

Draft Local Strategic Planning Statement

2019



Council acknowledges the Dharawal people as the traditional custodians of this land and pay our respect to their Elders both past and present.



Theresa Fedeli
Mayor

Message from the Mayor

The Camden area is the fastest growing local government area in Australia, welcoming more than 100 new residents every week. Having lived here for more than 25 years, I can understand why – Camden is a place of terrific opportunity. People look at this area and see the opportunity to buy or build their dream home, spend time at state-of-the-art facilities, send their children to new and exciting schools and turn their passion into their business.

Our magnificent patch of earth has a significant role to play in Greater Sydney's future. This is why Council has prepared the Local Strategic Planning Statement (LSPS), so we are able to set in motion the community's 20-year planning vision for Camden.

Over three months of extensive community engagement in the preparation of this document, we heard our residents share their aspirations and ideas for the Camden area. Among other priorities, we heard you want our existing heritage, rural and natural assets protected; public transport connections, pedestrian and cycle networks; the opportunity to work locally; as well as well-designed, inclusive and family-friendly public spaces.

I am proud of the Camden we are creating, and I look forward to watching our vision continue to unfold while respecting our unique heritage.



Local Strategic Planning Statement

Published

XXX 2019

Acknowledgments

Council acknowledges and extends appreciation to all contributors.

Availability



The Camden Local Strategic Planning Statement is available on Council's website:
www.camden.nsw.gov.au

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Abbreviations

CSP	Community Strategic Plan
DCP	Development Control Plan
DPE&I	Department of Planning, Environment and Industry
EP&A	Environmental Planning and Assessment Act 1979
GSC	Greater Sydney Commission
GSRP	Greater Sydney Region Plan
HAC	Heritage Advisory Committee
IP&R	Integrated Planning and Reporting
LALC	Local Aboriginal Land Council
LEP	Local Environmental Plan
LGA	Local Government Area
LG Act	Local Government Act 1993
LSPS	Local Strategic Planning Statement
DoT	Department of Transport
WCDP	Western City District Plan

About the Plan

The Local Strategic Planning Statement (LSPS) is a 20-year planning vision, emphasising land use, transport and sustainability objectives to demonstrate how Camden Local Government Area (Camden) will change to meet the community's needs over the next 20 years. The LSPS implements the strategic direction of The

Greater Sydney Region Plan and Western City District Plan at the local level by setting clear local priorities for the jobs, homes, services and parks that the Camden community will require over the next 20 years. The LSPS sets short, medium and long-term actions linked to the local priorities, to deliver on the community's future vision.

The purpose of the LSPS is to:

- Provide a 20-year land use vision for the LGA
- Outline the characteristics which shape our local identity
- Identify our shared values to be enhanced and maintained
- Direct how future growth and change will be managed
- Implement the Western City District Plan where relevant to our area
- Identify where further detailed strategic planning may be needed

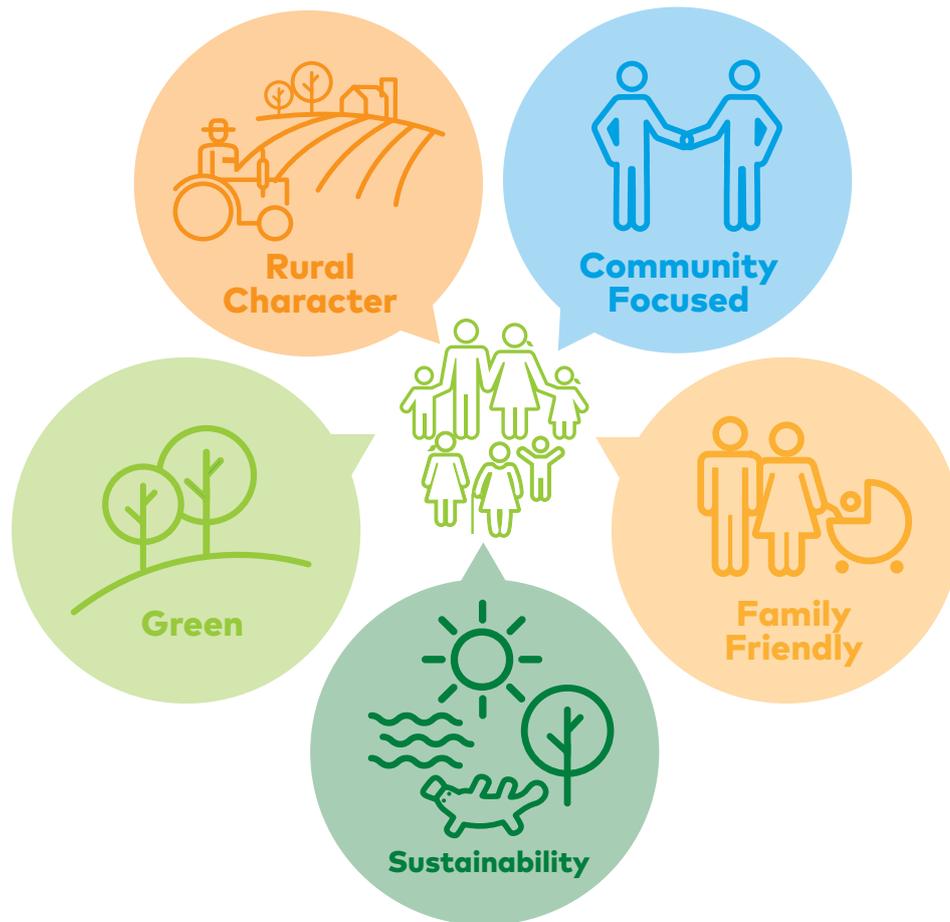


Community Engagement

Camden Council developed the LSPS in close consultation with the community. In November 2018 Council sought feedback on community views and priorities by attending various events, local pop up stalls, school visits and promoted

feedback via an online community survey and digital ideas wall. The community engagement was structured around the four themes of this Plan, and what we heard from the community is outlined below.

Engagement	Dates	Location	Participants
Phase 1 – Understanding community views and priorities			
Pop-up events	Nov 2018 – Jan 2019	13 events; 6 locations	252
Online Survey	Nov 2018 – Feb 2019	Online	346
Digital Ideas Wall	Dec 2018 – Feb 2019	Online	90
Primary school visits	Nov 2018 – Dec 2018	4 local primary schools	200
Phase 2 – Exploring and discussing ideas			
Central Ward Workshop	Feb 2019	Narellan Library	13
South Ward Workshop	Feb 2019	Narellan Library	27
North Ward Workshop	Feb 2019	Oran Park Library	30
Productivity Workshop	Feb 2019	Council Chambers	60
Phase 3 – Public exhibition feedback			
Public Exhibition	TBC	TBC	TBC



Infrastructure and Collaboration

The planning and delivery of transport infrastructure to meet growth was seen as an important factor in supporting the creation of local jobs, and the introduction of rail was seen as both an opportunity for improved connections and a catalyst for growth.

Liveability

Fresh local food production and access to the natural environment and local open spaces were consistently considered the highest priority in relation to the liveability of Camden. The local community spirit is also highly valued, and people want to remain engaged in decision making for their LGA.

The relationship between local jobs and transport was highlighted by the business community as a major barrier to connectivity between housing, jobs and services.

Productivity

People perceive opportunities across the LGA to grow and diversify the health and education industries, especially around new growth areas. Participants also identified tourism as having the potential to grow and further align to the rural heritage of the region.

Newer suburbs and centres like Oran Park and Leppington have large potential to house economic growth and are ideal locations for offices and professional hubs. The business community saw opportunities for innovation in youth employment, business collaboration and the local agricultural industry.

