Camden’s economic growth.

Collaboration	Agency	Focus
South West Growth Area	Department of Planning, Industry and Environment	Remainder of the SWGA Precinct Release and Planning
Western Sydney City Deal	Australian government, NSW government and Campbelltown, Liverpool, Wollondilly, Fairfield, Penrith, Blue Mountains and Hawkesbury Councils	Delivering on the commitments of the City Deal
	Western Sydney Planning Partnership assumptions – City Deal Commitment P4	Engineering and Liveability standards and Common Planning Assumptions
	Western Sydney Health Alliance - South West Sydney Local Health District, and South West Sydney Primary Health Network	Delivering improved access and services to the Camden community
Leppington Town Centre Review	Department of Planning, Industry and Environment and Liverpool City Council	To deliver the Strategic Centre
Tharawal region	Tharawal Local Aboriginal Land Council	Support self determination of aboriginal land holdings and identify indigenous culturally significant areas in Camden

## Actions

24. Council will continue to implement the Western Sydney City Deal Commitments – **Medium Term**
25. Council will work with State agencies to align growth and infrastructure – **Ongoing**
26. Council will work with the Western Sydney Planning Partnership to deliver a partnership approach to planning in accordance with Western Sydney City Deal Commitment P6 – **Short Term**
27. Council will work with the Western Sydney Planning Partnership to develop uniform local government engineering and liveability standards in accordance with Western Sydney City Deal Commitment P4 – **Short Term**
28. Council will work with the Department of Education to investigate the co-location and shared used of facilities – **Ongoing**
29. Council will continue to work with the Camden Regional Economic Taskforce to support economic development within the Camden LGA – **Ongoing**
30. Council will prepare a strategy to advocate for key infrastructure to support growth in the Camden LGA – **Short Term**
31. Council will work with Tharawal Local Aboriginal Land Council to collaborate and provide support should they choose to prepare a Development Delivery Plan in accordance with State Environmental Planning Policy (Aboriginal Land) 2019 – **Medium Term**

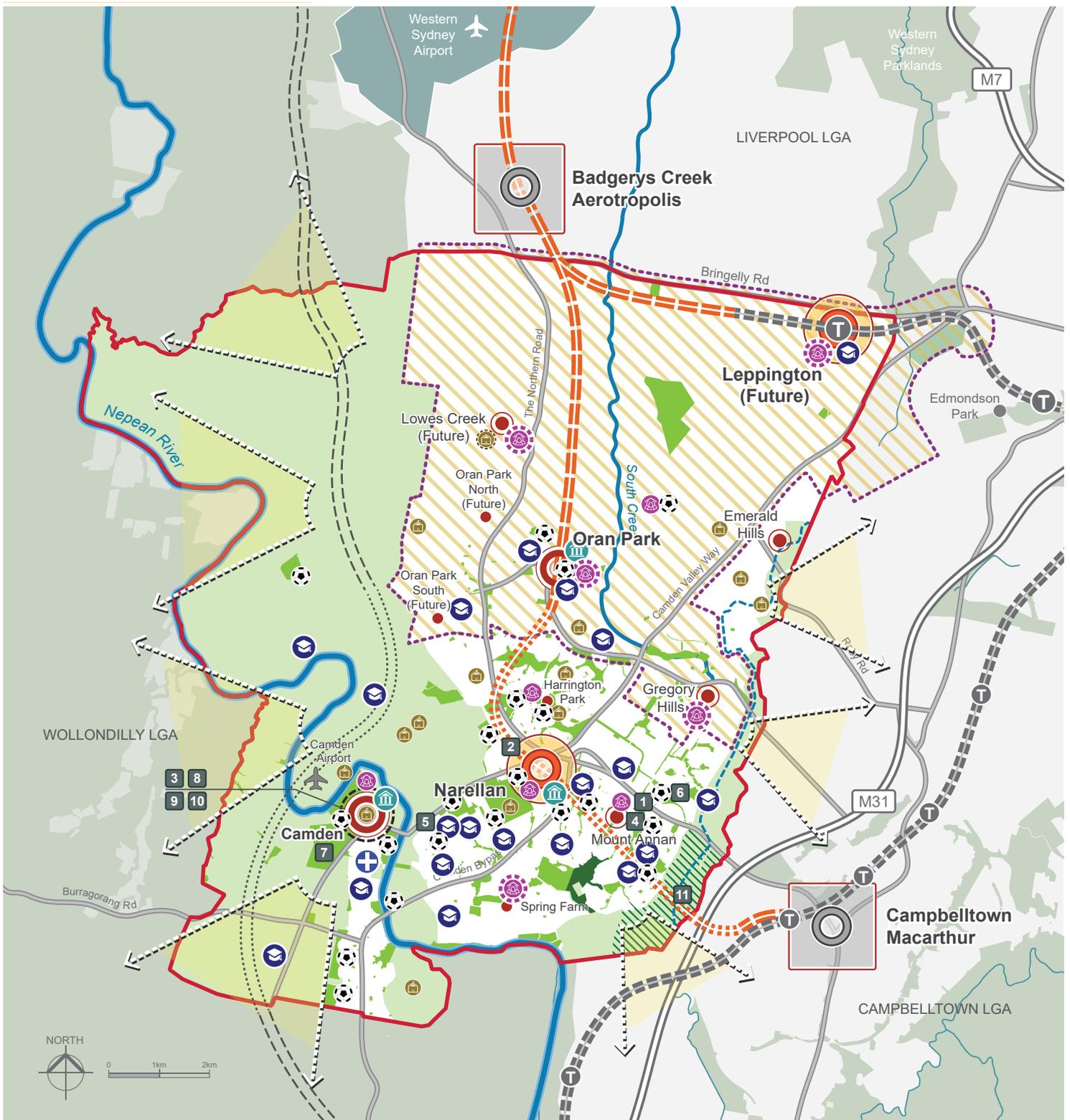




# Liveability

Liveability is about people's quality of life. Maintaining and improving liveability means providing housing, infrastructure and services that meet people's needs, and the provision of a range of housing types in the right locations with measures to improve affordability. This enables people to stay in their neighbourhoods and communities as they transition through life.

- **Local Priority L1** Providing housing choice and affordability for Camden's growing and changing population
- **Local Priority L2** Celebrating and respecting Camden's proud heritage
- **Local Priority L3** Providing services and facilities to foster a healthy and socially connected community
- **Local Priority L4** Encouraging vibrant and connected centres which reflect Camden's evolving character
- **Local Priority L5** Supporting cultural infrastructure to promote cultural and creative spaces



- |  |   |  |   |           |                                     |
|--|---|--|---|-----------|-------------------------------------|
|  | Metropolitan Cluster                      |  | Camden Town Centre Conservation Area        | <b>1</b>  | Mt Annan Leisure Centre             |
|  | Strategic Centre                          |  | Future Urban Area (SWGA) - Housing Capacity | <b>2</b>  | Narellan Sports Hub                 |
|  | Town Centre                               |  | Upper Canal System                          | <b>3</b>  | Camden Pool                         |
|  | Local Centre                              |  | National Park - William Howe                | <b>4</b>  | Birriwa Reserve                     |
|  | Neighbourhood Centre                      |  | Reserve/ Parkland                           | <b>5</b>  | Curry Reserve Water Play Space      |
|  | Proposed Art/ Culture/ Community Facility |  | Australian Botanic Garden Mt Annan          | <b>6</b>  | Sedwick Reserve Youth Play Space    |
|  | Existing Art/ Culture/ Community Facility |  | Scenic Land (Metropolitan Rural Area)       | <b>7</b>  | Camden Bicentennial Equestrian Park |
|  | Library                                   |  | Scenic Viewscape                            | <b>8</b>  | Camden Civic Centre                 |
|  | Education                                 |  | Proposed M9 Alignment/ Tunnel               | <b>9</b>  | Alan Baker Art Gallery at Macaria   |
|  | Hospital                                  |  | Proposed Train Line/ Tunnel                 | <b>10</b> | Camden Town Farm                    |
|  | Sportsground/ Sportsground & Playground   |  | Camden LGA Boundary                         | <b>11</b> | Mount Annan Botanic Gardens         |
|  | State-listed Heritage Item                |  |   |           |                                     |
|  | Draft State-listed Heritage Item          |  |   |           |                                     |

# Local Priority L1

## Providing housing choice and affordability for Camden's growing and changing population

Camden is currently the fastest growing council area in Australia. Camden's population is expected to grow to 233,950\*, with the need for up to 49,552 additional dwellings, by 2036. Council must accommodate this growing population while preserving those qualities which make Camden such an attractive place to live and visit – our rural and scenic environment and our unique local character.

The District Plan identifies that Council must prepare a Local Housing Strategy which will outline how and where Camden will support an increased population, ageing community, and a change in housing structure. Council anticipates that the Draft Local Housing Strategy will be on exhibition in 2020.

### Capacity for Growth

Housing delivery in Camden has been strong. Over the past 5 years (FY 2014/15 to 2018/19) – 13,600 dwellings have been approved and dwelling completions have averaged 2,400 dwellings per annum, with a peak of 3,100 dwellings in 2018/19. The conversion of housing approvals to completions remains very high for detached dwellings at 90%, whilst for multi-unit dwellings it is much lower at 50%.

Approvals are on track for over 12,000 dwellings between 2016 to 2021, which is above Camden's 0-5 year Western City District Plan target of 11,800. In agreement with the GSC, the Local Housing Strategy will use past completions to inform the development of Camden's 6-10 year target (2021-2026).

The outlook for residential growth in the LGA remains strong. This growth trajectory will be strengthened by the planned expansion of rail infrastructure, the employment opportunities created by the Aerotropolis and local employment activities, and the proven market acceptance of the area.

Table 4 outlines the undeveloped precincts where housing growth can be accommodated over the next 20 years. Council is planning for the vast majority of future housing to be delivered in the SWGA precincts, which are at different stages of release, planning, rezoning and development.

There are a number of Urban Release areas under the Camden LEP which are currently in a range of development phases. In regards to urban development within the Metropolitan Rural Area (MRA) it should be noted that the WSD identifies that it will only be considered in the urban investigation areas identified in the Region Plan. Therefore the focus of growth for Camden will be within the SWGA boundary.

Development in Camden's established centres and suburbs has historically been approximately 5% of total LGA dwelling completions. Current infrastructure provision and latent planning capacity in established centres and suburbs means that this level of incremental growth is projected to continue. Council does not anticipate creating additional capacity in established centres and suburbs without commitment to further catalytic infrastructure provision.

Under present dwelling completion rates, current zoning is expected to accommodate growth over the next 5 years. To ensure necessary supply beyond this timeframe undeveloped precincts in the SWGA need to be rezoned and serviced for development.

Infrastructure and service provision challenges exist in unzoned precincts. A comprehensive Land Use and Infrastructure Implementation Plan for the SWGA that outlines a clear sequence of land release supported by orderly and efficient infrastructure provision is fundamental to delivering housing growth.

Land fragmentation creates development and infrastructure coordination issues and limits the ability to facilitate the early delivery of key local infrastructure. This is a key barrier to the delivery of housing in some precincts such as Leppington. Early delivery of enabling infrastructure such as water services, enhanced contributions frameworks and forward funded infrastructure are methods to potentially unlock development in areas of high land fragmentation.

### Demographic Change and Dwelling Diversity

Whilst Camden remains a popular location to raise a family, it is forecast that there will be a growing population of smaller households and ageing households. This changing demographic profile increases the demand for different housing types. Major infrastructure investments such as the Western Sydney Airport and the North South Rail Link also have the potential to impact on how Camden will develop and what form of housing will be required into the future.

In addition to the planned capacity in established centres, the SWGA has been planned and designed to cater for a range of housing needs, from detached housing to medium density attached housing and higher density apartments around town centres and close to public transport. Despite this planning capacity, only approximately 6% of new dwelling completions have been attached dwellings or apartments.

Whilst demographic indicators imply a growing need for more diverse housing, there are challenges in delivering non-detached housing in an area where market acceptance is still developing, public transport infrastructure limited and housing industry business models well-established.

Seniors housing approvals have been strong across Camden and it is anticipated that this form of development will continue to provide appropriate housing for senior residents in suitable locations in both the established areas of the LGA and in the SWGA.

The Local Housing Strategy will explore the challenges and opportunities for increasing the diversity of housing in Camden.

### Affordability

Housing that is affordable to a range of households has many social and economic benefits.

One method to assess the affordability of housing is to examine the proportion of households who are in mortgage or rental stress. Housing stress is defined as households spending more than 30% of their income on rent or mortgage payments. Camden is currently experiencing a range of housing affordability challenges, the effects of which are principally felt in very low or low income households.

Currently, approximately 35% of rental households are experiencing rental stress, 84% of which (1,470 households) are very low and low-income households. The rental stress of Camden residents is forecast to increase over the next 20 years with demand for affordable rental housing increasing from 2,331 dwellings in 2016 to 6,923 dwellings in 2036.

Approximately 20% of mortgaged households are experiencing mortgage stress. There are 1,162 low and very low-income households in mortgage stress, which is 43% of all households experiencing mortgage stress. Mortgage stress is high in the newly developed suburbs in the SWGA at 24.7%. The communities in these areas are generally at a stage in life where their income is still yet to reach its peak, whilst their mortgage debt is at its highest. These factors leave them vulnerable to economic shocks such as an increase in interest rates or a decrease in income.

The Local Housing Strategy will explore approaches to delivering affordable housing and ways to improve overall housing affordability. The WCDP affordable housing targets and framework will inform work.

Precinct <sup>1</sup>	Instrument	Development Phase	Planned Housing Capacity <sup>2</sup>	Remaining Developable Area
<b>LEP &amp; SEPP - REZONED</b>				
Spring Farm	LEP	Completing	4,083	10 – 20%
Elderslie	LEP	Completing	1,978	10 – 20%
Emerald Hills	LEP	Mature	1,342	30 – 40%
Camden Lakeside	LEP	Pre-production	380	100%
El Caballo Blanco & Gledswood	LEP	Producing	1,070	50 – 60%
Oran Park	SEPP	Mature	7,540	20 – 30%
Turner Road	SEPP	Completing	4,020	10 – 20%
Catherine Field (Part)	SEPP	Producing	3,230	50 – 60%
Leppington Town Centre	SEPP	Pre-production	2,112	100%
Leppington: Stage 1	SEPP	Early Producing	2,500	100%
<b>SWGA - RELEASED</b>				
Leppington: Stage 2 to 5	SEPP	-	7,000	-
Lowes Creek Marylands	SEPP	-	6,500	-
South Creek West	SEPP	-	30,000	-
<b>SWGA - NOT RELEASED</b>				
Pondicherry	SEPP	-	2,000	-
Catherine Field	SEPP	-	5,000	-
Catherine Field North	SEPP	-	9,500	-
Rossmore	SEPP	-	5,000	-

Table 4 - Urban Release Areas in Camden LGA

<sup>1</sup>Precincts with over 100 dwellings capacity included

<sup>2</sup> Figures from precinct finalisation reports, DCPs or contribution plans.

## Principles for Housing Growth in Camden

Principle	Delivery
<b>1. New greenfield housing growth is wholly contained within the SWGA</b>	LSPS; LUIIP; Local Housing Strategy; Rural Lands Strategy
<b>2. Release of new precincts in the SWGA are sequenced to align with infrastructure provision</b>	LUIIP, Local Housing Strategy
<b>3. The planned housing capacity for new precincts within the SWGA is sufficient to meet forecast demand</b>	LUIIP, Local Housing Strategy
<b>4. Housing growth is in line with the delivery of local and regional infrastructure</b>	LUIIP; 7.11 Contribution Plans; VPAs
<b>5. Infrastructure delivery is prioritised for future urban areas with high land fragmentation</b>	LUIIP; 7.11 Contribution Plans; Council infrastructure delivery and advocacy
<b>6. New housing is balanced with the employment, environmental, cultural and recreation requirements of the community</b>	LUIIP; Local Housing Strategy; Affordable Housing Strategy; SWGA precinct planning; Council advocacy
<b>7. Additional housing growth in existing suburbs and centres outside of the SWGA is incremental with additional growth only initiated by additional infrastructure delivery</b>	Local Housing Strategy
<b>8. Zoned SWGA precinct planning controls are regularly reviewed</b>	Council collaboration with DPIE
<b>9. Housing and subdivision design should facilitate sustainable outcomes and contribute to a sense of place</b>	LUIIP; Local Housing Strategy; Affordable Housing Strategy; precinct planning; Council advocacy
<b>10. Precincts contain a diverse mix of housing at a scale that enables healthy and walkable neighbourhoods</b>	LUIIP; Local Housing Strategy; Affordable Housing Strategy; SWGA precinct planning; Council advocacy
<b>11. The provision of affordable housing is considered as part of the residential planning process</b>	LUIIP; Local Housing Strategy; Affordable Housing Strategy; SWGA precinct planning; Council advocacy
<b>12. Heritage values are preserved and reinforced</b>	Local Housing Strategy; Camden Urban Design Framework; Camden LEP & DCP

Table 5 - Principles for Housing Growth in Camden

## Actions

32. Council will finalise the Camden Housing Study and Camden Housing Diversity Analysis which will establish an evidence base outlining 20 year housing demand and capacity, including affordable housing demand, opportunities and constraints – **Short Term**
33. Council will develop a Housing Strategy which will use the established evidence base and other strategic planning work to develop the vision and evaluate options for housing growth within the Camden LGA – **Short Term**
34. Council will investigate the development of an Affordable Housing Strategy and Affordable Housing Contribution Scheme – **Short Term**



## Camden Housing Snapshot

To assist planning the future of housing in LGA, Camden's suburbs have been categorised into areas that have similar characteristics, geographies and capacity for growth.