Sustainability

Rural landscapes are considered among the most valuable in the LGA and inherently tied to the local identity. The Nepean River was consistently identified as a key natural landmark to be protected and promoted. The presence of local native bushland is a significant feature of the area which should be preserved. Pedestrian access to the environment, such as access to waterways and open space was prioritised by all participants.

Policy Context

The LSPS has been prepared in accordance with clause 3.9 of the Environmental Planning and Assessment Act 1979 (the EP&A Act) and will be used for land use decision making in Camden. The EP&A Act requires that the LSPS identify the basis for strategic planning in Camden, having regard to economic, social and environmental matters, the local priorities for Camden, actions required to achieve those priorities, and the basis

on which Council is to monitor and report on the implementation of those actions.

The LSPS brings together and builds on planning work found in Council's other plans, studies and strategies and will be used to update other key components of these plans.

Camden Community Strategic Plan

The LSPS works with Council's Community Strategic Plan (CSP), which has a similar but broader purpose on how Council will work to meet the community's needs. The LSPS's planning priorities, strategic directions and actions provide the rationale for decisions about how we will use our land to achieve the community's broader goals.

The LSPS aligns to the Key Directions of the CSP, as reflected in the implementation table.



Council's Community Strategic Plan

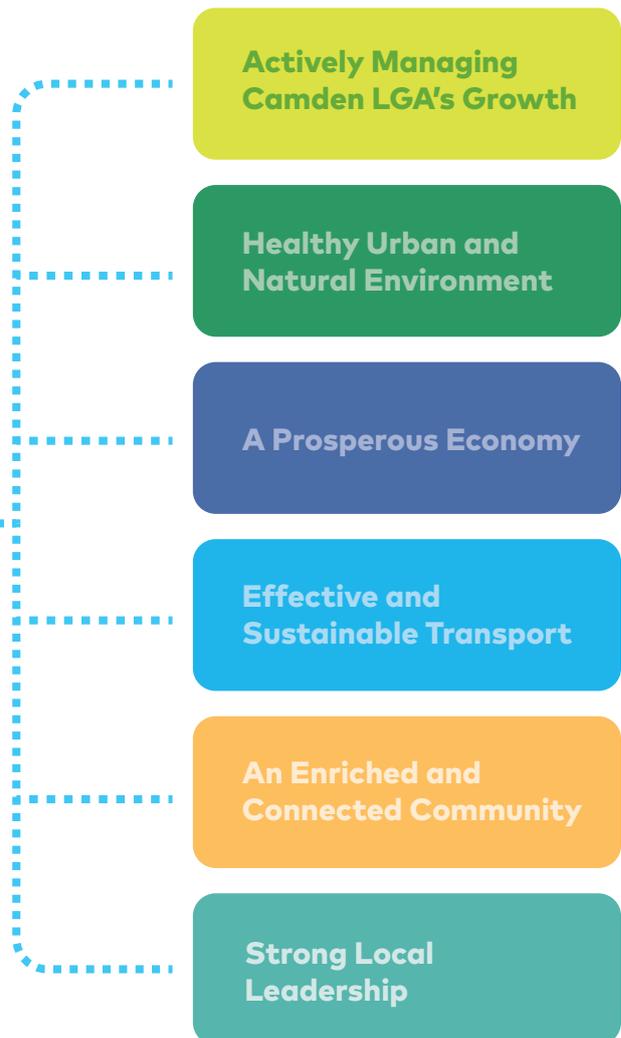


Figure 1: Camden Council Community Strategic Plan – Key Directions

A Metropolis of Three Cities – The Greater Sydney Region Plan

In March 2018, the Greater Sydney Commission released the Metropolis of Three Cities – the Greater Sydney Region Plan (the Region Plan) and the Western City District Plan (the District Plan). The two plans are framed around 10 Directions based on the themes of Infrastructure and Collaboration, Liveability, Productivity and Sustainability.

The Region Plan sets a 40-year vision and establishes a 20-year plan to manage growth and change for Greater Sydney in the context of social, economic and environmental matters.

It is built on a vision of three cities – the Western Parkland City, the Central River City and the Eastern Harbour City – where most residents live within 30 minutes of jobs, education and health facilities, services and great places.

The Region Plan aims to rebalance economic and social opportunities to deliver a more equitable Greater Sydney and establishes 10 Directions to guide future land use planning across Sydney and achieve the vision of three cities.

Infrastructure

Liveability

Productivity

Sustainability



A City Supported by Infrastructure



A City for People



A Well Connected City



A City in its Landscape



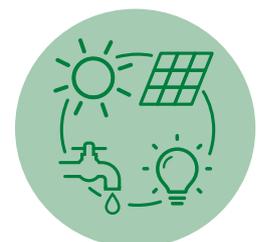
A Collaborative City



Housing the City



Jobs and Skills for the City



An Efficient City



A City of Great Places



A Resilient City

Figure 2: The 10 Directions for Greater Sydney

Western City District Plan

The Western City District Plan builds on the 10 Directions of the Sydney Region Plan and sets priorities and actions for achieving the strategic direction for the Western City District, which includes the Council areas of Camden, Wollondilly, Campbelltown, Liverpool, Fairfield, Penrith and The Blue Mountains. The District Plan provides a 20-year plan to manage growth.

The District Plan acknowledges that the Western Parkland City will experience significant growth

in housing, jobs, infrastructure and social and recreational amenities over the next 40 years. This growth will be underpinned by the once-in-a-generation investment in the Western Sydney Airport and Aerotropolis.

Most notably for Camden, the District Plan acknowledges existing strengths and highlights opportunities to leverage these to improve liveability, productivity and sustainability of the area.

The key components from the District Plan which relate to Camden are:

- Promoting north south and east west transport connections and matching population growth with infrastructure
- Leveraging opportunities presented by the Western Sydney Airport and the Aerotropolis to build the local economy by increasing agricultural production and strengthening Camden's visitor economy by promoting tourism
- Recognising Narellan and Leppington as Strategic Centres which will provide the focus for commercial and retail investment, and provide local employment
- Setting a housing supply target for Camden of 11,800 new dwellings over the next 0-5 years
- Recognising the value of the Metropolitan Rural Area and requiring its protection
- Recognising the importance of heritage for an area's identity
- Focusing on the delivery of urban tree canopy cover and the Blue and Green Grid
- Creating a continuous open space corridor along the entirety of South Creek that provides ecological protection and enhancement, better stormwater treatment and a regionally significant corridor for recreation uses.

The LSPS provides a local response to the priorities and actions of the District Plan. The relationship between the documents is outlined in the Implementation and Monitoring Section of this document.

Western Sydney City Deal

The Western Sydney City Deal, signed on 4 March 2018, brings together the Australian and New South Wales governments and the eight local councils in the Western District to deliver transformative change to the region over the next 20 years.

The three tiers of government are working collaboratively and contributing resources to deliver the 38 commitments within the City Deal and create quality outcomes for Western Sydney as described in the Western Sydney City Deal Implementation Plan (*Table 1*).

Vision	A thriving future-focused city that is highly connected, innovative and liveable					
Objectives	1. Realising the 30-minute city by delivering public transport for the Western Parkland City		4. Respecting and building on local character, enhancing liveability and improving the quality of the local environment			
	2. Creating 200,000 jobs by supercharging the Western Parkland City		5. Innovative approaches to planning and delivery of housing			
	3. Skilling our residents in the region and initiating new education opportunities		6. Getting on with delivering the Western Parkland City through enduring tri-level governance			
Initiatives	Connectivity	Jobs for the Future	Skills and Education	Liveability and Environment	Planning and Housing	Implementation and Governance

Table 1: Western Sydney City Deal Implementation Plan Summary

Camden Context

Camden in the Western City District

The Camden Local Government Area covers a total land area of 206 square kilometres and is renowned for its rural and heritage character set in landscapes of scenic and natural beauty.