<p><b>Camden</b></p> <p>Mainly detached housing with some attached housing close to Camden Town Centre. Minimal expected housing growth.</p> <ul style="list-style-type: none"> <li>- 85% detached dwellings</li> <li>- 51% owned with a mortgage</li> <li>- 47% households with children</li> </ul>	<p><b>New Urban South</b></p> <p>Council led new release areas, mainly detached housing with increasing presence of attached housing. Maturing suburbs with small capacity for housing growth over the next 5 – 10 years.</p> <ul style="list-style-type: none"> <li>- 91% detached dwellings</li> <li>- 80% owned with a mortgage</li> <li>- 60% households with children</li> </ul>
<p><b>Narellan</b></p> <p>Mainly detached housing with some attached housing close to Narellan. Opportunities for attached housing and unit growth within the Town Centre.</p> <ul style="list-style-type: none"> <li>- 89% detached dwellings</li> <li>- 51% owned with a mortgage</li> <li>- 52% households with children</li> </ul>	<p><b>New Urban North</b></p> <p>State Government led new release precincts. Growing and evolving suburbs of primarily detached housing. Main area for growth over the next 5 – 10 years utilising remaining capacity, including opportunities for attached dwellings and units in Oran Park.</p> <ul style="list-style-type: none"> <li>- 98% detached dwellings</li> <li>- 75% owned with a mortgage</li> <li>- 63% households with children</li> </ul>
<p><b>Established Suburbs</b></p> <p>Primarily detached housing in established suburbs. Minimal expected housing growth.</p> <ul style="list-style-type: none"> <li>- 94% detached dwellings</li> <li>- 71% owned with a mortgage</li> <li>- 66% households with children</li> </ul>	<p><b>Future Urban</b></p> <p>Currently small and large lot agricultural land but planned for change through State Government led growth precincts. Will be the primary area to accommodate housing growth of all types over the next 20 years. Leppington is the most suitable precinct to accommodate the growth of detached dwellings, attached dwellings and units as the New Urban South and New Urban North areas are built out. New housing in Future Urban will be balanced with employment, environment, cultural and recreation requirements.</p>
<p><b>Rural Living</b></p> <p>Housing in a rural setting, including the rural village of Cobbitty, and primary agricultural production. Little to no housing growth.</p> <ul style="list-style-type: none"> <li>- 84% detached dwellings</li> <li>- 43% owned with a mortgage</li> <li>- 46% households with children</li> </ul>	

Table 6 - Camden Housing Snapshot

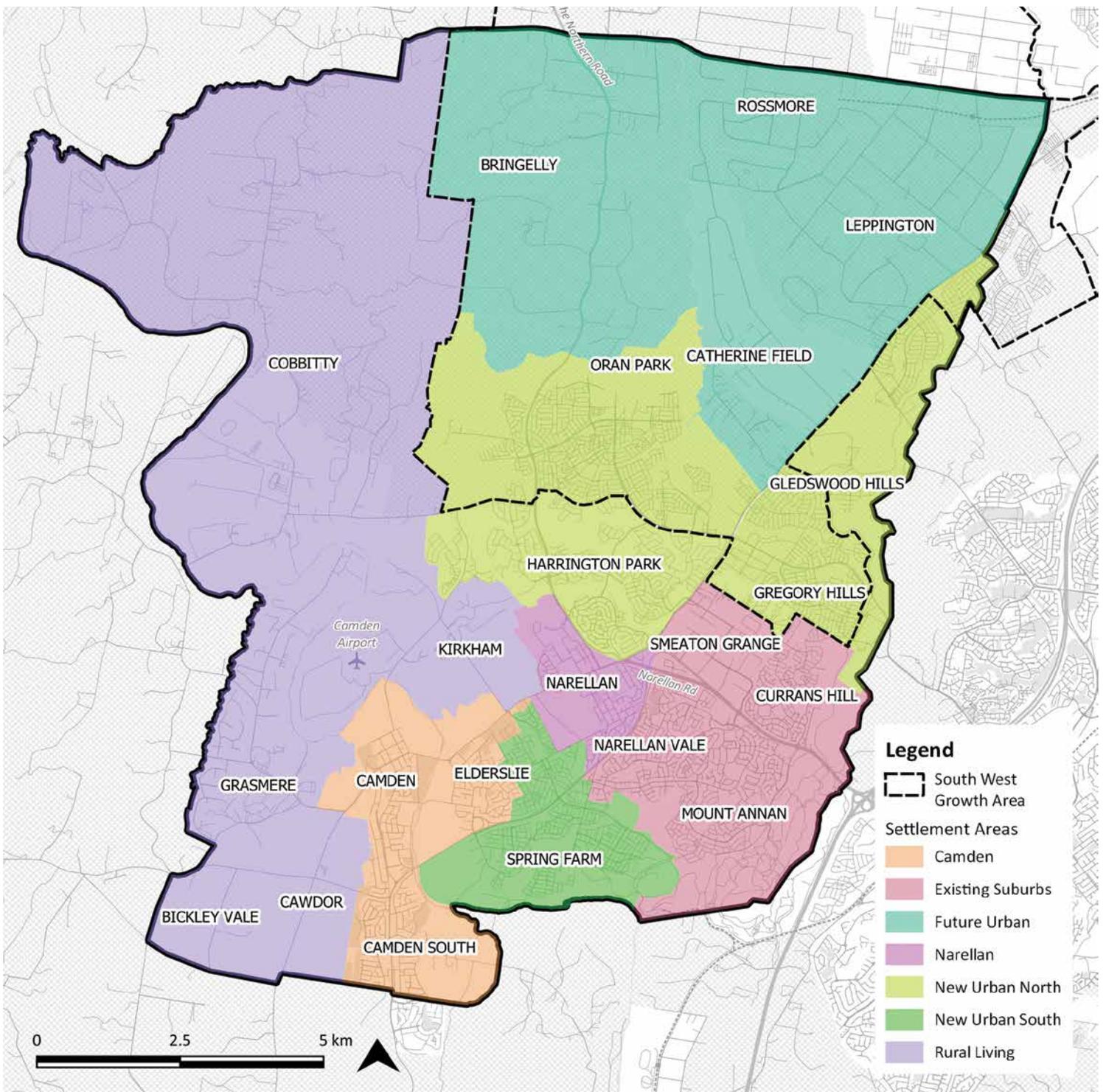


Figure 7 - Settlement Areas used in the analysis of housing issues in the Camden LGA.



## Local Priority L2

### Celebrating and respecting Camden's proud heritage

Camden's heritage is an important component of the local identity. Identifying, conserving, interpreting and celebrating heritage values leads to a better understanding of history and respect for the experiences of diverse communities. As Camden grows, heritage identification, management and interpretation are important so that heritage places and stories can be experienced by current and future generations.

In recognition of the value of Camden's heritage, Council has established a Heritage Advisory Committee (HAC) to help inform strategic heritage directions and community education around the importance of heritage to our unique identity. The HAC will continue to play an important role in managing heritage into the future.

Council acknowledges Aboriginal people as the traditional custodians of Camden's land and recognises their spiritual and cultural connection to the land. This connection long pre-dates European settlement, and despite modification

of the land through urban development, many places of significance remain. Council will work with Tharawal Local Aboriginal Land Council (LALC), elders and local knowledge holders to map culturally sensitive areas to identify, protect and maintain objects and places of Aboriginal cultural significance.

With the significance of the Camden region to the history of Sydney, Council will undertake a review of local non-indigenous heritage items and conservation areas within the Camden LGA and update the listings within the LEP and DCP. This review will include a visual analysis of scenic landscapes, including ridgelines, which all contribute to Camden's identity and heritage. Council will ensure that the importance of Camden's NSW State Heritage items is reflected in future precinct planning. These initiatives will ensure that Camden's valued heritage is protected from the impacts of development and can continue to be celebrated by the community.



## Actions

35. Council will review non-indigenous heritage items and update the Camden LEP and DCP – **Short Term**
36. Council will continue to promote and provide community education about the importance of Camden's unique heritage through its Heritage Advisory Committee – **Ongoing**
37. Council will continue to implement the Public Domain Manual within the Urban Design Framework for Camden Town Centre – **Short Term**
38. Council will work with the Tharawal Local Aboriginal Land Council to undertake a review of Indigenous Heritage in relation to places and cultural identity – **Medium Term**
39. Council will ensure that future precinct planning considers and protects State and Local Heritage items – **Ongoing advocacy**
40. Council will undertake a scenic and visual analysis with neighbouring Councils to identify and protect ridgelines, scenic and cultural landscapes, and enhance and protect views of scenic and cultural landscapes from the public realm – **Short Term**



## Local Priority L3

### Providing services and facilities to foster a healthy and socially connected community

Improving liveability in urban environments requires planning for a mix of high-quality spaces that engage and connect people and communities of all ages and ability. Co-locating schools, health and aged care facilities, and sporting and cultural facilities will deliver a healthy and socially connected community.

Age structure forecasts indicate that between 2016-2036 there will be a 33% proportional increase in Camden residents aged 65 and over. Camden's rapid growth and this expanding ageing population will place pressure on the existing network of social infrastructure and services.

Camden's growth will also accommodate diverse communities, including migrants and refugees from a range of backgrounds who will choose to relocate to the area. It is important that Council plan for the appropriate social services and housing typologies to support the needs of these communities.

The built and social environment can significantly influence health outcomes. Healthy placemaking, such as promoting walkable centres and neighbourhoods, encourages greater physical activity and social connection. Co-locating health and social services within town centres improves and encourages access to these services which can lead to the prevention of, and early intervention in, serious health conditions. These services also

connect people with each other and build social networks, combatting social isolation, which can be experienced by a high number of people in new or establishing communities.

Currently, many Camden residents requiring access to health and social services need to leave the LGA and travel to the surrounding centres of Liverpool and Campbelltown. Council will continue to work with local health providers to ensure that there are suitable services available to meet the needs of the community. City Deal Commitment L5 commits to establish the Western Sydney Health Alliance which will improve the coordination and effectiveness of health services across Western Sydney. This initiative will provide an opportunity for Council to advocate that those services most needed by the Camden community are delivered close to home.

As well as meeting the functional recreational needs of the community, having access to high quality and accessible public open spaces can support a range of health benefits including contributing to mental health and social connectivity and a sense of place. Camden has a strong sporting community and continuing to plan for and provide high quality open space is important to ensure this is maintained. The WCDP identifies an open space accessibility benchmark of within 400m for low density dwellings and 200m for high density dwellings. Council will develop a strategy that identifies any gaps in provision and methods to meet the open space needs of the community.

The Western Parkland City Liveability Program, which forms Commitment L1 of the City Deal, has provided funding for Council to deliver three projects to improve liveability and accessibility to sport and recreation facilities. These projects will make an important contribution to fostering a healthy and socially connected community.

The Office of Sport is currently working with relevant stakeholders throughout the District, including Council, to develop a Western City District Sports Infrastructure Plan. The plan aims to identify local and regional sport infrastructure which will provide a strong foundation for participation in sport and active recreation in the District.



## Actions

41. Council will develop a strategy which identifies gaps in the provision of open space, fit for purpose sports facilities, play spaces and community facilities to project future demand and need for facilities, and provide a plan and priorities to meet the needs of current and future populations – **Short Term**
42. Council will continue to implement the recommendations and actions of the Active Ageing Strategy – **Ongoing**
43. Council will continue to implement the recommendations and actions of the Camden Children and Families Strategy – **Ongoing**
44. Council will continue to implement the recommendations and actions of the Camden Disability Inclusion Action Plan – **Ongoing**
45. Council will investigate opportunities to attract and encourage the delivery of social services and infrastructure within the Camden LGA – **Short Term**
46. Council will deliver the three projects committed to under the Western Parkland City Liveability Program – **Short Term**
47. Council will act on the Western Sydney City Deal Commitment L5 to establish the Western Sydney Health Alliance to improve coordination and effectiveness of health services in the region, supporting health and wellbeing of neighbourhoods – **Short Term**
48. Council will work in collaboration with NSW Office of Sport in the implementation of the District Sport Infrastructure Plans (once finalised) – **Short Term**



## Local Priority L4

### Encouraging vibrant and connected centres which reflect Camden's evolving character

Camden is made up of a variety of different places, each with their own distinctive characteristics and potential. Local character is seen as an important element for the community and provides acknowledgement of the past with the potential growth of Camden being harnessed appropriately. A place-based planning approach recognises that great places include all parts of the public realm such as open space, streets, and centres, and that these places have walking, cycling and public transport connections. Arts and creative expression are supported, and retail and commercial floorspace is protected, encouraging the night time economy and accommodating local festivals and events.

A night time economy encourages a vibrant centre by promoting uses such as cafes and restaurants, pubs and bars, and entertainment premises. When coupled with place-making, a strong night time economy has both economic and social benefits and activates a centre by enticing people to visit an area which would otherwise be deserted after dark. To encourage a night time economy within Camden's centres, Council must consider the existing design of the public domain as well as ensure that the planning controls provide for and support the above uses.

The Camden Town Centre Urban Design Framework provides a structure for the future direction of the Camden Town Centre which focuses on revitalising the centre through placemaking. The Framework recognises that the town centre is unique and highly valued by the community, and the provisions within the Framework reflect this value by focusing on enhancing the attributes that make Camden unique. Through adopting a place-based planning approach like that used for the Framework, Council can ensure that Camden's other centres and streets are designed in a way which reflects local character whilst also creating vibrant, comfortable and connected places that the community want to spend time in.

The SWGA has several identified future centres and neighbourhoods that are yet to be planned and built. This presents a unique opportunity for Council and the DPIE to ensure that new centres are designed in a way which focuses on a people-friendly public realm and exhibits best-practice placemaking. This will include ensuring that those precincts adjacent to South Creek adopt the urban design principles to deliver a cool and green city.



## Actions

49. Council will work with Department of Planning, Industry and Environment to investigate the development of local character statements to be incorporated within planning controls – **Short Term**
50. Council will implement the Camden Town Centre Urban Design Framework – **Ongoing**
51. Council will investigate planning controls that encourage the activation of public spaces for civic, community and cultural uses – **Short Term**
52. Council will review public domain controls for the Narellan Town Centre – **Short Term**
53. Council will consider the principles of the Better Places Strategy- Government Architects within the Camden DCP – **Short Term**
54. Council will continue to work with the Department of Planning, Industry and Environment to ensure that new precincts within the South West Growth Area demonstrate best-practice placemaking in the design of centres and streetscapes – **Short Term**
55. Council will implement the South Creek urban design principles contained within the District Plan for all future development areas around South Creek – **Short Term**
56. Council will review existing planning controls to support a Night Time Economy within Camden's centres – **Short Term**



## Local Priority L5 Supporting cultural infrastructure to promote cultural and creative spaces

Cultural infrastructure and creative spaces are an essential part of a community's social fabric and support enhanced liveability. They help maintain local character and amenity in rapidly growing and changing communities whilst providing opportunities for residents to express themselves and to engage with the people around them.

As Camden continues to grow, it is important to foster these cultural spaces and experiences to ensure Camden develops as a vibrant and exciting place to live and visit. Camden will require cultural spaces and hubs for both literary, visual and performing arts, staging major entertainment

events, festivals, local and touring productions as well as conference rooms and forums. Council will advocate for a multi-arts facility within the SWGA to ensure that the new areas have equitable access to cultural facilities.

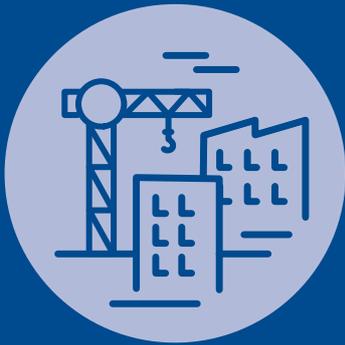
There is an opportunity to build upon the existing cultural assets within the Camden Town Centre, such as the Camden Civic Centre and the Alan Baker Art Gallery, to develop a cultural and creative precinct. Further opportunities to promote cultural experiences will be identified through a Cultural Development Strategy.