Camden is located in the southern portion of the Western City District, which also covers the local government areas of the Blue Mountains, Campbelltown, Fairfield, Hawkesbury, Liverpool, Penrith and Wollondilly. The Western City District is known as the Western Parkland City.

As a rapidly growing area with a population forecasted to grow to 233,950 by 2036, Camden contains a mix of agricultural land, country towns and villages, new residential areas, commercial and industrial development. In the context of the Western Sydney Airport, Camden offers unique opportunities presented by urban development and population growth.

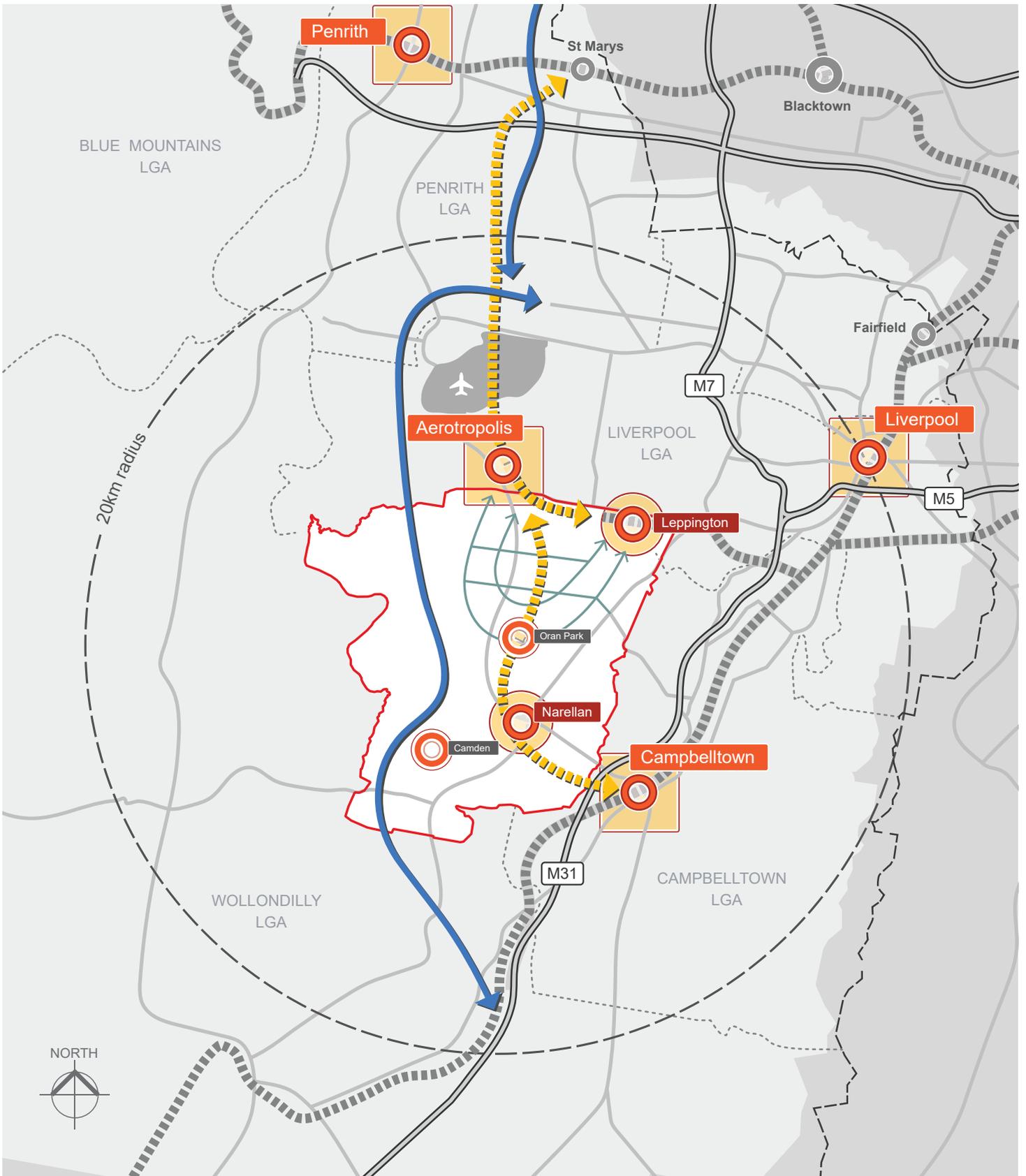
A significant portion of the northern part of Camden has been identified for future urban development by the NSW Department of Planning, Industry and Environment and is known

as the South West Growth Area (SWGA). Most of the residential growth for Camden is being planned to occur with the SWGA boundary with associated infrastructure required to be delivered in this area. As the SWGA continues to develop, new centres will be delivered to provide a diversity of employment and housing for future residents.

Camden Town Centre was established as part of the agricultural expansion of the early settlement of Sydney, being one of Sydney's oldest towns. The local community holds the Camden Town Centre in high regard for its attractive streets, beautiful heritage buildings, and rural village feel. Leppington and Narellan are identified to be the principal future retail and commercial hubs in Camden, with higher-order, strategic centres envisaged for these locations.

Over the next 20 years, Council will need to plan for new homes, jobs and services for an additional 140,000 people, while protecting and enhancing Camden's distinctive local character and natural environment.

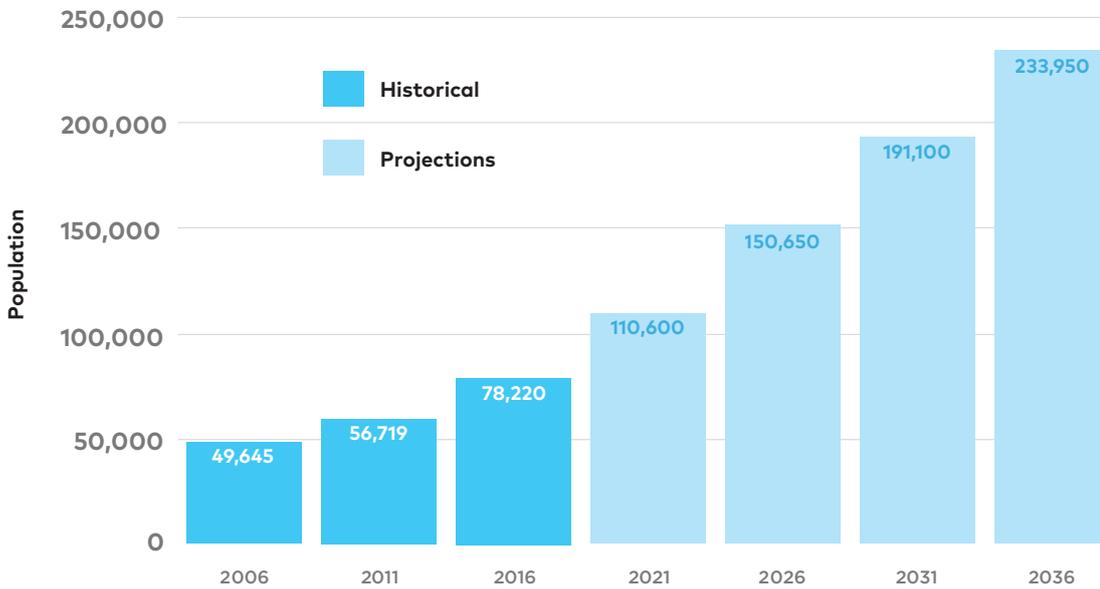




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|--|------------------------------------|--|--------------------------------|
| | Metropolitan Cluster | | Existing Motorway |
| | Strategic Centre (Camden LGA) | | Existing Major Road |
| | Town Centre (Camden LGA) | | Western City District Boundary |
| | Proposed Outer Sydney Orbital (M9) | | Surrounding LGA Boundary |
| | Proposed Train Line | | Camden LGA Boundary |
| | Existing Train Line | | |

Demographics

Population Growth (2006 to 2036)

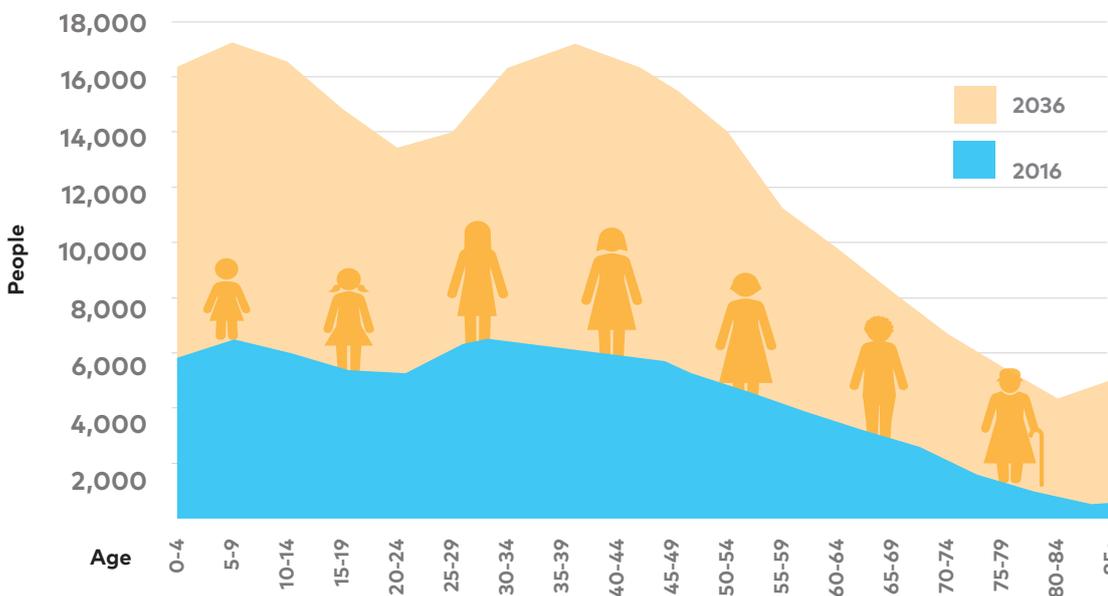


Fastest growing LGA in Australia

199% increase (2016 - 2036)

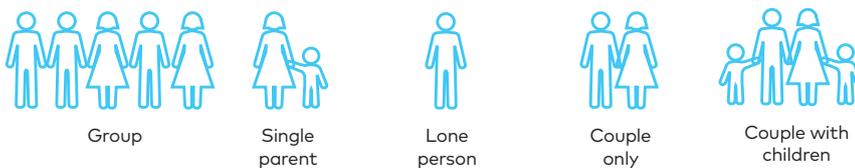
5.63% forecast average annual growth rate to 2036

Age Profile (2016 & 2036)



In 2036 Increased percentage of Mature Adults (45 - 65) and Retirees (65+)

Projected Household Structure (2016 & 2036)

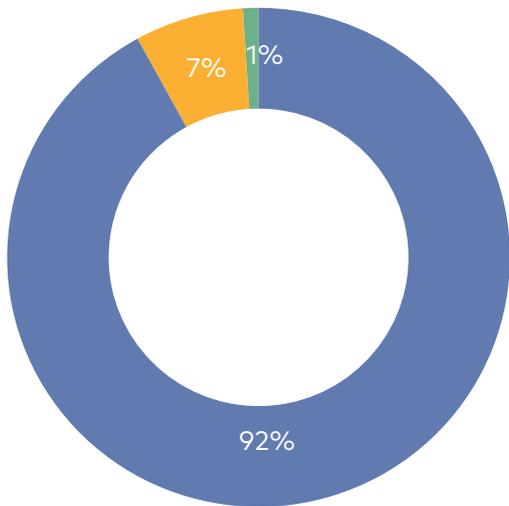


	Group	Single parent	Lone person	Couple only	Couple with children
2016	5.90%	10.60%	13.70%	23.50%	46.20%
2036 projected change	↓	↑	↑	↑	↓

2016 24,019 households

2036 77,350 projected households

Housing Type (2016)

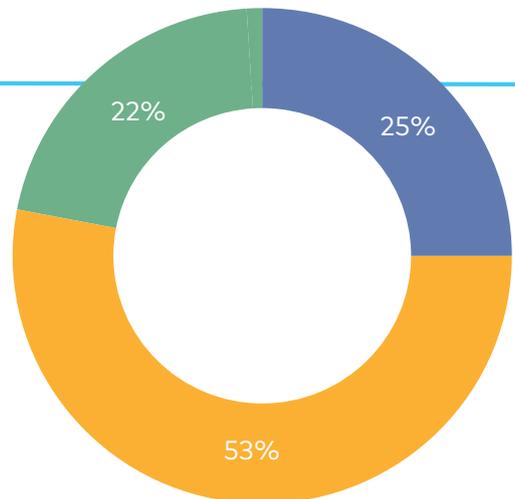


	Camden	Camden Trend*	Western City
Detached house	92%	↓	81%
Semi or attached house	7%	↑	11%
Unit/Apartment	1%	↓	8%

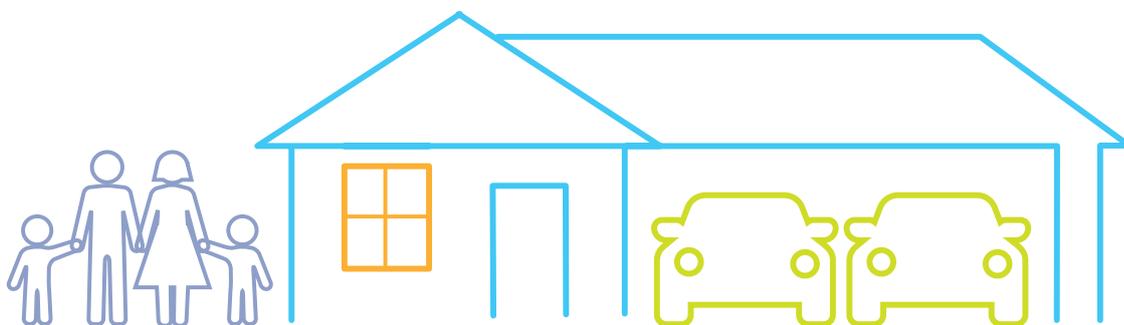
Tenure (2016)



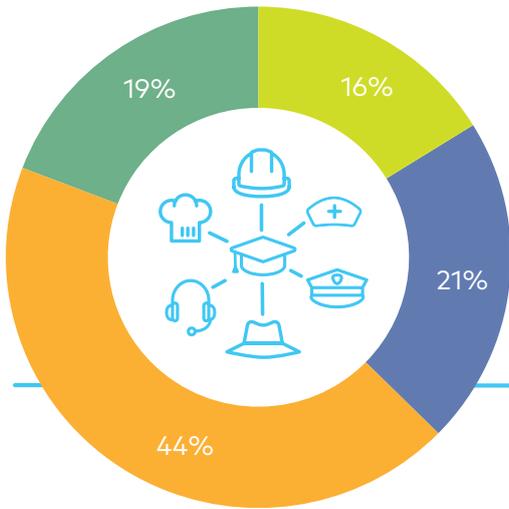
	Camden	Camden Trend*	Western City
Owned with a mortgage	53%	↑	41%
Owned Outright	25%	↓	29%
Rented	22%	↑	30%