## Actions

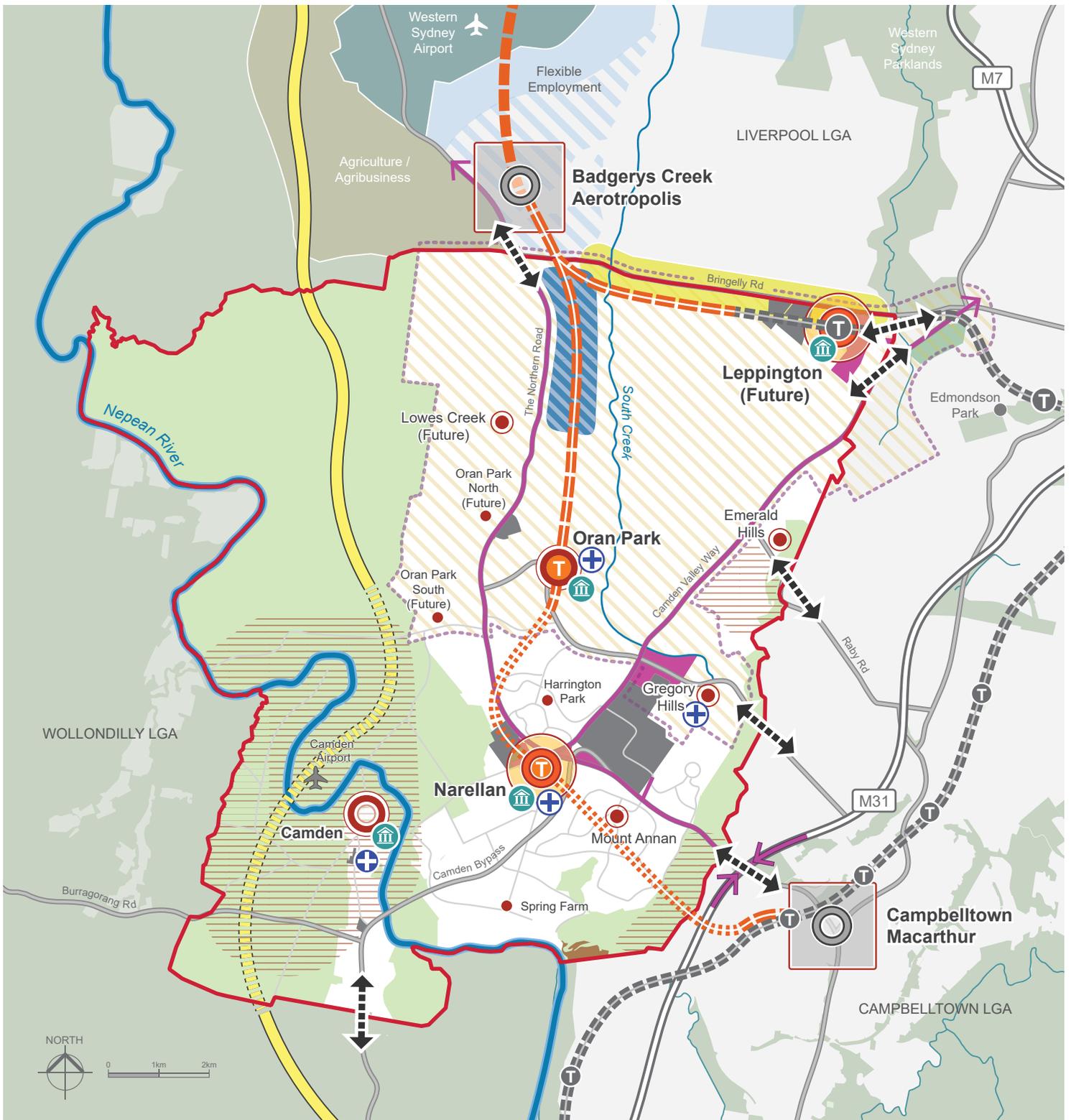
57. Council will work with Create NSW to ensure culture is recognised as a driver for creating vibrant places – **Ongoing**
58. Council will develop a Cultural Development Strategy which will provide Camden Council with a framework that supports arts and culture and high quality experiences to ensure that Camden LGA is a culturally vibrant place to study, work and play – **Short Term**
59. Council will develop a Cultural and Social Infrastructure Plan to determine the cultural and social infrastructure needs of the Camden community – **Medium Term**
60. Council will audit the s7.11 development contributions plans to identify the planned cultural facilities and consider the timing of delivery and funding for these works – **Short Term**
61. Council will continue to implement the Camden LGA Destination Management Plan – **Ongoing**



# Productivity

The vision of a 30-minute city seeks to deliver a more productive region by driving opportunities for investment, business and jobs growth; supporting economic diversity; supporting internationally competitive industry sectors and rebalancing Sydney's economic focus towards the west so that all of Sydney benefits. Cities must be planned to ensure that people have access to a large number and range of jobs and services.

- **Local Priority P1**      Increasing the quantity and diversity of local jobs, and improving access to jobs across the Western City District
- **Local Priority P2**      Creating a network of successful centres
- **Local Priority P3**      Strengthening the Strategic Centres of Narellan and Leppington
- **Local Priority P4**      Ensuring a suitable supply of industrial and urban services land
- **Local Priority P5**      Leveraging industry opportunities created by Camden's proximity to the Western Sydney Airport and Aerotropolis
- **Local Priority P6**      Leveraging Camden's natural and cultural assets to promote local agricultural production and increase tourism



- |  |   |  |                                |
|--|---|--|--------------------------------|
|  | Metropolitan Cluster                        |  | Future Industrial Land         |
|  | Strategic Centre                            |  | Industrial Land                |
|  | Town Centre                                 |  | Tourism                        |
|  | Local Centre                                |  | Metropolitan Rural Area (MRA)  |
|  | Neighbourhood Centre                        |  | South West Growth Area (SWG A) |
|  | Primary Medical Facility                    |  | Proposed M9 Alignment/ Tunnel  |
|  | Supporting Medical Facility                 |  | Proposed Train Line/ Tunnel    |
|  | Civic Precinct                              |  | Proposed Train Station         |
|  | Enterprise Corridor Investigation Area      |  | Existing Train Station         |
|  | SWG A Future Urban Land                     |  | Key Transport Connection       |
|  | Future Employment Land - Investigation Area |  | Freight Connection/ Corridor   |
|  | Mixed Employment Land                       |  | Camden LGA Boundary            |

# Local Priority P1

## Increasing the quantity and diversity of local jobs, and improving access to jobs across the Western City District

Like many emerging urban areas, most jobs within Camden are in population serving industries that cater to the needs of local residents, such as construction and retail.

Analysis of the 2016 census shows that almost 30% of working Camden residents are employed within the LGA, a further 35% work in the surrounding Western City District, with the remaining 35% of workers distributed across Sydney (of which 5.9% travel to Central Sydney). This reflects greater job opportunities in more established commercial centres outside of the Camden LGA. It also demonstrates a positive employment dynamic where the skills of Camden residents are generally well-suited to the broader South-Western Sydney employment market, as 65% of working residents either work in Camden or the Western City District, leading to shorter commute times and demonstrating a healthy Western Sydney economy.

In the last 10 years, Camden's local economy has grown at an average rate of 7.6% per annum. Council's Economic Development Strategy outlines ways to continue this growth by identifying a range of target industries to maximise Camden's economic strengths and opportunities for growth. This Strategy will be reviewed and updated by Council and developed into a Economic Development Plan. The Plan will work to ensure that Camden continues to retain

and grow vital population serving employment, whilst also attracting knowledge-intensive professional services jobs, which will diversify the job opportunities within Camden.

The Camden Region Economic Taskforce supports the economic prosperity of the region through leadership, advocacy and coordination. The four key focus areas for CRET are:

- **job creation**
- **securing investment**
- **infrastructure development**
- **creation of an environment that supports the growth of industry and business**

Despite the many opportunities presented by high population growth, poorly managed growth has the potential to significantly inhibit the economic development potential of Camden. As the population and associated workforce grows, it will be essential to ensure an ongoing match of local people to local jobs. There will be new and emerging industries that will require a range of skills and education. Training will need to be focused to ensure the workforce can meet local labour market requirements, recognising that there is already a 'high end' skills shortage.



The Camden economy also faces structural challenges owing to its evolving nature and geographical location. These challenges underline the importance of investment in major transport infrastructure such as the North South Rail Line which will provide district-scale transport connections. Delivery of such city-shaping infrastructure can create connected employment clusters that simultaneously create economic opportunities for Camden and the Western City and increase Camden residents' access to jobs in the centres of Campbelltown, Liverpool, Penrith and the Western City Airport and Aerotropolis.

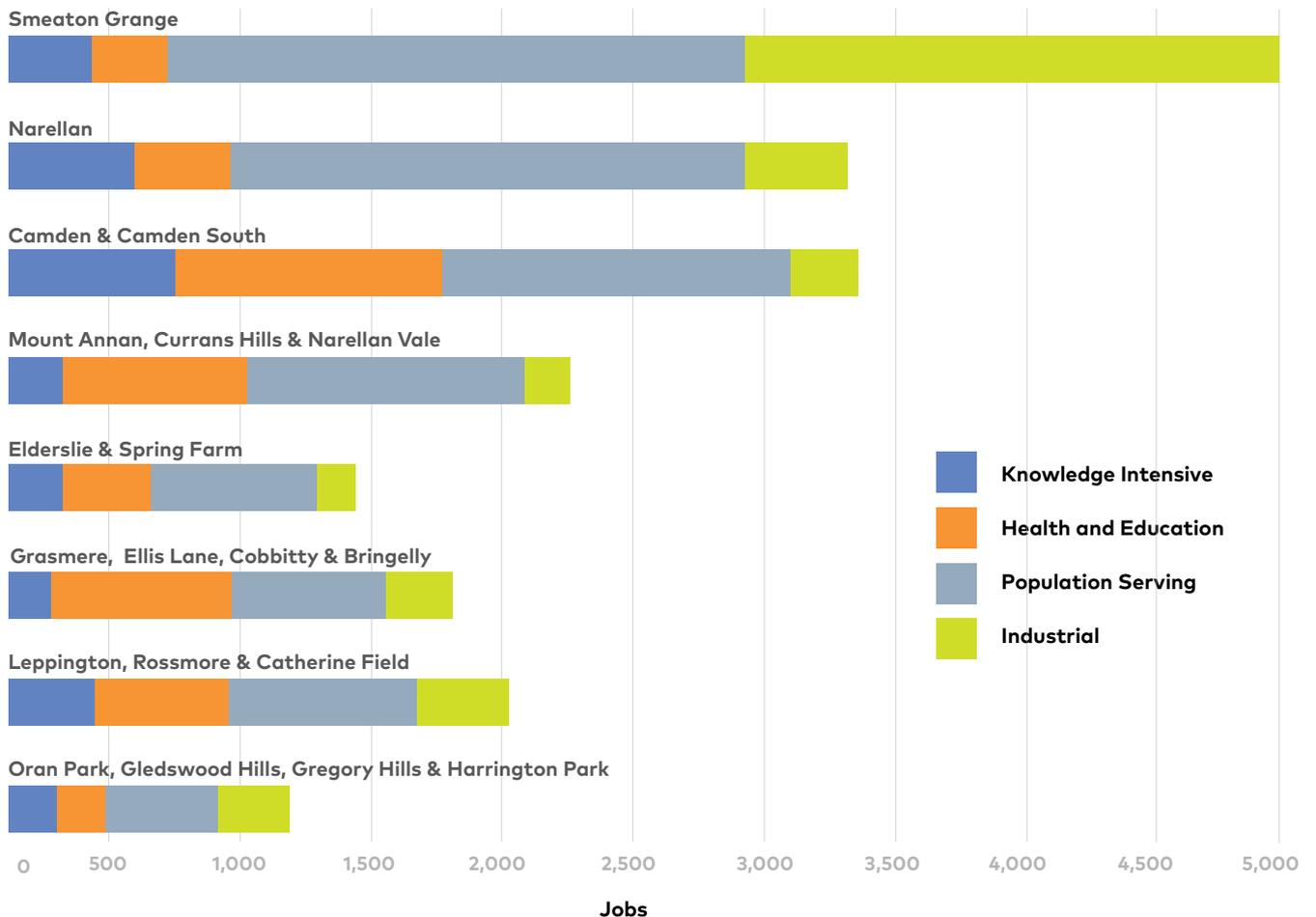
## Actions

62. Council will prepare and finalise an Economic Development Plan – **Short Term**
63. Council will advocate to retain and grow existing population serving employment opportunities, and to investigate ways in which knowledge-intensive jobs can be delivered in Camden – **Short/Medium Plan**

## Employment Snapshot

- The 29,000 jobs in the LGA are distributed across the following industry categories:
  - 44% Population Serving
  - 21% Health and Education
  - 19% Industrial
  - 16% Knowledge Intensive
- The majority of Industrial jobs are located in Smeaton Grange
- Population Serving jobs are evenly distributed across the LGA
- Health and Education jobs are evenly distributed across the LGA, with a large cluster of Health jobs in and around Camden
- Camden and Narellan have the largest share of Knowledge Intensive jobs of any centre, however they are generally distributed across the LGA with no predominate location
- Employment within Camden is very dispersed. Nearly 50% of jobs are located outside of the key employment areas/ centres of Smeaton Grange, Narellan and Camden Town Centre

## Camden Jobs - by Location & Industry Category



## Camden's Centre Hierarchy

**Strategic Centres** Major centres with a wide mix of co-located uses including shopping centre-based retail, residential dwellings, commercial offices and civic. They serve regional catchments and are connected by public transport and regional roads and support strong job growth across numerous sectors.

**Town Centres** Locally important centres with a mix of co-located uses including retail, civic, commercial office and some residential. They serve an LGA-wide catchment, have a high-quality public domain and pedestrian amenity and support strong job growth for certain sectors.

**Local Centres** Serve a group of suburbs and are anchored by a large supermarket with a limited mix of supporting co-located uses such as medical services and restaurants and cafes.

**Neighbourhood Centres** Serve a single suburb and offer a convenience function to local populations, often anchored by a small supermarket and supported by a very limited mix of other uses such as a café.

Centre	Current Floor Space	Primary Role	Supporting Functions
<b>Strategic Centres</b>			
Narellan	132,000m <sup>2</sup> retail 9,000m <sup>2</sup> commercial	Regional retail	Everyday retail; Medical services; Professional services
Leppington	<i>Future centre under review</i>		
<b>Town Centres</b>			
Camden	40,000m <sup>2</sup> retail 11,000m <sup>2</sup> commercial	Specialty & everyday retail; Food and hospitality; Professional services	Medical services; Art & culture; Civic
Oran Park	10,000m <sup>2</sup> retail 4,000m <sup>2</sup> commercial	Everyday retail; Civic	Professional services; Medical services
<b>Local Centres</b>			
Mount Annan	21,140m <sup>2</sup> retail 4,000m <sup>2</sup> commercial	Everyday retail	Professional services; Medical services
Emerald Hills	10,000m <sup>2</sup>	Everyday retail	Medical services
Gregory Hills	10,000m <sup>2</sup>	Everyday retail	Medical services
Lowes Creek	<i>Future centre</i>		
<b>Neighbourhood Centres (3000m<sup>2</sup>+) </b>			
Spring Farm	5,000m <sup>2</sup>	Everyday retail	Medical services
Harrington Park	5,000m <sup>2</sup>	Everyday retail	Professional services;
Gledswood Hills* Entertainment Precinct	3,500m <sup>2</sup>	Specialty & everyday retail; Food and hospitality	
Oran Park (Southern NC)	<i>Future centre</i>		
Oran Park (Northern NC)	<i>Future centre</i>		

Table 7 - Camden Centres Heirarchy \*Planned Capacity

## Local Priority P2 Creating a network of successful centres

Accessible, diverse and high-amenity centres generate local retail and office development, bringing jobs and services closer to where people live and supporting a thriving local economy. To attract investment and create successful centres in Camden, it is important that Council leverage the existing strengths of each centre and ensure that the broader centres network develops in a complementary way with clear identities and functions.

Camden currently has a unique network of centres that range in size and function, however this hierarchy is expected to evolve over time due to the growing population in the SWGA and the delivery of rail. Whilst this growth is mostly expected to occur in Leppington and Oran Park initially, there will be additional centres identified within future precincts which are yet to be planned. It is expected that these centres will accommodate a large percentage of the business serving office space.