Household Statistics (2016)



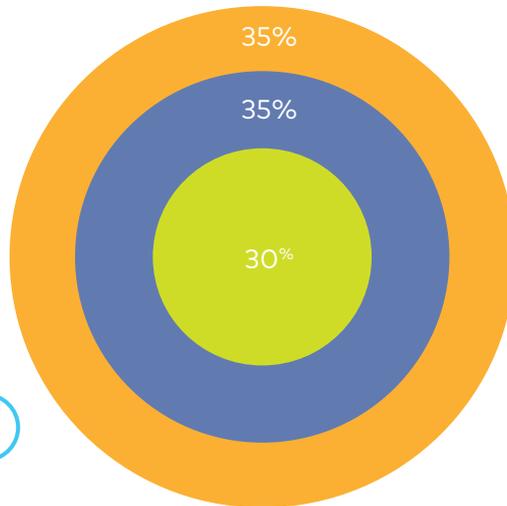
Employment by Sector



	Camden	Camden Trend*	Western City District
Population Serving	44%	↑	34%
Health and Education	21%	↑	25%
Industrial	19%	↓	24%
Knowledge Intensive	16%	↑	17%

Resident Work Destination (2016)

A majority of workers within Knowledge Intensive industries leave the LGA for work

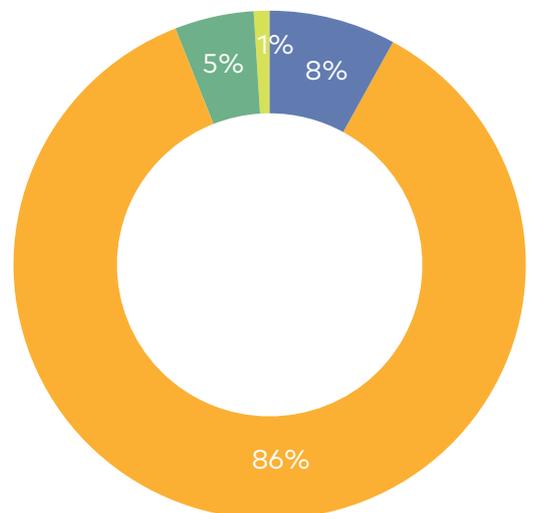


- Work Destination:
- Camden
 - Western Sydney District
 - Rest of Sydney



Method of Travel to Work (2016)

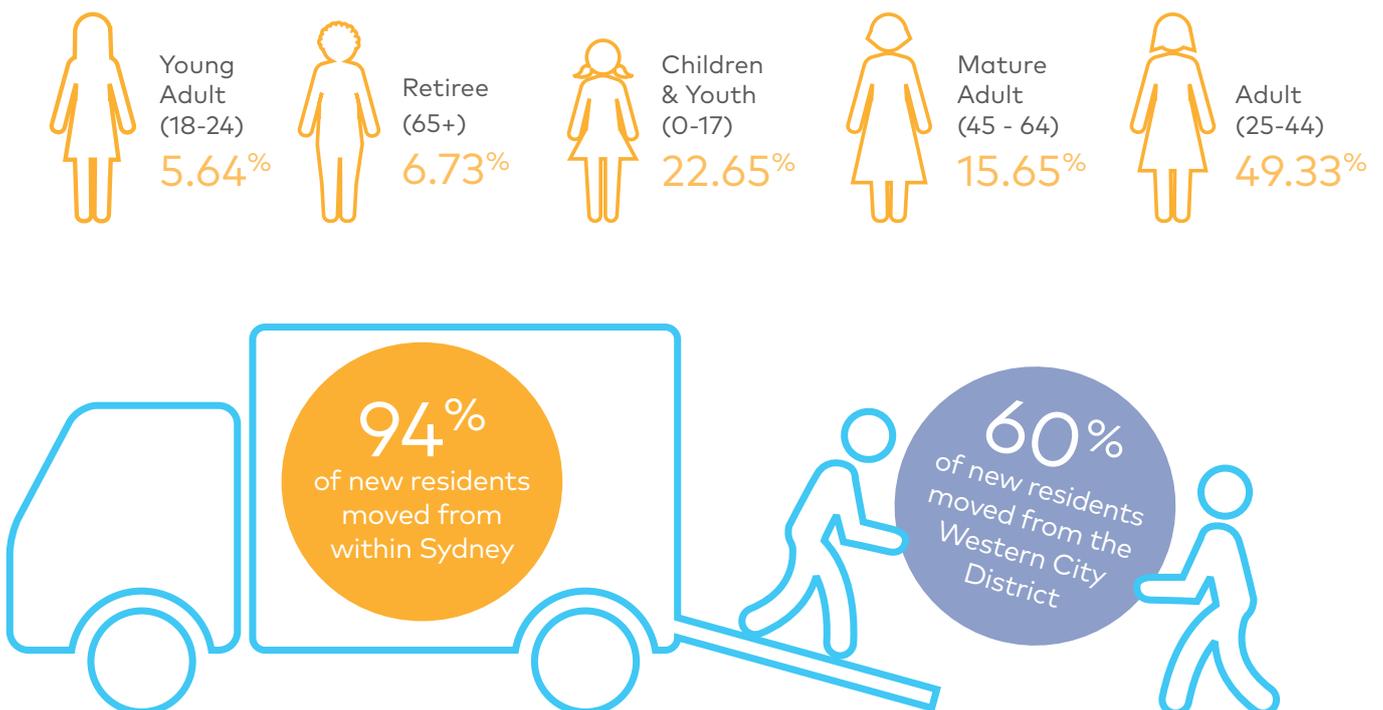
	Camden	Camden Trend*	Western City District
Private Vehicle	86%	↓	80%
Public Transport	8%	↑	14%
Work at Home or Other	5%	↑	4%
Active Transport	1%	↓	2%



Housing Growth (1996 to 2036)



New Residents (net 2011-2016)