Productive centres rely on accommodating the needs of different types of floorspace. Most of Camden's existing centres are underpinned by population serving jobs and it is important that this floorspace is retained and appropriately located. To capture a higher percentage of business serving jobs, it is important that suitable centres have a strategic vision, supporting infrastructure, a mix of uses that create diverse activity and a high-amenity public domain.

In addition to the Strategic Centres of Narellan & Leppington (further detailed under Local Priority P3), Camden has two unique Town Centres that have many strengths and offer various opportunities.

Camden Town Centre is a regionally unique centre with a traditional small-town layout focused around a pedestrian-friendly high street. It currently accommodates a diverse range of jobs and supports the highest number of Knowledge Intensive and Health and Education jobs of any centre in Camden. To ensure Camden Town Centre continues to function as a strong centre in the long term, it is important that appropriate growth is planned in a way that protects and enhances the town's valued and distinct character.



Oran Park is an establishing centre with a developing retail offering, civic precinct and emerging office floorspace. The centre is planned to accommodate a mix of residential and commercial uses, high-quality public open space, recreation opportunities and pedestrian-friendly connective infrastructure. Over the medium-term the planned railway station could elevate the centre's significance and further its potential.

Supporting the higher order centres is a network of established, emerging and planned local and neighbourhood centres. These centres cater to resident's everyday retail and service needs and create a focal point for suburbs and communities. It is important that these local centres provide amenity and services to communities whilst remaining at a size that supports the broader centres hierarchy.

## Actions

64. Council will finalise the Camden Centres Study, which will evaluate the role and hierarchy of centres, and analyse the capacity and viability for different centres to adopt a place-based approach and accommodate local jobs and commercial services, additional housing and recreational infrastructure – **Short Term**
65. Council will investigate the recommendations of the Camden Centres Study – **Short Term**
66. Council will continue to implement the initiatives in the Camden Town Centre Urban Design Framework – **Ongoing**
67. Council will prepare a Centres and Employment Lands Strategy which will establish a framework for the development of all centres and employment land in Camden. In relation to centres it will inform land use controls to ensure that there is a sufficient supply of floorspace available to meet demand – **Short Term**

# Local Priority P3

## Strengthening the Strategic Centres of Narellan and Leppington

The District Plan identifies Leppington and Narellan as Strategic Centres due to their potential to provide growth and a range of employment, including knowledge-intensive jobs, to support the local population. Facilitating the growth of these two centres is an important step in providing jobs close to home and creating a solid foundation for economic activity within Camden. The District Plan provides a target of 7,000 – 12,500 jobs for Leppington, and 14,000 – 16,500 jobs for Narellan by 2036.

### Leppington Town Centre

Leppington Town Centre is located within the South West Growth Area. The land was originally rezoned for urban development in 2014, with the Leppington train station opening in 2015.

Since the town centre was rezoned, the surrounding economic and structural context has changed due to the significant investment opportunities created by WSA and Aerotropolis. In light of this significant change to the local market, in 2017 DPIE commenced a review of Leppington Town Centre. The review includes investigating a new vision for the town centre, with altered land use controls that potentially change the quantity and mix of new homes and jobs within close proximity to the train station. From late 2019, Council will lead this process in collaboration with Liverpool City Council and DPIE.

With a rail connection to Sydney's main employment districts of Sydney CBD and Parramatta, and with Bringelly Road to serve as one of the major gateways to the Western Sydney Airport and Aerotropolis, Leppington has the potential to develop as a prominent town centre in the future.

In developing Leppington Town Centre, it is important that a considered and evidence-based approach is taken that forms a clear strategic vision for the centre that outlines its role within

the network of strategic centres in the Western City and its relationship with the Aerotropolis. It is also important that a suitable balance between commercial and residential floorspace is achieved.

### Narellan Town Centre

Narellan Town Centre is an established centre and the largest in the LGA. In 2017, the Narellan Town Centre shopping centre underwent a significant expansion which has increased Narellan's retail prominence within Camden and the Western City.

The full potential of Narellan as a centre is not currently realised. This is in part due to the limitations of the current road network, fragmented land, limited pedestrian and cycle connectivity, and the general design of the public domain. Narellan has the potential to grow and diversify into a mixed-use centre with expanded office and residential floorspace which is supported by high-quality civic spaces and pedestrian connections.

A holistic review of Narellan's future vision and its capacity to support additional growth is restricted by the lack of certainty around the delivery, timing and location of the proposed rail line to Narellan. Council will therefore investigate a staged approach to the master planning of Narellan.





Figure 9 - Narellan Town Centre

## Actions

- 68. Council will prepare a vision for Narellan, which considers Narellan’s role as a Strategic Centre – **Short – Medium Term**
- 69. Council will investigate a staged approach to the master planning of the Narellan Town Centre, with the staging dependent upon the confirmation of timing for the delivery of the North South Rail, in particular the location of the Narellan Train Station.
  - o Stage 1 – **Short Term**
  - o Stage 2 – **Medium Term**
- 70. Council will continue to work with Transport for NSW to confirm the future station location for Narellan – **Ongoing**
- 71. Council will continue to work with Liverpool City Council and the Department of Planning, Industry and Environment on the Leppington Town Centre Review – **Short term**
- 72. Council will investigate opportunities to overcome challenges presented by land fragmentation and its limitations on delivering enabling infrastructure – **Short term**
- 73. Council will work with Transport for NSW to ensure their land holdings within the Leppington Town Centre are developed to support the wider precinct outcomes, support jobs and homes close to the Leppington train station and deliver on the State Government commitment to provide new commuter car park spaces – **Short term**

## Local Priority P4

### Ensuring a suitable supply of industrial and urban services land

Industrial and urban services land plays a crucial role in the local economy. In addition to providing local jobs, Camden's industrial, warehousing and distribution facilities play an important operational role by providing services to residents, and local and regional businesses.

The table below summarises the industrial and urban services precincts within the LGA.

Precinct	Land Area (% of industrial land LGA)	Floor space % - by Broad Industry Category			
		Industrial	Population Serving	Health & Education	Knowledge Intensive
Smeaton Grange	68%	55%	34%	6%	5%
Narellan	12%	30%	64%	1%	5%
Gregory Hills (B5)	10%	7%	77%	10%	6%
Gregory Hills (IN1)	8%	57%	42%	-	1%
Little Street & Ironbark Avenue (Camden)	2%	17%	73%	7%	3%

Table 8 - Industrial and urban services precincts in LGA.

The general decline of manufacturing across Sydney has seen the percentage of industrial jobs within Camden drop from 24% in 2006 to 20% in 2016. Despite this, there is still a strong demand for industrial and urban services land in Camden. Representative of this strong demand is Camden's primary industrial area Smeaton Grange, which has seen jobs grow by 46% between 2011 and 2016. The demand for industrial land is coming from businesses across a wide spectrum that have certain floorspace, operational or accessibility requirements which can be provided within industrial areas.

The evolving and diversifying nature of industrial land is an important trend to be monitored and managed in Camden. In addition to the traditional forms of industrial uses such as manufacturing and freight and logistics, the term 'urban services' describes industries that are increasingly present in industrial lands which provide essential services that enable a local economy to function and operate efficiently and require close proximity to customers.

The Aerotropolis is anticipated to reshape the Western Sydney economy and attract businesses across aerospace and defence, manufacturing and freight and logistics. This will have positive

flow-on effects to economic activity within Camden and it is important that a sufficient supply of industrial land is planned within the SWGA to accommodate the demand created by high population growth, and the opportunities that the Aerotropolis creates. It is important that any future industrial areas are planned to have appropriate transport connectivity and minimal impact on surrounding residential areas.

The employment investigation areas identified on the Productivity Structure Plan are done so to provide opportunities for the future employment needs of the new population forecast for the SWGA. A LUIIP for the SWGA prepared by DPIE will provide further guidance as to the quantity, location and role of additional employment land required.

The opportunities brought by the Aerotropolis and the on-going evolution of business practices mean that Camden's industrial lands are evolving into complex employment areas containing a range of uses. The requirements of current and future business needs require close attention to ensure that industrial area's planning controls - both built form and permissibility - remain fit for purpose, ensuring the areas remain attractive places for businesses to locate.

The Western City District Plan sets out three frameworks for managing industrial areas – Retain and Manage; Plan and Manage and Review and Manage.

The GSC classifies Camden’s existing industrial areas as Retain and Manage, and land in the SWGA is classed as Plan and Manage. Currently, Camden has no industrial precincts classed as Review and Manage.

Council will undertake a strategic review of Camden’s current and future industrial lands requirements. The industrial lands study will

assess Camden’s short and long-term supply and demand balance of industrial land, the functionality, suitability and capacity of existing industrial areas; the quantity of additional industrial land required in the SWGA; methods to minimise or avoid land use conflicts; and whether any industrial precinct should be reclassified within the WCDP framework.

It is important that Camden’s industrial and urban service areas are recognised and evaluated for their long-term economic, operational and functional contribution to the local and regional economy.

## Actions

74. Council will undertake an Industrial and Employment Lands Study. The study will analyse the opportunities, constraints and economic contributions of Camden’s industrial and employment lands and identify the short and long term land requirements within the Camden LGA – **Short Term**

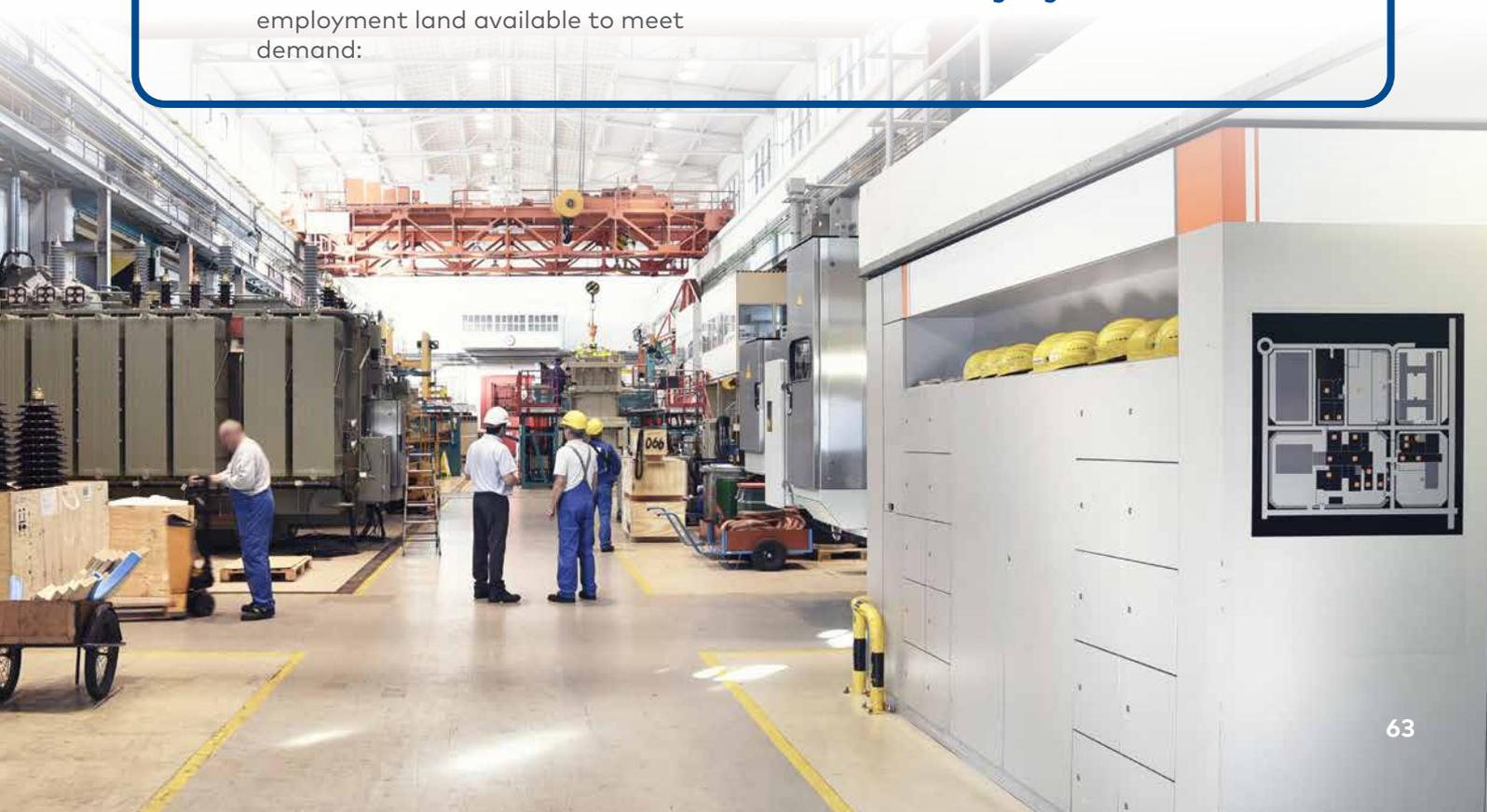
75. Council will prepare a Centres and Employment Lands Strategy. The strategy will:

- o Outline how Camden’s industrial and employment lands will be managed into the future to ensure there is a sufficient amount of zoned and serviced employment land available to meet demand:

- o Ensure that industrial precincts economic viability is protected and enhanced; and

- o Inform future land use controls in the Camden LGA to respond to the changing requirements of businesses – **Short Term**

76. Council will continue to work with the Department of Planning, Industry and Environment to ensure new precincts within the South West Growth Area contain an adequate supply of industrial and urban services land, with a focus on locating these areas close to transport corridors – **Ongoing**



## Local Priority P5

### Leveraging industry opportunities created by Camden's proximity to the Western Sydney Airport and Aerotropolis

Set to open in 2026, the Western Sydney Airport (WSA) will generate economic activity and provide employment opportunities for people in the Western Sydney region. The Airport is expected to deliver up to 3,200 jobs during construction and around 9,000 airport jobs during operation over the next 20 years. The Airport is expected to support around 28,000 jobs by 2031, which will grow to nearly 48,000 by 2041. This will include direct and indirect jobs in manufacturing; retail and professional, and scientific and technical services. This growth will create substantial employment opportunities for the workforce across the Western City.

Whilst many of the industries within the Aerotropolis will align with the existing skillset of Camden residents, the attraction of industries

which foster innovation such as engineering and advanced technologies will develop highly-skilled jobs which will further diversify the employment opportunities within the Camden LGA.

The development of the Airport will lead to flow-on effects within Camden through the potential to locate supportive industries within the LGA. Given the early stages of the WSA and Aerotropolis planning, it is too early to identify the exact manner in which these flow-on effects will play out in Camden. It is important that future iterative studies are conducted that investigate the opportunities created by the WSA and Aerotropolis, how they can be best capitalised on within the LGA and what the land use implications will be.

#### Actions

77. Council will work with the Camden Regional Economic Taskforce to investigate opportunities to leverage off the future industrial and commercial

hub of the Aerotropolis, and to capitalise on new industry opportunities created by Camden's proximity to the Western Sydney Airport – **Short Term**



## Local Priority P6

### Leveraging Camden's natural and cultural assets to promote local agricultural production and increase tourism

Camden's rural lands form an important part of the area's identity. In addition to the economic contribution to the LGA, they provide highly valued scenic amenity and rural character. Camden's Rural Lands Strategy identifies the need to enhance Camden's rural economy by identifying potential activities through which Council can support and promote viable and sustainable agriculture.

The Western Sydney Aerotropolis Land Use and Infrastructure Implementation Plan identifies an agribusiness precinct to be located on the western edge of the Aerotropolis Precinct, which is contiguous with Camden's primary rural lands. The proximity to domestic and international markets by air freight is envisaged to create an integrated fresh food precinct on Sydney's doorstep which includes diverse agribusinesses - from primary production to high-tech agricultural innovation - and provide local jobs and local fresh food. It is important that the opportunities created by the development of the agribusiness precinct are identified and capitalised on within the LGA.

Camden's rural setting, rich heritage and proximity to Sydney present several opportunities to grow

the visitor economy. Camden Town Centre's traditional main street layout that is framed by an extensive selection of historic buildings, and the burgeoning food and hospitality scene offer a unique visitor experience. The retention and preservation of urban and rural heritage items that tell nationally important stories offer the potential for heritage-based tourism across the LGA.

Within the LGA there are some areas that can develop into tourism hubs in their own right such as the Australian Botanic Garden Mount Annan, Camden Airport and the Nepean River, whilst numerous civic, cultural, natural and sporting spaces provide the platform for the events sector to grow.

Council will investigate opportunities to build on these assets and promote them widely, as well as look at opportunities for other development that support the visitor economy, such as appropriate land zoned to permit a range of visitor accommodation, food and hospitality and events. A key challenge for Camden is ensuring the right balance is found between the positive effects of tourism on the economy, and the protection of the natural and heritage qualities of the LGA.