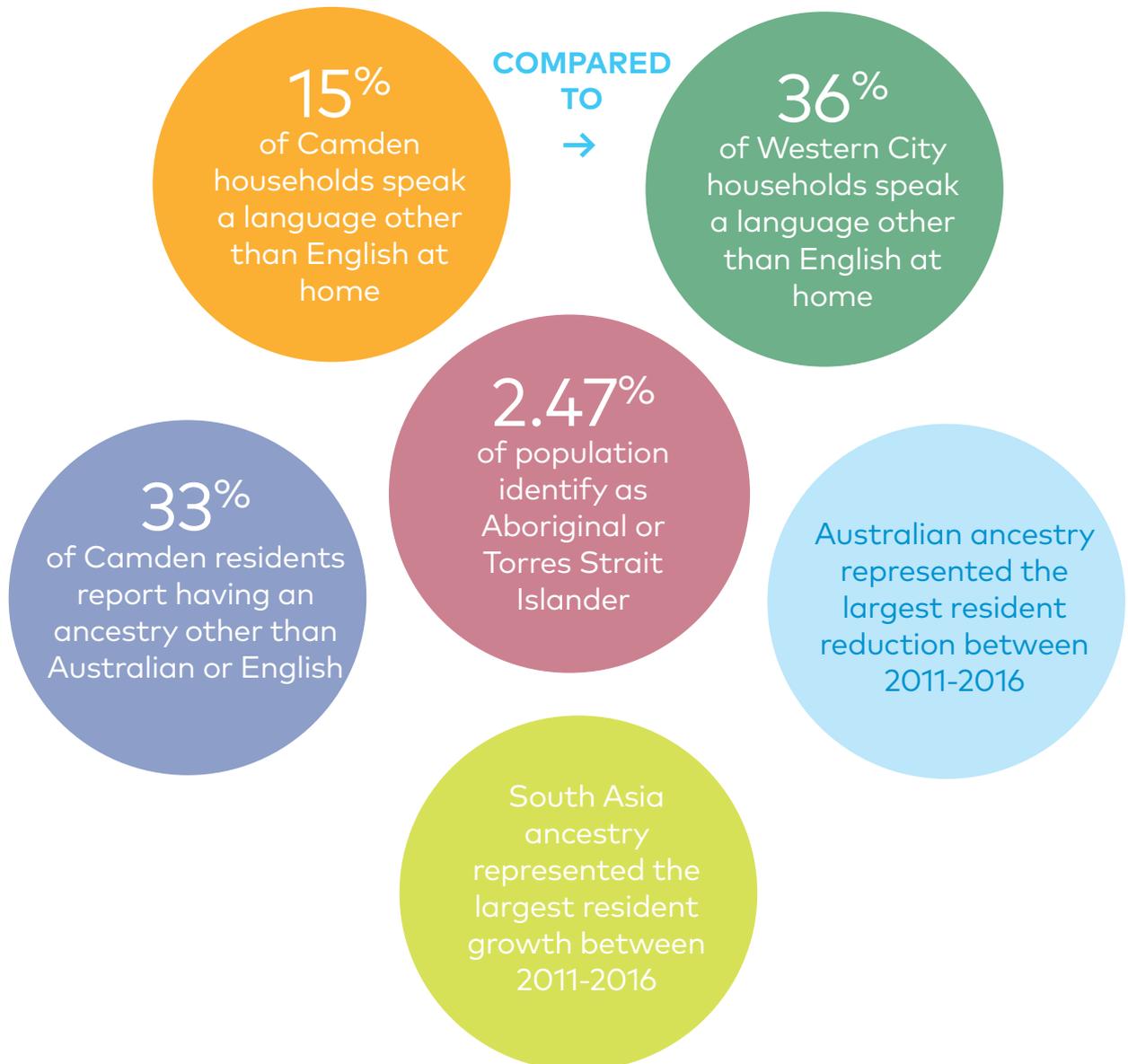


Education (2016)



	Camden	Camden Trend*	Western City District
University Qualification	12.4%	↑	11%
Vocational Educational Training	26.4%	↑	23%

Diversity



Our Strengths and Opportunities

Camden's rapidly growing population presents many opportunities. New centres to be delivered within the SWGA can promote sustainability and liveability from the very early stages, adopting best-practice planning and design principles to encourage vibrant public spaces and promoting pedestrian walkability and social connection. The population growth will also bring new skills and diversity to Camden, which will help to diversify the local employment opportunities and further strengthen the local economy. There will be opportunities to grow the health and education sector, with potential for these facilities to be located within future precincts within the SWGA. The success of existing industrial precincts can be leveraged to facilitate the expansion of the manufacturing sector and population serving industries.

The same elements which create an attractive place to live and work, also have the potential to attract visitors in increasing numbers. As Sydney continues to urbanise, Camden's natural landscapes will be highly valued and sought after. An emerging visitor economy, attracted primarily to Camden's historic and scenic character, presents opportunities to further diversify the local economy as well as protect those attributes that make Camden so special.

Camden Town Centre with its unique heritage and cultural facilities provides a key opportunity for further enhancement to celebrate Camden's unique and culturally rich local history. Opportunities to protect and further promote the rural villages and historical homesteads within Camden will strengthen the local identity for current and future generations. Investment in green infrastructure will further help retain Camden's scenic landscapes and green corridors, promoting a cool and sustainable city whilst also protecting environmentally sensitive land from any conflict with urban development. Increased tree cover will combat the effects of increasing urban heat, and the protection and increased accessibility of the Nepean River will connect the community to this important environmental feature.

The Western Sydney Airport and surrounding Aerotropolis, as well as the Western City Deal, will provide numerous opportunities for Camden. Investment in key transport infrastructure and a renewed focus from government to align infrastructure with growth will lead to a better-connected Camden. Potential links from the industries located around the airport also lead to economic opportunities within Camden, such as an expanded agricultural industry as a response to new domestic and international markets made accessible through the development of the Airport.





Our Vision

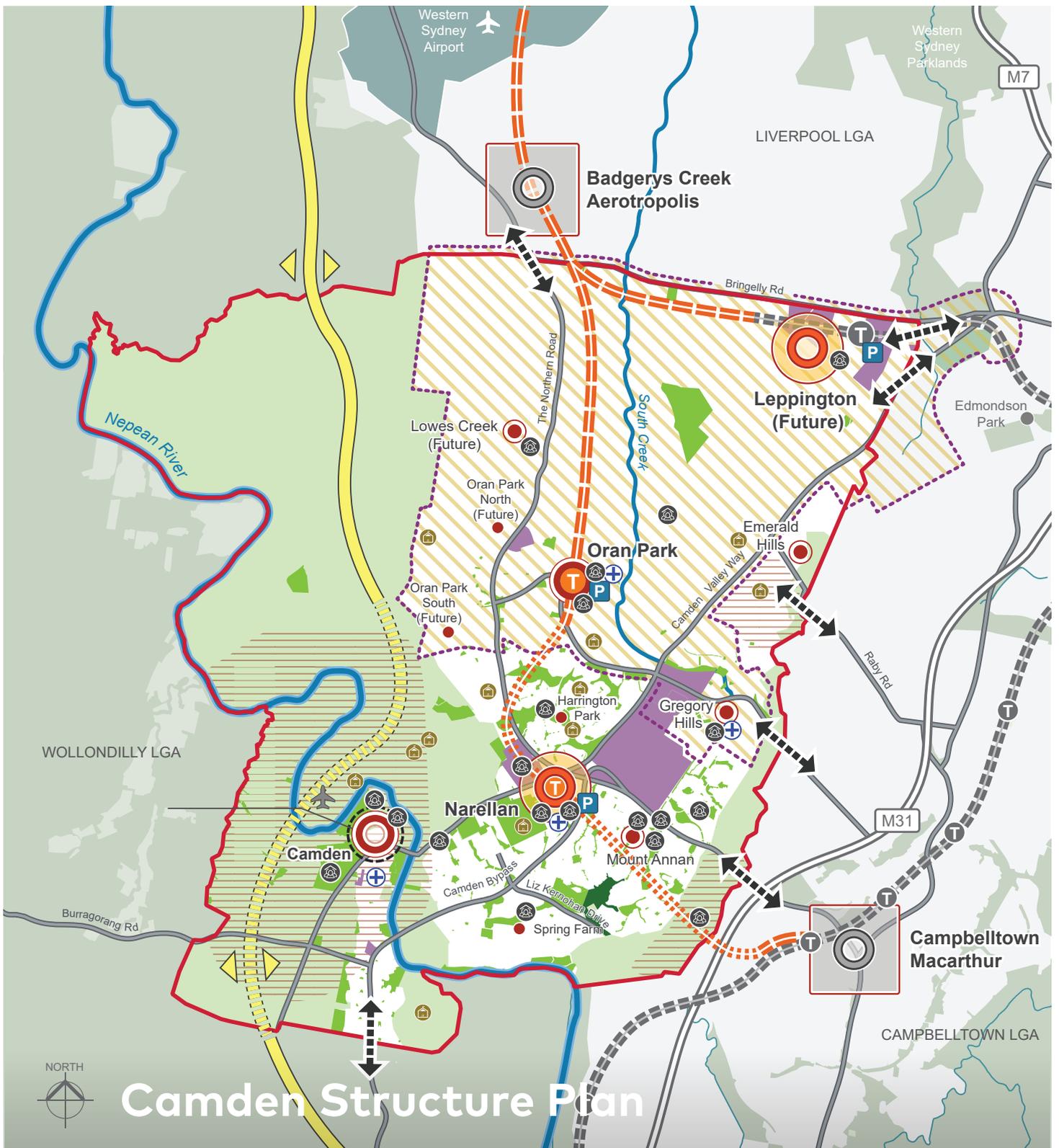
In 2040, Camden is renowned as a liveable, inclusive, family friendly and community-focused place. The Camden community is highly engaged, passionate and proud of their home, and are empowered to play their role in making Camden a better place to live. Camden is a place of opportunity, built on a foundation of respect for the environment, a well-managed approach to growth, social inclusion and economic innovation.