#### Actions

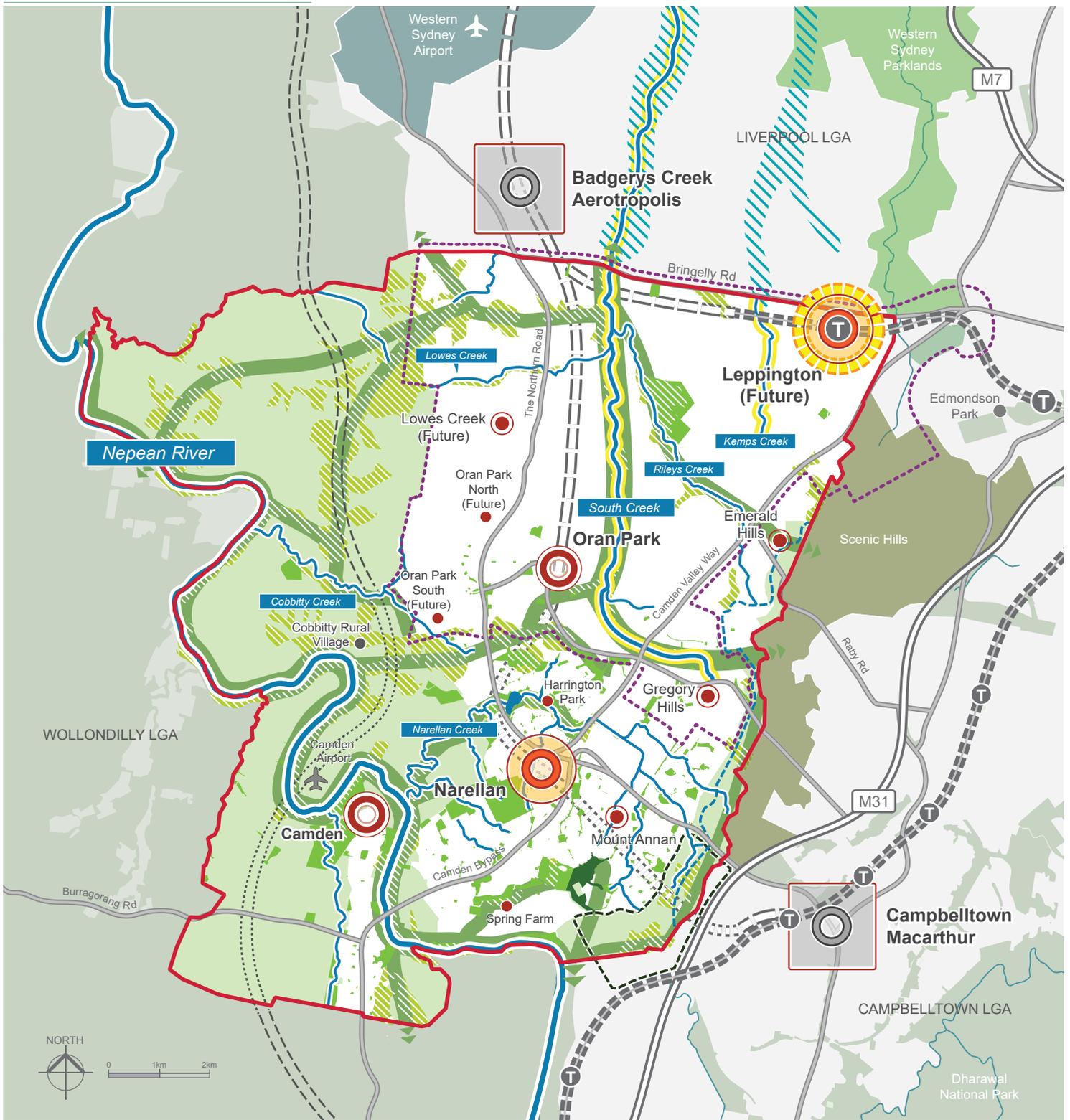
78. Council will continue to implement the actions in the Rural Lands Strategy – **Ongoing**
79. Council will review how Camden's rural lands relate to future agribusiness precincts within the Aerotropolis – **Short Term**
80. Council will work to implement the recommendations in the Macarthur Destination Management Plan and Camden Destination Management Plan – **Medium Term**
81. Council will investigate the appropriate types of visitor accommodation for Camden and identify the appropriate location for future accommodation – **Short Term**



# Sustainability

Improving sustainability will involve incorporating Camden's natural landscape features into the urban environment; protecting and managing natural systems; cooling the urban environment; innovative and efficient use and re-use of energy, water and waste resources; and building the resilience of communities to natural hazards.

- **Local Priority S1** Improving the accessibility and connectivity of Camden's Green and Blue Grid and delivering high quality open space
- **Local Priority S2** Protecting and enhancing the health of Camden's waterways, and strengthening the role and prominence of the Nepean River
- **Local Priority S3** Protecting Camden's rural land
- **Local Priority S4** Protecting and restoring environmentally sensitive land and enhancing biodiversity
- **Local Priority S5** Reducing emissions, managing waste and increasing energy efficiency
- **Local Priority S6** Improving Camden's resilience to hazards and extreme weather events



-  Metropolitan Cluster
-  Strategic Centre
-  Town Centre
-  Local Centre
-  Neighbourhood Centre
-  Leppington Town Centre Low Carbon Precinct Investigation Area
-  National Park - William Howe
-  Reserve/ Parkland
-  Australian Botanic Garden Mt Annan
-  Environmentally Sensitive Land (Core Habitat) - Regionally Significant

-  District Green Grid Priority Corridor
-  Habitat Corridor
-  South Creek Investigation Zone
-  Upper Canal System
-  River/ Creek
-  Metropolitan Rural Area (MRA)
-  South West Growth Area (SWGGA)
-  Proposed M9 Alignment/ Tunnel
-  Proposed Train Line/ Tunnel
-  Existing Train Line
-  Camden LGA Boundary

# Local Priority S1

## Improving the accessibility and connectivity of Camden's Green and Blue Grid and delivering high quality open space

The Green and Blue Grid is a network of open space which includes parks, playing fields, urban tree canopy, bushland, creeks, lakes and rivers. When protected and enhanced, these areas provide biodiversity and habitat corridors, help cool the urban environment, provide opportunities for community recreation, support walking and cycling connections and contribute to cleaner air and waterways. As the population grows, the connectivity and accessibility of Camden's Green and Blue Grid will become increasingly important to support a liveable and sustainable Camden.

Tree-lined streets, urban bushland and tree cover on private land form the urban tree canopy and are an important component of the Green Grid. Urban surface temperatures can be 10°C to 20°C higher than air temperatures because buildings, roads and other hard surfaces absorb and store heat. Unlike hard surfaces, trees and vegetation reflect heat whilst also cooling and cleaning the air.

Camden's current tree canopy coverage is approximately 17%. The percentage of Camden's tree canopy varies across different suburbs within the LGA, with some areas having much lower tree canopy coverage than others. Council will investigate opportunities and priority areas to increase tree canopy in existing and future urban areas.

Clearing for agriculture and urban development has reduced the extent of tree cover across Camden. In addition to cooling urban areas, remnant vegetation plays an important role in the biodiversity of the area, provides habitat for fauna, and contributes to local character.

Council will investigate opportunities to improve urban tree canopy cover in new and established areas (including the retention of remnant vegetation) as well as improve connectivity and accessibility to high quality open space and waterways to mitigate urban heat and contribute to the amenity of neighbourhoods.

The Camden Green and Blue Grid will contribute to a connected grid of open space across Sydney and will feed into District-scale projects including South Creek, Kemps Creek and the Upper Canal.

The District Plan identifies the South Creek corridor from Narellan to Hawkesbury as an important environmental spine for the Western Parkland City. Through the commitments of the City Deal, Council will work with the Australian and State Government to develop a strategy for South Creek that will investigate its restoration and protection as part of the broader strategy of integrating land use and water management within the catchment.



## Actions

82. Council will prepare a Green and Blue Grid Analysis for Camden and identify mechanisms to implement the Green and Blue Grid – **Short Term**
83. Council will investigate opportunities to provide physical and visual connections to waterways and green spaces – **Short Term**
84. Council will advocate for the retention of remnant vegetation in the masterplanning of new urban areas – **Ongoing**
85. Council will investigate the State Government's Canopy Cover targets and identify opportunities to implement improved canopy cover on public and private land in line with these – **Short Term**
86. Council will develop a Street and Public Tree Masterplan to inform a LGA-wide tree planting program – **Short Term**
87. Council will review and amalgamate the existing Plans of Management for public land to ensure a consistent approach is adopted for the management of open space – **Short Term**
88. Council will support the State Government in developing a strategy to restore and protect South Creek, in accordance with Western Sydney City Deal commitment L3 – **Short Term**

## Local Priority S2

### Protecting and enhancing the health of Camden's waterways, and strengthening the role and prominence of the Nepean River

Camden's waterways including the Nepean River are key landscape elements and contribute to an overall natural system that cools and greens the LGA. Waterways support groundwater dependent ecosystems and threatened ecological communities and accommodate the disposal of stormwater and wastewater. Council's recognition of the importance of healthy waterways and their contribution to a sustainable Camden is reflected in its logo, the platypus. The presence of platypus in Camden's waterways is an important indicator of the general health of the aquatic ecosystem.

As parts of Camden urbanise, there will be greater pressure on our waterways. In natural environments rainwater is mostly absorbed into the ground, used by plants or evaporated back into the atmosphere. Urban development and the clearing of vegetation increases hard surfaces, which are unable to absorb water. This results in increased urban stormwater runoff, which is directed to local waterways through stormwater drains. During rain events the increased volume of fast-moving stormwater carries a range of pollutants into waterways.

Water Sensitive Urban Design (WSUD) is an approach to water management which aims to improve the ability of urban environments to capture, treat and re-use stormwater on site before it has the chance to pollute and degrade waterways. WSUD can reduce the volume and improve the quality of the stormwater runoff, improve and provide wildlife habitats, and cool the urban environment. Council currently requires WSUD on public land, such as raingardens, constructed wetlands and swales, and will continue to ensure that the design of these systems is undertaken to the highest standard. Council will also investigate opportunities to reinstate natural conditions in highly modified urban waterways in suitable areas.

The health of waterways is impacted by factors which extend beyond the beds of rivers and creeks. Riparian corridors provide a transition between the land and water and perform a range of important environmental functions. They provide bank stability and reduce erosion, protect water

quality by trapping sediments and contaminants, provide habitat for animals and plants, and provide connectivity and passive recreational uses. The protection and enhancement of vegetated riparian corridors is important for maintaining or improving the shape, stability and ecological functions of a watercourse.

The Nepean River runs through the Western City District and is a key landscape element which is highly valued by the Camden community. There is opportunity for the river to play a more prominent role within Camden which reflects its importance. Improving access to the river and activating its banks will support this vision. Whilst much of the Nepean River within Camden runs through private property, Council will investigate opportunities to provide greater connections to the river on public land.

Camden's waterways extend beyond the limits of the LGA and water quality can be affected because of pollution and other factors further upstream. To enable an effective catchment-wide approach for improving water quality, Council will work with relevant stakeholders to ensure that a whole-catchment approach is adopted to manage the health of waterways.

## Actions

89. Council will undertake a review of Camden's waterways and riparian areas and investigate opportunities to incorporate protections into planning instruments, including the LEP and DCP – **Medium Term**
90. Council will develop a program for ongoing water quality monitoring – **Short Term**
91. Council will work with water service providers to design and deliver infrastructure, water servicing and development approaches that best contribute to local and regional water supply, and water cycle management – **Short Term**
92. Council will continue to implement Water Sensitive Urban Design on public land – **Short Term**
93. Council will work with stakeholders to develop a whole of catchment land use policy and statutory planning mechanisms that improve water quality – **Medium Term**
94. Council will undertake a review of the DCP to incorporate best-practice Water Sensitive Urban Design and stormwater management principles – **Short Term**
95. Council will maintain, improve and create new habitats for threatened flora and fauna species identified in waterways – **Ongoing**
96. Council will investigate opportunities to activate and enhance the Nepean River – **Short Term**
97. Council will work with relevant stakeholders, including neighbouring Councils within the Hawkesbury-Nepean catchment, to investigate the establishment of a joint body to manage and facilitate a coordinated approach to the management of the Nepean River – **Medium Term**
98. Council will investigate opportunities to reinstate natural conditions in highly modified urban waterways – **Medium Term**
99. Council will investigate amending its LEP to include provisions for the appropriate management of urban stormwater – **Short Term**
100. Council will develop a community education program to build awareness and understanding about the importance of water quality – **Short Term**

## Local Priority S3 Protecting Camden's rural land

Camden has historically been known as a highly productive rural region and forms part of Greater Sydney's Metropolitan Rural Area (MRA), the non-urban areas of Sydney. The MRA encompasses the western edge of the LGA through Bringelly, the Cobbitty Hills (including Cobbitty Rural Village), through to Razorback. The Scenic Hills on the eastern boundary of the LGA also form part of the MRA.

Camden's rural land is highly valued by the community, not only because of its role in providing Sydney with fresh food, but also other benefits such as tourism and cultural and landscape values which provide a positive contribution to Camden's identity.

The rural village of Cobbitty, nestled on the Nepean River and offering sweeping views of Camden's rural landscape and historic buildings, is a unique example of a rural village with significant cultural and landscape value. Cobbitty Village provides an important connection to Camden's heritage and its character must be appropriately protected.

Camden's rural lands are located at the urban fringe of Sydney and managing this urban-rural interface will be a key challenge for Council. Increased urban development not only reduces the overall amount of land suitable for productive agriculture, but also creates other pressures such as land use conflicts which have the potential to significantly impact on Camden's rural lands. It is therefore important that Camden's growth is managed carefully and effectively to ensure the retention of the places, landscapes and characteristics of Camden's rural heritage and background.

Council's Rural Lands Strategy was adopted in 2018 and guides land use planning decision making on and adjacent to rural zoned land to ensure that Camden's rural lands are protected as an important local and district feature. The recommendations and actions of the Strategy will continue to be implemented by Council to protect Camden's rural land, and Council will work with Wollondilly Council to investigate opportunities for the sustainable and productive use of rural land across the Western City District.

### Actions

- 101. Council will continue to implement the recommendations and actions within the Camden Rural Lands Strategy – **Ongoing**
- 102. Council will review existing planning instruments to minimise and manage rural land conflicts – **Short Term**
- 103. Council will work with Wollondilly Council and the Sydney Peri-Urban Network (SPUN) to explore options to protect agricultural land and encourage local food production – **Short Term**



## Local Priority S4

### Protecting and restoring environmentally sensitive land and enhancing biodiversity

Camden lies within the Cumberland Plain, and has rich Nepean River flats and undulating Wianamatta Shale hills. The main vegetation community is Cumberland Plain Woodland which is a Critically Endangered Ecological Community under the Commonwealth Environment Protection and Biodiversity Act 1999 and the NSW Biodiversity Conservation Act 2016. There are five other endangered ecological communities found in Camden, being River Flat Eucalypt Forest, Cumberland Swamp Oak Riparian Forest, Moist Shale Woodland and Elderslie Banksia Scrub Forest, Western Sydney Dry Forest.

Vegetation clearing as a result of agriculture and urban development has had an impact on biodiversity in Camden. In 2013, 10% of land in the LGA was remnant woodland, with the majority of endangered ecological communities located on private land. This presents challenges for the ongoing maintenance and protection of these environmentally sensitive areas, and it is important that Council work with the community to build awareness of biodiversity issues and ways in which residents can help to enhance and protect these areas.

Most of the bushland currently in Council's

ownership is in the southern half of the LGA. Future urban development in the north of the LGA may potentially increase the amount of bushland in Council's ownership. Council will continue to plan for the maintenance of bushland areas and identify ways in which to build upon conservation programs in the future.

Maximising ecological connectivity, consolidating existing larger habitat 'patches' and protecting and recovering threatened species, populations or ecological communities are some ways in which environmentally sensitive land can be protected and restored and biodiversity enhanced.

Council's Local Biodiversity Strategy (2013) identifies important regional and local biodiversity corridors that connect habitat patches, allowing movement and migration of native flora and fauna. Council will continue to enhance and protect these important connections through biodiversity corridor master planning which will enable long term protection and management of the biodiversity values of these lands.

Council will also amend its Local Environmental Plan to identify and protect biodiversity and environmentally sensitive land from the impacts of urban development.