Camden residents benefit from living and working in a 30-minute Western Parkland City that is well serviced and connected by sustainable transport, including rail and rapid buses, both within the Camden LGA and surrounding areas. Pedestrian and cycle networks are well established and highly connected, encouraging an active and healthy lifestyle for residents.

Camden's valued rural and natural assets are protected and celebrated. The Nepean River plays a prominent role within Camden and is a key natural landmark treasured by the local community and visitors. Open space is high quality and easily accessible, and tree cover across the LGA enhances the natural amenity of the area. Important biodiversity and bushland is protected from the impacts of urban development.

Camden's centres and employment lands offer a range of local job opportunities for residents, and those who choose to work outside the LGA are well-connected to other centres across Sydney. The Western Sydney Airport has been a catalyst for providing opportunities for both residents who work in the surrounding employment lands, and for local supporting industries that have located within Camden. The local rural economy has leveraged opportunities to export produce and promote fresh local food production. Tourism is thriving, with Camden capitalising on its heritage and rural values and offering a strong local food scene, cultural festivals and events.

Housing in Camden is diverse and accessible to all, responding to the changing needs of the community while still reflecting the characteristics that make Camden so special. Heritage sites are protected and promoted, helping to engage the community on the importance of Camden in Australia's European and Indigenous history. Town centres and streets encourage social connection across a diverse range of people, with facilities and services located to ensure they are accessible, inclusive and user-friendly for all age groups. Cultural and creative spaces are well utilised and are dynamic incubators for aspirational and innovative ideas.



Camden Structure Plan

- | | | | |
|--|---|--|-------------------------------|
| | Metropolitan Cluster | | Scenic Viewscape |
| | Strategic Centre | | Proposed M9 Alignment/ Tunnel |
| | Town Centre | | Proposed M9 Entry/ Exit |
| | Local Centre | | Proposed Train Line/ Tunnel |
| | Neighbourhood Centre | | Proposed Train Station |
| | Art/ Culture/ Community Facility | | Existing Train Station |
| | Medical | | Proposed Commuter Carparking |
| | State-listed Heritage Item | | Key Transport Connection |
| | Future Urban Area (SWGA) - Housing Capacity | | Tourism |
| | National Park | | Existing Employment Area |
| | Reserve/ Parkland | | Camden LGA Boundary |
| | Scenic Land (Metropolitan Rural Area) | | |

Plan on a Page

The LSPS is made up of four themes, which mirror the four themes of the Sydney Region Plan and the District Plan.

The four themes are Infrastructure and Collaboration, Liveability, Productivity and Sustainability. These four themes will be implemented through 21 local priorities, which are outlined below. The planning priorities will be delivered through strategies to guide land use decisions and actions to be undertaken by Council.



Local Priority I1

Aligning infrastructure delivery with growth

Local Priority L1

Providing housing choice and affordability for Camden's growing and changing population

Local Priority P1

Increasing the quantity and diversity of local jobs, and improving access to jobs across the Western City District

Local Priority S1

Improving the accessibility and connectivity of Camden's Green and Blue Grid and delivering high quality open space

Local Priority I2

Connecting Camden through integrated transport solutions

Local Priority L2

Celebrating and respecting Camden's proud heritage

Local Priority P2

Encouraging successful centres through a clearly defined centres hierarchy

Local Priority S2

Protecting and enhancing the health of Camden's waterways, and strengthening the role and prominence of the Nepean River

Local Priority I3

Planning for the delivery of the North South Rail and South West Rail Link Extension

Local Priority L3

Providing services and facilities to foster a healthy and socially connected community

Local Priority P3

Strengthening the Strategic Centres of Narellan and Leppington

Local Priority S3

Protecting Camden's rural land

Local Priority I4

Working in partnership to deliver a more liveable, productive and sustainable Camden

Local Priority L4

Encouraging vibrant and connected centres which reflect Camden's evolving character

Local Priority P4

Ensuring a suitable supply of industrial and urban services land

Local Priority S4

Protecting and restoring environmentally sensitive land and enhancing biodiversity

Local Priority L5

Supporting cultural infrastructure to promote cultural and creative spaces

Local Priority P5

Leveraging industry opportunities created by Camden's proximity to the Western Sydney Airport and Aerotropolis

Local Priority S5

Reducing emissions, managing waste and increasing energy efficiency

Local Priority P6

Leveraging Camden's natural and cultural assets to promote local agricultural production and increase tourism

Local Priority S6

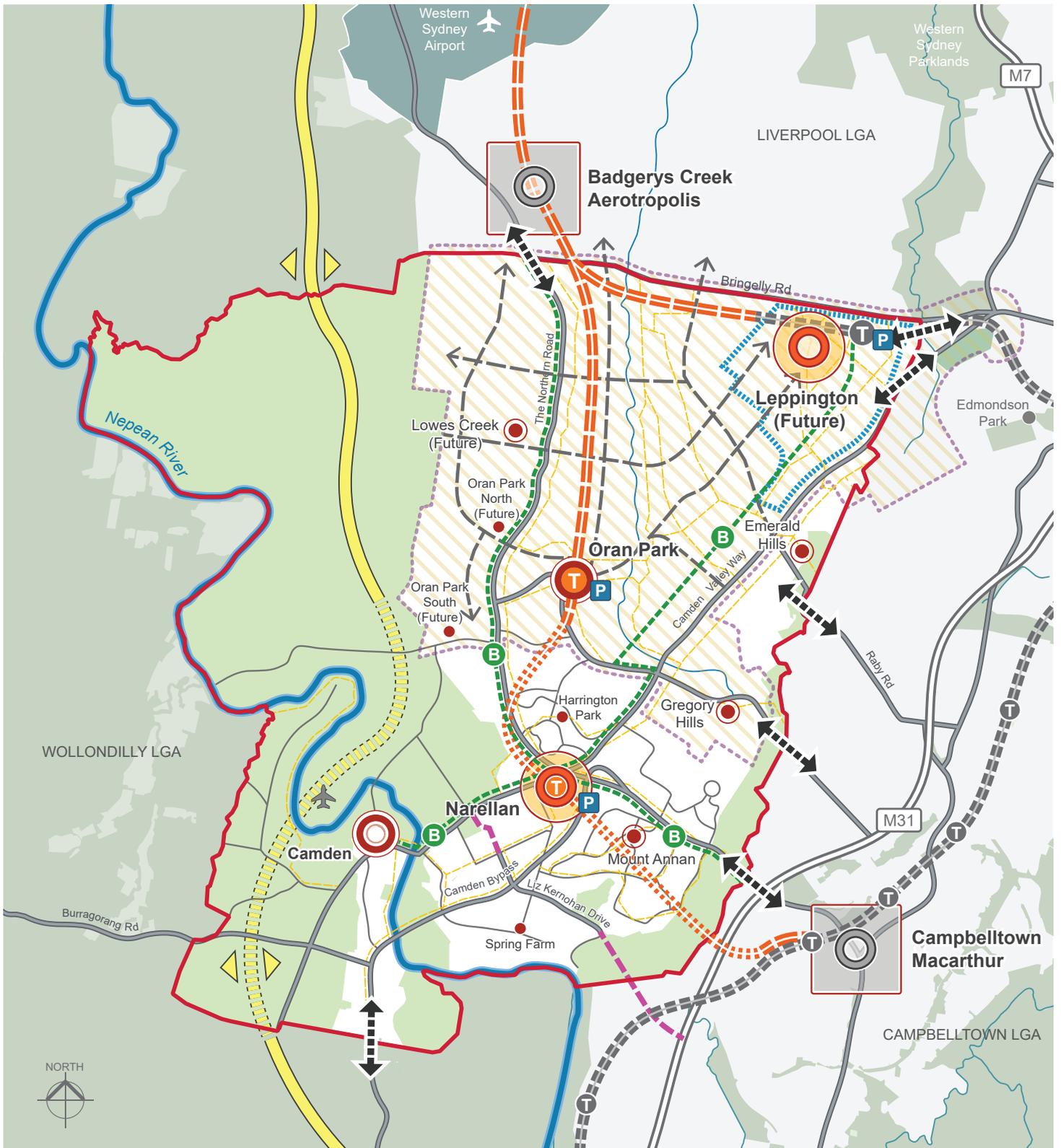
Improving Camden's resilience to natural hazards and extreme weather events