## Actions

- |  |   |
|--|---|
| <p>104. Council will continue to monitor the extent and condition of Council owned and managed bushland areas and identify additional funding opportunities to deliver a high-quality conservation and restoration program – <b>Ongoing</b></p> <p>105. Council will increase the use of native flora to extend habitat connectivity corridors in the urban environment – <b>Short Term</b></p> <p>106. Council will continue biodiversity precinct masterplanning to identify key actions to protect and enhance biodiversity across the LGA – <b>Ongoing</b></p> | <p>107. Council will develop a fauna pest management strategy to address risks to biodiversity – <b>Short Term</b></p> <p>108. Council will develop a community education program to build awareness and understanding of biodiversity issues – <b>Short Term</b></p> <p>109. Council will investigate opportunities to expand the Bushcare Program – <b>Short Term</b></p> <p>110. Council will investigate amending its Local Environmental Plan to protect biodiversity and environmentally sensitive land – <b>Short Term</b></p> |
|--|---|

## Local Priority S5 Reducing emissions, managing waste and increasing energy efficiency

The significant growth and development planned for Camden will mean that the demand for energy and water and the generation of waste will increase. Without new approaches to the use of energy and water and the management of waste, greenhouse gas emissions are likely to increase. Potential ways to reduce emissions and increase energy efficiency include new building standards that prioritise the efficient use of energy and water in residential and non-residential buildings and precinct-scale renewable energy solutions. Designing high-efficiency and incorporating renewable energy generation into new buildings will reduce emissions and costs over time. This means improving the energy and water efficiency of buildings and reducing waste.

The Building Sustainability Index (BASIX) is implemented under the Environmental Planning & Assessment Act 1979 (EP&A Act) and applies to all residential dwelling types and forms part of the development application process in NSW. BASIX aims to reduce water and energy consumption in

homes across NSW by ensuring that the design of homes meet certain sustainability targets. The BASIX targets were last updated in 2017. High growth areas such as Camden present an opportunity to achieve further energy savings by using economies of scale across a whole precinct. This could also be extended to facilitating increased energy saving requirements for high-growth areas. With the amount of development proposed in Camden in the future, it is important that homes are designed in a way that maximises energy efficiency.

As Camden continues to grow and the population increases, there will be less space to accommodate and manage waste. It is important that less waste is produced for landfill, and that the waste that is generated does not exceed the capacity of available facilities and services. Council must ensure that adequate planning, services and infrastructure are in place to manage the waste generated by the growing population.



## Actions

111. Council will work with local builders and developers to provide education and opportunities to improve the sustainability of buildings and development – **Short Term**
112. Council will investigate initiatives to reduce vehicle emissions, such as electric vehicle charging stations throughout Camden LGA – **Short Term**
113. Council will work with stakeholders to advocate for a review of the Building and Sustainability Index (BASIX) and the sustainability of built form outcomes within the Exempt and Complying Development Codes SEPP – **Short Term**
114. Council will monitor and report on Council's emissions and energy use and investigate targets – **Short Term**
115. Council will develop an education and engagement program for the community to raise awareness on ways to reduce emissions, manage and reduce waste, and increase energy efficiency – **Short Term**
116. Council will advocate for the development of low carbon precincts within the South West Growth Area, with Leppington Town Centre as a pilot precinct – **Short Term**
117. Council will investigate opportunities for infrastructure to support the management of waste at a local and regional level – **Medium Term**
118. Council will continue to implement the Camden Waste Education Strategy – **Short Term**
119. Council will develop and implement a Camden Council Waste Strategy to deliver improved strategic waste management outcomes – **Short Term**
120. Council will participate in a regional procurement approach for future waste disposal and processing solutions – **Short Term**
121. Council will advocate for State government support for Regional/State waste infrastructure projects – **Short Term**
122. Council will develop a consistent approach within planning controls to better manage and reduce waste – **Short Term**
123. Council will continue to work with the Environmental Protection Agency and NSW Police to investigate and reduce illegal dumping – **Ongoing**

## Local Priority S6

### Improving Camden's resilience to hazards and extreme weather events

The climate of New South Wales is changing. Over the coming years, Camden is likely to experience higher temperatures, fewer frosts, altered rainfall patterns, and changes in the frequency and intensity of natural hazards like bushfires, flooding and heatwaves. These hazards and extreme weather events have the potential to impact not only built assets such as roads, stormwater drains and buildings, but also increase demand for services such as water supply and community support. In planning for a sustainable and liveable Camden, it is important that Council identifies the potential risks associated with a changing climate. By better understanding these risks, Council can work to establish a framework to manage climate risk and increase resilience.

In addition to general temperature increases as the climate warms, urban development can create a microclimate that is warmer than surrounding areas when there is less green cover and more hard surfaces which absorb, store and radiate heat. It is important to consider ways to reduce the local heat effects of urban development.

Some sections of the community have a higher vulnerability to urban heat as they are more sensitive, less adaptive and more exposed to the adverse effects of heat, and include the elderly, the very young and those with existing health conditions or restricted mobility. Within the LGA some communities face a higher degree of exposure to natural hazards than others, such as those on the urban fringe, in the proximity of flood zones and bushfire prone areas or in areas of high heat with low tree canopy coverage. In developing a climate risk assessment, Council will consider community vulnerability to heat and other hazards.

Past and present urban development and activities can also create urban hazards such as noise, air pollution and soil contamination. It is important that these urban hazards are

considered during future development and areas impacted are avoided, and hazards mitigated. This work will require Council to work with State government agencies such as the DPIE and EPA, and to carefully consider the location of future development to ensure it will not be subject to urban hazards.

Through the engagement undertaken for the LSPS, the Camden community highlighted access to fresh, local food as a key priority for Camden. Traditional methods of farming are water intensive and are susceptible to natural hazards such as extreme heat and drought. Urban farming and community gardens are a low impact way of supplying fresh, local, organic produce that increase resilience by providing other options for how people access their food. Urban farming can take many forms, from the backyard vegetable garden to rooftop greenhouses and vertical gardens. Urban farming uses less space, requires fewer inputs and uses fewer natural resources than traditional methods of farming, protecting these important natural resources for the generations to come.

The Camden Town Farm and associated Community Garden is a popular destination for the community, and there is opportunity for this model to be implemented elsewhere within Camden so that the community can enjoy the health and social benefits from growing their own food.

The Nepean River, South Creek, their tributaries and associated floodplains are a predominant feature of the Camden LGA. Flooding along these waterways impacts upon properties within the floodplain to varying degrees. Council has a responsibility to manage development within floodplains to ensure the safety of residents and will review planning controls related to flood prone land to ensure development is appropriate.



### Extreme Heat Data

Annual number of days ▼	2014	2015	Year 2016	2017	2018	Average for all years of data	Average past 5 years
<b>Sydney (Observatory Hill)</b>						<b>1859 - 2018</b>	<b>2014 -2018</b>
Days above 30°C	18	23	28	30	26	14.8	25
Days above 35°C	2	7	6	12	4	3.1	6.2
Days above 40°C	0	1	0	0	1	0.3	0.4
<b>Camden (Camden Airport)</b>						<b>1972 - 2018</b>	<b>2014 - 2018</b>
Days above 30°C	64	59	68	61	87	50.1	67.8
Days above 35°C	18	13	18	34	25	13	21.6
Days above 40°C	2	2	1	12	2	2	3.8

Table 9 - Extreme Heat Data

Source: Bureau of Meteorology

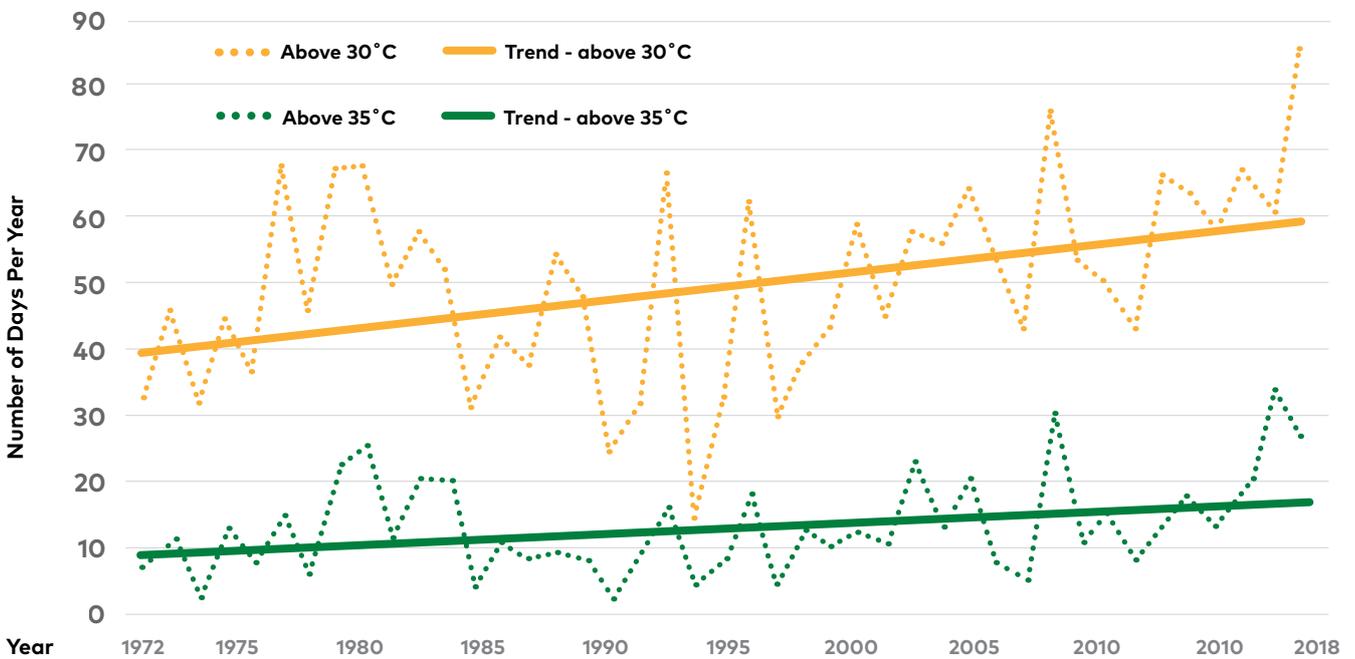


Figure 10 - Number of days in the Camden LGA above 30°C and 35°C

### Actions

- 124. Council will undertake a climate risk assessment and identify priority issues for Council and the community – **Short Term**
- 125. Council will investigate a Community Garden and Urban Food Policy to encourage local food production – **Short Term**
- 126. Council will review planning controls in the LEP and DCP, related to flood prone land – **Short Term**
- 127. Council will work with the EPA to increase community awareness of the impact domestic emissions have on air quality within the Camden LGA – **Short Term**
- 128. Council will consider the spatial separation of incompatible land uses at the time of rezoning to minimise noise, visual, health and environmental land-use conflict – **Ongoing**
- 129. Council will review its Management of Contaminated Lands Policy to align with the outcomes of the State Governments review of SEPP 55 – Remediation of Land – **Short Term**

# Implementation, Monitoring and Reporting

## Implementation

The LSPS will communicate the long-term land use strategy for Camden LGA over a 20-year planning horizon and will outline local priorities and actions for implementation. Council has designated the following implementation timeframes for the actions outlined in the LSPS:

**Short Term Actions (0-5 years)**  
**Medium Term Actions (5-10 years)**  
**Ongoing Advocacy**

To realise the 20-year vision, a series of amendments to other Council and State government plans and policies which provide the delivery framework for Council's strategic planning will be required. These plans and their functions are described below:

- **State Environmental Planning Policies (SEPPs)**  
SEPPs are environmental planning instruments which address planning issues within the State. Development within the SWGA is covered by the Sydney Region Growth Centres SEPP, and as such it is likely that this instrument will require future amendments to implement the 20-year vision of the LSPS.
- **Local Environmental Plan (LEP)**  
LEPs are the principal statutory document which establish the planning controls for an LGA. Through zoning, development standards and other local provisions the LEP provides the legal framework to ensure development is appropriate and reflects the communities vision for land use in the LGA.
- **Development Control Plan (DCP)**  
DCPs are non-statutory plans that provide detailed planning and design guidelines, and development controls to support the LEP.
- **Contributions Plan**  
Division 6 of Part 4 of the EP&A Act 1979 gives Council the power to collect contributions from developers toward public infrastructure required as a consequence of their development.

## LEP amendments

Proposed developments which align to the strategic planning direction in the LSPS may require changes to development controls or land use zoning to occur before a development application can be submitted. In this case, an amendment to the LEP would be required.

Amendments to the LEP are subject to planning proposals in accordance with section 3.4 of the EP&A Act 1979. Planning proposals to amend the LEP may either be prepared by Council or by proponents. Alignment to the strategic direction within the LSPS will be a significant consideration when determining whether an LEP amendment will proceed.

More information on amendments to the LEP can be found in DPE's A Guide to Preparing Planning Proposals.

## Monitoring and review

Council will monitor, review and report on its LSPS to ensure that its planning priorities are being achieved. Council will use the existing Integrated Planning and Reporting (IP&R) framework under the Local Government Act 1993 for the purpose of monitoring implementation of the LSPS.

Council will commence its first full review of the LSPS in 2020 and again every four years to align the review period with Council's overarching community strategic planning and IP&R under the Local Government Act.

Regular reviews will ensure that the LSPS reflects the vision the community has for the future of Camden and is aligned to the latest trends and information available about the environment and the community's social and economic needs

# Implementation for Infrastructure and Collaboration

## Local Priority I1

### Aligning infrastructure delivery with growth

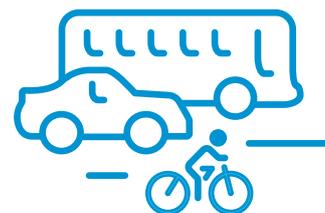


<b>Relationship to other plans and policies</b>	<b>Local Priority I1 is consistent with Camden's CSP Key Directions:</b>	
	1. 'Actively Managing Camden LGA's Growth' and 4. 'Effective and Sustainable Transport'	
	<b>Local Priority I1 also gives effect to the Sydney Region Plan Directions:</b>	
<b>Actions and timeframes</b>	1. A city supported by infrastructure	
	<b>Local Priority I1 also gives effect to the Western City District Plan Priorities:</b>	
	W1 Planning for a city supported by infrastructure W7 Establishing the land use and transport structure to deliver a liveable, productive and sustainable Western Parkland City	
	1. Council will finalise the review of the s7.11 development contributions plans to:	
	o ensure planning instruments reflect future identified infrastructure	<b>Short Term</b>
	o investigate appropriate programs for delivery of infrastructure	<b>Medium Term</b>
	2. Council will work with infrastructure service providers to ensure timely delivery of essential services and infrastructure	<b>Ongoing Advocacy</b>
	3. Council will prioritise the delivery of infrastructure in Leppington	<b>Short Term</b>
	4. Council will work with the Department of Planning, Industry and Environment to prepare the South West Growth Area Special Infrastructure Contribution (SIC)	<b>Short Term</b>
	5. Council will work with the Department of Planning, Industry and Environment to investigate the impact of lot fragmentation on the delivery of development in the South West Growth Area and investigate potential planning controls to encourage lot amalgamation	<b>Short Term</b>
6. Council will advocate to establish a Growth Infrastructure Compact to co-ordinate planning and delivery of growth in the Western City District which includes the Camden LGA, in accordance with <u>Western Sydney City Deal Commitment P5</u>	<b>Short Term</b>	
7. Council will work with the Department of Planning, Industry and Environment to ensure that the SWGA Land Use and Infrastructure Implementation Plan is finalised and advocate for clear sequencing of land release to ensure orderly infrastructure delivery.	<b>Short Term</b>	

Table 10 - Local Priority I1 Actions and Timeframes

# Local Priority 12

## Connecting Camden through integrated transport solutions

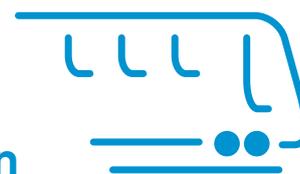


<b>Relationship to other plans and policies</b>	<b>Local Priority 12 is consistent with Camden’s CSP Key Directions:</b> 2. Actively Managing Camden LGA’s Growth’ and 4. ‘Effective and Sustainable Transport’	
	<b>Local Priority 12 also gives effect to the Sydney Region Plan Directions:</b> 1. A city supported by infrastructure	
	<b>Local Priority 12 also gives effect to the Western City District Plan Priorities:</b> W1 Planning for a city supported by infrastructure W7 Establishing the land use and transport structure to deliver a liveable, productive and sustainable Western Parkland City	
<b>Actions and timeframes</b>	8. Council will review the Campbelltown and Camden Integrated Transport Strategy (2006) with surrounding Councils and the State Government	<b>Medium Term</b>
	9. Council will investigate opportunities to support freight movement on state and regional roads within the Camden LGA	<b>Short Term</b>
	10. Council will undertake Town Centre Parking Strategies including commuter parking for Narellan, Oran Park, Leppington and the future station in collaboration with Transport for NSW.	<b>Medium Term</b>
	11. Council will work with Transport for NSW to ensure the Outer Sydney Orbital takes into consideration the submission endorsed by Council on 22 May 2018 with an alternative underground route and appropriate east/west connections within the Camden LGA	<b>Ongoing Advocacy</b>
	12. Council will ensure that the Corridor preservation of the M9 Orbital are included in relevant planning instruments when confirmed by the State Government	<b>Short Term</b>
	13. Council will work in collaboration with Department of Planning, Industry and Environment to undertake a strategic route study identifying major road alignments and upgrades to facilitate the staged delivery of the South West Growth Area, as future infrastructure items	<b>Short - Medium Term</b>
	14. Council will work with Transport for NSW to advocate that a rapid bus service route is delivered to connect key Camden centres with the Western Sydney Airport and Aerotropolis, building on <u>Western Sydney City Deal Commitment C2</u>	<b>Short Term</b>
	15. Council will review and update the Pedestrian Access and Mobility Plan 2014 to ensure connectivity of Camden’s established areas	<b>Short Term</b>
	16. Council will review and update the Camden Council Bike Plan 1996	<b>Medium Term</b>
	17. Council will work with Transport for NSW to ensure cycling connectivity between Camden’s centres and surrounding strategic centres	<b>Short Term</b>
18. Council will work with Transport for NSW to support travel behaviour change programs to manage demand on the transport network and will advocate for sustainable transport choices for new developments.	<b>Short Term</b>	

Table 11 - Local Priority 12 Actions and Timeframes

# Local Priority I3

## Planning for the delivery of the North South Rail and South West Rail Link Extension



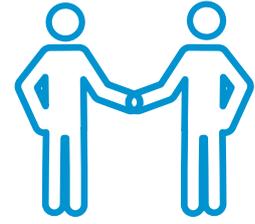
<b>Relationship to other plans and policies</b>	<b>Local Priority I3 is consistent with Camden's CSP Key Directions:</b>	
	2. 'Actively Managing Camden LGA's Growth' and	
	4. 'Effective and Sustainable Transport'	
<b>Actions and timeframes</b>	<b>Local Priority I3 also gives effect to the Sydney Region Plan Directions:</b>	
	A city supported by infrastructure	
	<b>Local Priority I3 also gives effect to the Western City District Plan Priorities:</b>	
<b>Actions and timeframes</b>	19. Council will advocate for the delivery of the North South Rail Line and South West Rail Line extension in accordance with the submission endorsed by Council on 22 May 2018	<b>Ongoing Advocacy</b>
	20. Council will ensure that the Corridor preservation for the North South Rail Line and South West Rail Line Extension is included in relevant planning instruments when confirmed by the state government	<b>Short Term</b>
	21. Council will continue to advocate for a commitment by the state government for the delivery of the North South Rail Line and other key transport linkages to the centres of Campbelltown, Liverpool, Greater Penrith and the Aerotropolis, in order to achieve a 30-minute city	<b>Ongoing advocacy</b>
	22. Council will work with Department of Planning, Industry and Environment and Transport for NSW to identify future centres around planned railway stations	<b>Short Term</b>
	23. Council will work with Transport for NSW to confirm the future station location within the Camden LGA	<b>Ongoing</b>

Table 12 - Local Priority I3 Actions and Timeframes



# Local Priority 14

## Working in partnership to deliver a more liveable, productive and sustainable Camden



<b>Relationship to other plans and policies</b>	<b>Local Priority 14 is consistent with Camden’s CSP Key Directions:</b> 6. ‘Strong Local Leadership’	
	<b>Local Priority 14 also gives effect to the Sydney Region Plan Directions:</b> 2. A collaborative city	
	<b>Local Priority 14 also gives effect to the Western City District Plan Priorities:</b> W2. Working through collaboration	
<b>Actions and timeframes</b>	24. Council will continue to implement the Western Sydney City Deal Commitments	<b>Medium Term</b>
	25. Council will work with State agencies to align growth and infrastructure	<b>Ongoing</b>
	26. Council will work with the Western Sydney Planning Partnership to deliver a partnership approach to planning, Western Sydney City Deal Commitment P6	<b>Short Term</b>
	27. Council will work with the Western Sydney Planning Partnership to develop uniform local government engineering and liveability standards Western Sydney City Deal Commitment P4	<b>Short Term</b>
	28. Council will work with the Department of Education to investigate the co-location and shared used of facilities	<b>Ongoing</b>
	29. Council will continue to work with the Camden Regional Economic Taskforce to support economic development within the Camden LGA	<b>Ongoing</b>
	30. Council will prepare a strategy to advocate for key infrastructure to support growth in the Camden LGA	<b>Short Term</b>
	31. Council will work with Tharawal Local Aboriginal Land Council to collaborate and provide support should they choose to prepare a Development Delivery Plan in accordance with State Environmental Planning Policy (Aboriginal Land) 2019	<b>Medium Term</b>

Table 13 - Local Priority 14 Actions and Timeframes

# Implementation for Liveability

## Local Priority L1

Providing housing choice and affordability for Camden’s growing and changing population



<b>Relationship to other plans and policies</b>	Local Priority L1 is consistent with Camden’s CSP Key Directions: ‘Actively Managing Camden LGA’s Growth’	
	Local Priority L1 also gives effect to the Sydney Region Plan Directions: 4. Housing the city	
	Local Priority L1 also gives effect to the Western City District Plan Priorities: W5. Providing housing supply, choice and affordability, with access to jobs, services and public transport	
<b>Actions and timeframes</b>	32. Council will finalise the Camden Housing Market Study and Camden Housing Diversity Analysis which will establish an evidence base outlining 20-year housing demand and housing capacity, including affordable housing demand and capacity opportunities and constraints.	<b>Short Term</b>
	33. Council will develop a Housing Strategy which will use the established evidence base and other strategic planning work to further develop the vision and evaluate options for housing growth within the Camden LGA.	<b>Short Term</b>
	34. Council will investigate the development of an Affordable Housing Strategy and Affordable Housing Contribution Scheme	<b>Short Term</b>

Table 14 - Local Priority L1 Actions and Timeframes



# Local Priority L2

## Celebrating and respecting Camden's proud heritage



<b>Relationship to other plans and policies</b>	<b>Local Priority L2 is consistent with Camden's CSP Key Directions:</b> 'Healthy Urban and Natural Environment'	
	<b>Local Priority L2 also gives effect to the Sydney Region Plan Directions:</b> 5. A city of great places	
	<b>Local Priority L2 also gives effect to the Western City District Plan Priorities:</b> W6. Creating and renewing great places and local centres, and respecting the District's heritage	
<b>Actions and timeframes</b>	35. Council will review non-indigenous heritage items and update the Camden LEP and DCP	<b>Short Term</b>
	36. Council will continue to promote and provide community education about the importance of Camden's unique heritage through its Heritage Advisory Committee	<b>Ongoing</b>
	37. Council will continue to implement the Public Domain Manual within the Urban Design Framework for Camden Town Centre	<b>Short Term</b>
	38. Council will work with Tharawal LALC to undertake a review of Indigenous Heritage in relation to places and cultural identity	<b>Medium Term</b>
	39. Council will ensure that future precinct planning considers and protects NSW Heritage State and local items.	<b>Ongoing advocacy</b>
	40. Council will undertake a scenic and visual analysis with neighbouring Councils to identify and protect ridgelines, scenic and cultural landscapes, and enhance and protect views of scenic and cultural landscapes from the public realm	<b>Short Term</b>

Table 15 - Local Priority L2 Actions and Timeframes



## Local Priority L3

### Providing services and facilities to foster a healthy and socially connected community



Relationship to other plans and policies	<p><b>Local Priority L3 is consistent with Camden's CSP Key Directions:</b></p> <p>2. 'Healthy Urban and Natural Environment' and 'An Enriched and Connected Community'</p>	
	<p><b>Local Priority L3 also gives effect to the Sydney Region Plan Directions:</b></p> <p>A city for people</p>	
	<p><b>Local Priority L3 also gives effect to the Western City District Plan Priorities:</b></p> <p>W3. Providing services and social infrastructure to meet people's changing needs</p> <p>W4. Fostering healthy, creative, culturally rich and socially connected communities</p>	
Actions and timeframes	41. Council will develop a strategy which identifies gaps in the provision of open space, fit for purpose sports facilities, play spaces and community facilities to project future demand and need for facilities, establish best practice benchmarks and agreed definitions of terms, and provide a plan and priorities to meet the needs of current and future populations	Short Term
	42. Council will continue to implement the recommendations and actions of the Active Ageing Strategy	Ongoing
	43. Council will continue to implement the recommendations and actions of the Camden Children and Families Strategy	Ongoing
	44. Council will continue to implement the recommendations and actions of the Camden Disability Inclusion Action Plan	Ongoing
	45. Council will investigate opportunities to attract and encourage the delivery of social services and infrastructure within the Camden LGA	Short Term
	46. Council will deliver the three projects committed to under the Western Parkland City Liveability Program	Short Term
	47. Council will act on the <b>Western Sydney City Deal Commitment L5</b> to establish the Western Sydney Health Alliance to improve coordination and effectiveness of health services in the region, supporting health and wellbeing of neighbourhoods	Short Term
	48. Council will work in collaboration with NSW Office of Sport in the implementation of the District Sport Infrastructure Plans (once finalised).	Short Term

Table 16 - Local Priority L3 Actions and Timeframes

# Local Priority L4

## Encouraging vibrant and connected centres which reflect Camden's evolving character



<b>Relationship to other plans and policies</b>	<b>Local Priority L4 is consistent with Camden's CSP Key Directions:</b>	
	'A Prosperous Economy' and	
	5. 'An Enriched and Connected Community'	
<b>Relationship to other plans and policies</b>	<b>Local Priority L4 also gives effect to the Sydney Region Plan Directions:</b>	
	5. A city of great places; and	
	6. A well connected city	
<b>Relationship to other plans and policies</b>	<b>Local Priority L4 also gives effect to the Western City District Plan Priorities:</b>	
	W6. Creating and renewing great places and local centres, and respecting the District's heritage	
	<b>Actions and timeframes</b>	49. Council will work with the Department of Planning, Industry and Environment to investigate the development of local character statements to be incorporated within planning controls
50. Council will implement the Camden Town Centre Urban Design Framework		<b>Ongoing</b>
51. Council will investigate planning controls that encourage the activation of public spaces for civic, community and cultural uses		<b>Short Term</b>
52. Council will review public domain controls for the Narellan Town Centre		<b>Short Term</b>
53. Council will consider the principles of the Better Places Strategy- Government Architects within the Camden DCP		<b>Short Term</b>
54. Council will continue to work with the Department of Planning, Industry and Environment to ensure that new precincts within the South West Growth Area demonstrate best-practice placemaking in the design of centres and streetscapes		<b>Short Term</b>
55. Council will implement the South Creek urban design principles contained within the District Plan for all future development areas around South Creek		<b>Short Term</b>
56. Council will review existing planning controls to support a Night Time Economy within Camden's centres		<b>Short Term</b>

Table 17 - Local Priority L4 Actions and Timeframes

# Local Priority L5

## Supporting cultural infrastructure to promote cultural and creative spaces



<b>Relationship to other plans and policies</b>	<b>Local Priority L5 is consistent with Camden's CSP Key Directions:</b>	
	5. 'An Enriched and Connected Community'	
	<b>Local Priority L5 also gives effect to the Sydney Region Plan Directions:</b>	
<b>Actions and timeframes</b>	3. A city for people	
	<b>Local Priority L5 also gives effect to the Western City District Plan Priorities:</b>	
	W4. Supporting healthy, creative, culturally rich and socially connected communities	
	57. Council will work with Create NSW to ensure culture is recognised as a driver for creating vibrant places	<b>Ongoing</b>
	58. Council will develop a Cultural Development Strategy which will provide Camden Council with a framework that supports arts and culture and high quality experiences to ensure that Camden LGA is a culturally vibrant place to study, work and play	<b>Short Term</b>
	59. Council will develop a Cultural and Social Infrastructure Plan to determine the cultural and social infrastructure needs of the Camden community	<b>Medium Term</b>
60. Council will audit the s7.11 development contributions plans to identify the planned cultural facilities and consider the timing of delivery and funding for these works	<b>Short Term</b>	
61. Council will continue to implement the Camden LGA Destination Management Plan	<b>Ongoing</b>	

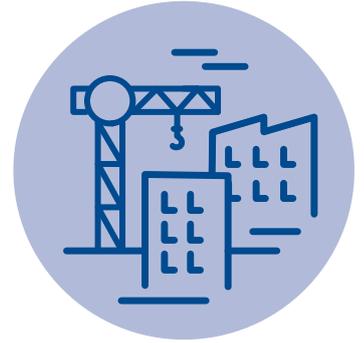
Table 18 - Local Priority L5 Actions and Timeframes



# Implementation for Productivity

## Local Priority P1

Increasing the quantity and diversity of local jobs, and improving access to jobs across the Western City District



<b>Relationship to other plans and policies</b>	<b>Local Priority P1 is consistent with Camden's CSP Key Directions:</b> 3. 'A Prosperous Economy'	
	<b>Local Priority P1 also gives effect to the Sydney Region Plan Directions:</b> 7. Jobs and skills for the city	
	<b>Local Priority P1 also gives effect to the Western City District Plan Priorities:</b> W7. Establishing land use and transport structures to support the Western Parkland City W8. Growing and strengthening the metropolitan cluster W10. Planning & managing industrial and urban services land	
<b>Actions and timeframes</b>	62. Council will prepare and finalise an Economic Development Plan	<b>Short Term</b>
	63. Council will advocate to retain and grow existing population serving employment opportunities, and work with the Camden Regional Economic Taskforce to investigate ways in which knowledge-intensive jobs can be delivered in Camden	<b>Short Term</b>

Table 19 - Local Priority P1 Actions and Timeframes



# Local Priority P2

## Creating a network of successful centres



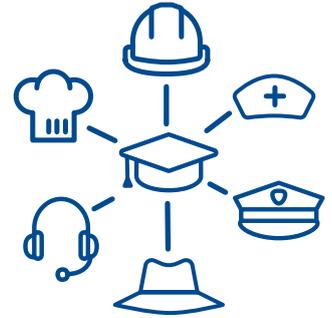
<b>Relationship to other plans and policies</b>	<b>Local Priority P2 is consistent with Camden's CSP Key Directions:</b> 3.'A Prosperous Economy'	
	<b>Local Priority P2 also gives effect to the Sydney Region Plan Directions:</b> 7. Jobs and skills for the city	
	<b>Local Priority P2 also gives effect to the Western City District Plan Priorities:</b> W7. Establishing land use and transport structures to support the Western Parkland City W11. Growing investment and jobs in strategic centres	
<b>Actions and timeframes</b>	64. Council will finalise the Camden Centres Study, which will evaluate the role and hierarchy of centres, and analyse the capacity and viability for different centres to adopt a place-based approach and accommodate local jobs and commercial services, additional housing and recreational infrastructure	<b>Short Term</b>
	65. Council will investigate the recommendations of the Camden Centres Study	<b>Short Term</b>
	66. Council will continue to implement the initiatives in the Camden Town Centre Urban Design Framework	<b>Ongoing</b>
	67. Council will prepare an Employment Lands Strategy which will establish a framework for the development of all employment land in Camden. In relation to centres it will inform land use controls to ensure that there is a sufficient supply of floorspace available to meet demand	<b>Short Term</b>

Table 20 - Local Priority P2 Actions and Timeframes



# Local Priority P3

## Strengthening the Strategic Centres of Narellan and Leppington



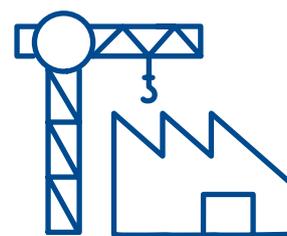
<b>Relationship to other plans and policies</b>	<b>Local Priority P3 is consistent with Camden's CSP Key Directions:</b> 3.'A Prosperous Economy'	
	<b>Local Priority P3 also gives effect to the Sydney Region Plan Directions:</b> 7. Jobs and skills for the city	
	<b>Local Priority P3 also gives effect to the Western City District Plan Priorities:</b> W7. Establishing land use and transport structures to support the Western Parkland City W11. Growing investment and jobs in strategic centres	
<b>Actions and timeframes</b>	68. Council will prepare a vision for Narellan, which considers Narellan's role as a Strategic Centre	<b>Short-Medium Term</b>
	69. Council will investigate a staged approach to the master planning of the Narellan Town Centre, with the staging dependent upon the confirmation of timing for the delivery of the North South Rail, in particular the location of the Narellan Train Station	<b>Stage 1 – Short Term Stage 2 – Medium Term</b>
	70. Council will continue work with Transport for NSW to confirm the future station location for Narellan	<b>Ongoing</b>
	71. Council will continue to work with the Liverpool City Council and Department of Planning, Industry and Environment on the Leppington Town Centre Review	<b>Short Term</b>
	72. Council will investigate opportunities to overcome challenges presented by land fragmentation and its limitations on delivering enabling infrastructure	<b>Short Term</b>
	73. Council will work with Transport for NSW to ensure their land holdings within the Leppington Town Centre, are developed to support the wider precinct outcomes, support jobs and homes close to the Leppington train station and deliver the state government commitment to provide new commuter car park spaces	<b>Short Term</b>

Table 21 - Local Priority P3 Actions and Timeframes



# Local Priority P4

## Ensuring a suitable supply of industrial and urban services land



<b>Relationship to other plans and policies</b>	<b>Local Priority P4 is consistent with Camden's CSP Key Directions:</b> 3.'A Prosperous Economy'	
	<b>Local Priority P4 also gives effect to the Sydney Region Plan Directions:</b> 7. Jobs and skills for the city	
	<b>Local Priority P4 also gives effect to the Western City District Plan Priorities:</b> W7. Establishing land use and transport structures to support the Western Parkland City W10. Planning & managing industrial and urban services land	
<b>Actions and timeframes</b>	74. Council will undertake an Industrial and Employment Lands Study. The study will analyse the opportunities, constraints, and economic contributions of Camden's industrial and employment lands and identify the short and long term requirements within the Camden LGA	<b>Short Term</b>
	75. Council will prepare an Employment Lands Strategy. The Strategy will: <ul style="list-style-type: none"> <li>o Outline how Camden's industrial and employment lands will be managed into the future to ensure there is sufficient amount of zoned and serviced employment land available to meet demand;</li> <li>o Ensure that industrial precincts economic viability is protected and enhanced; and</li> <li>o Inform future land use controls in the Camden LGA to respond to the changing requirements of the businesses</li> </ul>	<b>Short Term</b>
	76. Council will continue to work with the DPE to ensure new precincts within the South West Growth Area contain an adequate supply of industrial and urban services land, with a focus on locating these areas close to transport corridors	<b>Ongoing</b>

Table 22 - Local Priority P4 Actions and Timeframes



# Local Priority P5

## Leveraging industry opportunities created by Camden's proximity to the Western Sydney Airport and Aerotropolis



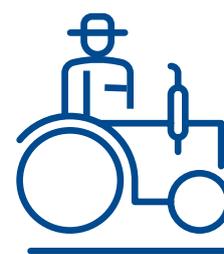
<b>Relationship to other plans and policies</b>	<b>Local Priority P5 is consistent with Camden's CSP Key Directions:</b> 3.'A Prosperous Economy'	
	<b>Local Priority P5 also gives effect to the Sydney Region Plan Directions:</b> 7. Jobs and skills for the city	
	<b>Local Priority P5 also gives effect to the Western City District Plan Priorities:</b> W8. Leveraging industry opportunities from the Western Sydney Airport & Aerotropolis	
<b>Actions and timeframes</b>	77. Council will work with the Camden Regional Economic Taskforce to investigate opportunities to leverage off the future industrial and commercial hub of the Aerotropolis, and to capitalise on new industry opportunities created by Camden's proximity to the Western Sydney Airport	<b>Short Term</b>

Table 23 - Local Priority P5 Actions and Timeframes



# Local Priority P6

## Leveraging Camden's natural and cultural assets to promote local agricultural production and increase tourism



<b>Relationship to other plans and policies</b>	Local Priority P6 is consistent with Camden's CSP Key Directions: 3.'A Prosperous Economy'	
	Local Priority P6 also gives effect to the Sydney Region Plan Directions: 7. Jobs and skills for the city	
	Local Priority P6 also gives effect to the Western City District Plan Priorities: W7. Establishing land use and transport structures to support the Western Parkland City W17. Better managing rural areas	
<b>Actions and timeframes</b>	78. Council will continue to implement the actions in the Rural Lands Strategy	<b>Ongoing</b>
	79. Council will review how Camden's rural lands relate to future agribusiness precincts within the Aerotropolis	<b>Short Term</b>
	80. Council will work to implement the recommendations in the Macarthur Destination Management Plan and Camden Destination Management Plan	<b>Medium Term</b>
	81. Council will investigate the appropriate types of visitor accommodation for Camden and identify the appropriate location for future accommodation	<b>Short Term</b>

Table 24 - Local Priority P6 Actions and Timeframes



# Implementation of Sustainability

## Local Priority S1

Improving the accessibility and connectivity of Camden's Green and Blue Grid and delivering high quality open space



<b>Relationship to other plans and policies</b>	<b>Local Priority S1 is consistent with Camden's CSP Key Directions:</b>	
	2.'Healthy Urban and Natural Environment'	
	<b>Local Priority S1 also gives effect to the Sydney Region Plan Directions:</b>	
<b>Actions and timeframes</b>	8. A city in its landscape	
	<b>Local Priority S1 also gives effect to the Western City District Plan Priorities:</b>	
	W12. Protecting and improving the health and enjoyment of the District's waterways	
	W13. Creating a Parkland City urban structure and identity, with South Creek as a defining spatial element	
	W15. Increasing urban tree canopy cover and delivering Green Grid connections	
	W18. Delivering high quality open space	
	82. Council will prepare a Green and Blue Grid Analysis for Camden and identify mechanisms to implement the Green and Blue Grid	<b>Short Term</b>
	83. Council will investigate opportunities to provide physical and visual connections to waterways and green spaces	<b>Short Term</b>
	84. Council will advocate for the retention of remnant vegetation in the masterplanning of new urban areas	<b>Ongoing</b>
	85. Council will investigate the State Government's Canopy Cover targets and identify opportunities to implement improved canopy cover on public and private land in line with these	<b>Short Term</b>
86. Council will develop a Street and Public Tree Masterplan to inform a LGA-wide tree planting program	<b>Short Term</b>	
87. Council will review and amalgamate the existing Plans of Management for public land to ensure a consistent approach is adopted for the management of open space	<b>Short Term</b>	
88. Council will support the State Government in developing a strategy to restore and protect South Creek, in accordance with <u>Western Sydney City Deal commitment L3</u>	<b>Short Term</b>	

Table 25 - Local Priority S1 Actions and Timeframes

# Local Priority S2

## Protecting and enhancing the health of Camden's waterways, and strengthening the role and prominence of the Nepean River



<b>Relationship to other plans and policies</b>	<b>Local Priority S2 is consistent with Camden's CSP Key Directions:</b> 2.'Healthy Urban and Natural Environment'	
	<b>Local Priority S2 also gives effect to the Sydney Region Plan Directions:</b> 8. A city in its landscape	
	<b>Local Priority S2 also gives effect to the Western City District Plan Priorities:</b> W12. Protecting and improving the health and enjoyment of the District's waterways	
<b>Actions and timeframes</b>	89. Council will undertake a review of Camden's waterways and riparian areas and investigate opportunities to incorporate protections into planning instruments, including LEP and DCP.	<b>Medium Term</b>
	90. Council will develop a program for ongoing water quality monitoring	<b>Short Term</b>
	91. Council will work with water service providers to design and deliver infrastructure, water servicing and development approaches that best contribute to local and regional water supply, and water cycle management	<b>Short Term</b>
	92. Council will continue to implement Water Sensitive Urban Design on public land	<b>Short Term</b>
	93. Council will work with stakeholders to develop a whole of catchment land use policy and statutory planning mechanisms that improve water quality	<b>Medium Term</b>
	94. Council will undertake a review of the DCP to incorporate best-practice Water Sensitive Urban Design and stormwater management principles.	<b>Short Term</b>
	95. Council will maintain, improve and create new habitats for threatened flora and fauna species identified in waterways	<b>Ongoing</b>
	96. Council will investigate opportunities to activate and enhance the Nepean River	<b>Short Term</b>
	97. Council will work with relevant stakeholders, including neighbouring Councils within the Hawkesbury-Nepean catchment, to investigate the establishment of a joint body to manage and facilitate a coordinated approach to the management of the Nepean River	<b>Medium Term</b>
	98. Council will investigate opportunities to reinstate conditions in highly modified urban waterways	<b>Medium Term</b>
99. Council will investigate amending its LEP to include provisions for the appropriate management of urban stormwater	<b>Short Term</b>	
100. Council will develop a community education program to build awareness and understanding about the importance of water quality	<b>Short Term</b>	

Table 26 - Local Priority S2 Actions and Timeframes



# Local Priority S3

## Protecting Camden's rural land

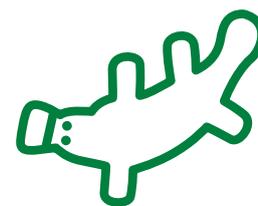
<b>Relationship to other plans and policies</b>	<b>Local Priority S3 is consistent with Camden's CSP Key Directions:</b> 2.'Healthy Urban and Natural Environment'	
	<b>Local Priority S3 also gives effect to the Sydney Region Plan Directions:</b> 8. A city in its landscape	
	<b>Local Priority S3 also gives effect to the Western City District Plan Priorities:</b> W17. Better managing rural lands	
<b>Actions and timeframes</b>	101. Council will continue to implement the recommendations and actions within the Camden Rural Lands Strategy	<b>Ongoing</b>
	102. Council will review existing planning instruments to minimise and manage rural land conflicts	<b>Short Term</b>
	103. Council will work with Wollondilly Council and the Sydney Peri-Urban Network (SPUN) to explore options to protect agricultural land and encourage local food production	<b>Short Term</b>

Table 27 - Local Priority S3 Actions and Timeframes



# Local Priority S4

## Protecting and restoring environmentally sensitive land and enhancing biodiversity



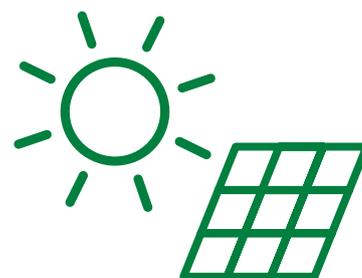
<b>Relationship to other plans and policies</b>	<b>Local Priority S4 is consistent with Camden's CSP Key Directions:</b> 2.'Healthy Urban and Natural Environment'	
	<b>Local Priority S4 also gives effect to the Sydney Region Plan Directions:</b> 8. A city in its landscape	
	<b>Local Priority S4 also gives effect to the Western City District Plan Priorities:</b> W14. Protecting and enhancing bushland and biodiversity	
<b>Actions and timeframes</b>	104. Council will work with the GSC to further define the extent of the Metropolitan Rural Area (MRA) and ensure its protection through appropriate planning controls Council will continue to monitor the extent and condition of Council owned and managed bushland areas and identify additional funding opportunities to deliver a high-quality conservation and restoration program	<b>Ongoing</b>
	105. Council will increase the use of native flora to extend habitat connectivity corridors in the urban environment	<b>Short Term</b>
	106. Council will continue biodiversity precinct masterplanning to identify key actions to protect and enhance biodiversity across the LGA	<b>Ongoing</b>
	107. Council will develop a fauna pest management strategy to address risks to biodiversity	<b>Short Term</b>
	108. Council will develop a community education program to build awareness and understanding of biodiversity issues	<b>Short Term</b>
	109. Council will investigate opportunities to expand the Bushcare Program	<b>Short Term</b>
	110. Council will investigate amending its Local Environmental Plan to protect biodiversity and environmentally sensitive land	<b>Short Term</b>

Table 28 - Local Priority S4  
Actions and Timeframes



# Local Priority S5

## Reducing emissions, managing waste and increasing energy efficiency



<b>Relationship to other plans and policies</b>	<b>Local Priority S5 is consistent with Camden's CSP Key Directions:</b> 2.'Healthy Urban and Natural Environment'	
	<b>Local Priority S5 also gives effect to the Sydney Region Plan Directions:</b> 9. An efficient city	
	<b>Local Priority S5 also gives effect to the Western City District Plan Priorities:</b> W19. Reducing carbon emissions and managing energy, water and waste efficiently	
<b>Actions and timeframes</b>	111. Council will work with local builders and developers to provide education and opportunities to improve the sustainability of buildings and development	<b>Short Term</b>
	112. Council will investigate initiatives to reduce vehicle emissions, such as electric vehicle charging stations throughout Camden LGA	<b>Short Term</b>
	113. Council will work with stakeholders to advocate for a review of the Building and Sustainability Index (BASIX) and the sustainability of built form outcomes within the Exempt and Complying Development Codes SEPP	<b>Short Term</b>
	114. Council will monitor and report on Council's emissions and energy use and investigate targets	<b>Short Term</b>
	115. Council will develop an education and engagement program for the community to raise awareness on ways to reduce emissions, manage and reduce waste, and increase energy efficiency	<b>Short Term</b>
	116. Council will advocate for the development of low carbon precincts within the South West Growth Area, with Leppington Town Centre as a pilot precinct	<b>Short Term</b>
	117. Council will investigate opportunities for infrastructure to support the management of waste at a local and regional level	<b>Medium Term</b>
	118. Council will continue to implement the Camden Waste Education Strategy	<b>Short Term</b>
	119. Council will develop and implement a Camden Council Waste Strategy to deliver improved strategic waste management outcomes	<b>Short Term</b>
	120. Council will participate in a regional procurement approach for future waste disposal and processing solutions	<b>Short Term</b>
	121. Council will advocate for State government support for Regional/State waste infrastructure projects	<b>Short Term</b>
	122. Council will develop a consistent approach within planning controls to better manage and reduce waste	<b>Short Term</b>
	123. Council will continue to work with the Environmental Protection Agency and NSW Police to investigate and reduce illegal dumping	<b>Ongoing</b>

# Local Priority S6

## Improving Camden's resilience to hazards and extreme weather events



<b>Relationship to other plans and policies</b>	<b>Local Priority S6 is consistent with Camden's CSP Key Directions:</b> 2.'Healthy Urban and Natural Environment'	
	<b>Local Priority S6 also gives effect to the Sydney Region Plan Directions:</b> 10. A resilient city	
	<b>Local Priority S6 also gives effect to the Western City District Plan Priorities:</b> W20. Adapting to the impacts of urban and natural hazards and climate change	
<b>Actions and timeframes</b>	124. Council will undertake a climate risk assessment and identify priority issues for Council and the community	<b>Short Term</b>
	125. Council will investigate a Community Garden and Urban Food Policy to encourage local food production	<b>Short Term</b>
	126. Council will review planning controls in the LEP and the DCP, related to flood prone land	<b>Short Term</b>
	127. Council will work with the EPA to increase community awareness of the impact domestic emissions have on air quality within the Camden LGA	<b>Short Term</b>
	128. Council will consider the spatial separation of incompatible land uses at the time of rezoning to minimise noise, visual, health and environmental land-use conflict	<b>Ongoing</b>
	129. Council will review its Management of Contaminated Lands Policy to align with the outcomes of the State Government's review of SEPP 55 – Remediation of Land	<b>Short Term</b>

Table 30 - Local Priority S6 Actions and Timeframes



# Glossary

## Broad Industry Categories (BIC)

In line with the Greater Sydney Commission (GSC), Camden Council has categorised ANZSIC divisions into four Broad Industry Groups: Knowledge Intensive, Health and Education, Population Serving and Industrial.

The ANZSIC classification is used by ABS and the aggregated Broad Industry Categories used by the GSC, together they provide a framework for organising and comparing data about businesses by enabling grouping of business units carrying out similar productive activities. The following table summarises the classifications:

ANZSIC 2006 Division Title	Broad Industry Category (BIC)
Information Media and Telecommunications	Knowledge Intensive
Financial and Insurance Services	Knowledge Intensive
Rental, Hiring and Real Estate Services	Knowledge Intensive
Professional, Scientific and Technical Services	Knowledge Intensive
Administrative and Support Services	Knowledge Intensive
Public Administration and Safety	Knowledge Intensive
Education and Training	Health and Education
Health Care and Social Assistance	Health and Education
Construction	Population Serving
Retail Trade	Population Serving
Accommodation and Food Services	Population Serving
Arts and Recreation Services	Population Serving
Other Services	Population Serving
Agriculture, Forestry and Fishing	Industrial
Mining	Industrial
Manufacturing	Industrial
Electricity, Gas, Water and Waste Services	Industrial
Wholesale Trade	Industrial
Transport, Postal and Warehousing	Industrial

Table 31 - Broad Industry Categories (BIC) Summary

**Population serving** commercial activity that is linked to the demand from local residents and therefore location dependent. This is primarily retail and food and beverage, but also consists of office space for accounting, legal services and medical services;

**Business serving** commercial activity that can choose to locate in areas that suit their business requirements. These requirements include proximity to customers, access to a suitable labour force and connectivity to markets.



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