Infrastructure & Collaboration

This theme acknowledges that if Camden is to become more liveable, productive and sustainable, it needs additional infrastructure and services in the right places and at the right time. Infrastructure planning requires collaboration between all levels of government, industry and the community. This section of the LSPS focuses on the key infrastructure required to support Camden's growing population and identifies opportunities to collaborate with stakeholders to assist in infrastructure delivery.

- **Local Priority I1** Aligning infrastructure delivery with growth
- **Local Priority I2** Connecting Camden through integrated transport solutions
- **Local Priority I3** Planning for the delivery of the North South Rail and South West Rail Link Extension
- **Local Priority I4** Working in partnership to deliver a more liveable, productive and sustainable Camden



- | | | | | | |
|--|------------------------|--|--------------------------------------|--|--------------------------------|
| | Metropolitan Cluster | | Proposed Train Station | | Existing Collector Road |
| | Strategic Centre | | Existing Train Station | | Metropolitan Rural Land (MRA) |
| | Town Centre | | Proposed Commuter Carparking | | South West Growth Area (SWGAs) |
| | Local Centre | | Proposed Rapid Bus Route | | Camden LGA boundary |
| | Neighbourhood Centre | | Cycleway - Existing & Proposed | | |
| | Proposed M9 Alignment | | Indicative Future Connector Roads | | |
| | Proposed M9 Tunnel | | Committed Roads | | |
| | Proposed M9 Entry/Exit | | Key Transport Connection | | |
| | Proposed Train Line | | Leppington Infrastructure Focus Area | | |
| | Proposed Train Tunnel | | Existing Motorway | | |
| | Existing Train Line | | Existing Major Road | | |

Local Priority 11

Aligning infrastructure delivery with growth

As Camden grows and accommodates change, we must ensure that this growth is supported by the necessary infrastructure. Council recognises the need to work with industry, State agencies and other partners to deliver infrastructure that is aligned with growth.

A lack of certainty regarding the delivery of district level and city-shaping infrastructure can reduce the liveability of an area, entrench car dependency and restrict housing delivery and commercial investment. Timely delivery of supporting and transformative infrastructure has the potential to make a place.

Most of Camden's residential growth will be provided on previously undeveloped land within the SWGA, and it is fundamental that this growth is supported by the delivery of key infrastructure.

The delivery of significant or key state infrastructure within Camden is currently delivered

via the Western Sydney Special Infrastructure Contribution (SIC). DPE are currently reviewing this contribution and Council will work with State government to ensure key state infrastructure is included in the new SIC.

The delivery of future local infrastructure required for the Leppington area is a priority for Council.

The Western Sydney City Deal (The City Deal) contains commitments for various forms of city-shaping infrastructure for the Western City District such as the North South Rail Line, rapid bus services and digital connectivity and smart infrastructure. Whilst the infrastructure investment delivered by the City Deal will bring opportunities for Camden, Council must also review its planned local infrastructure identified within the adopted S7.11 Development Contributions Plans to determine how future infrastructure is delivered at a local scale.



Actions

- Council will finalise the review of the s7.11 development contributions plans to:
 - o ensure planning instruments reflect future identified infrastructure
 - **Short Term**
 - o investigate appropriate programs for delivery of infrastructure
 - **Medium Term**
- Council will work with infrastructure service providers to ensure timely delivery of essential services and infrastructure
 - **Ongoing advocacy**
- Council will prioritise the delivery of infrastructure in Leppington – **Short Term**
- Council will work with the Department of Planning, Industry and Environment to prepare the South West Growth Area Special Infrastructure Contribution (SIC) – **Short Term**
- Council will work with the Department of Planning, Industry and Environment to investigate the impact of lot fragmentation on the delivery of development in the South West Growth Area and investigate potential planning controls to encourage lot amalgamation
 - **Short Term**
- Council will advocate to establish a Growth Infrastructure Compact to co-ordinate planning and delivery of growth in the Western City District which includes the Camden LGA, in accordance with Western Sydney City Deal Commitment P5
 - **Short Term**
- Council will work with the Department of Planning, Industry and Environment to ensure that the South West Growth Area Land Use and Infrastructure Implementation Plan is finalised and advocate for clear sequencing of land release to ensure orderly infrastructure delivery – **Short Term**



Local Priority 12 Connecting Camden through integrated transport solutions

Integrated transport involves the linkage of all forms of transport to connect residents within the Camden area, ranging from public transport via bus and rail to private modes of transport including vehicles, bikes and walking options. It is vital that local, district and regional transport infrastructure is planned and delivered to ensure connections within Camden and the Western City District, and to establish greater connections across Greater Sydney. This connectivity is key to making Camden a liveable and sustainable area.

The Campbelltown and Camden Integrated Transport Strategy, adopted in 2006, was developed to provide improved transport options for residents of Camden and Campbelltown, reduce the dependence on private vehicles and align transport and land use planning strategies. This Strategy will be reviewed to respond to the growth that Camden is experiencing and the announcement of the North South Rail Line since its finalisation in 2006.

Camden is currently poorly connected by public transport, with the timing for delivery of the North South Rail Line yet to be announced by the State government. In the interim, integrated transport options must be delivered to connect Camden residents to other areas within the Western City District and Greater Sydney. The City Deal commitment C2 identifies the need for the delivery of rapid bus services from the metropolitan centres of Penrith, Liverpool and Campbelltown to the Western Sydney Airport prior to its opening in 2026. Council will advocate for the rapid bus service to connect Camden's key centres to the Western Sydney Airport.

In planning for a more integrated transport network, it is important that future transport corridors and locations of new stations and centres are safeguarded to inform future infrastructure investment and enable efficient land use planning and considerations such as appropriate locations for residential density.

Commuter carparking provision must also be planned for the future rail and other connecting transport solutions. Commuter parking should ideally be located outside of major centres to discourage congestion in these areas. Further investigation is required to determine the commuter carparking needs of the Camden area.

Planning for the SWGA is being undertaken progressively on a precinct basis. There is currently an absence of clear guidance on the location and timing of future key connecting road corridors throughout the SWGA. A strategic route study will enable a review of future road alignments and identify the preferred location of these connections within the precincts for which detailed planning has not yet commenced.

Freight movement throughout the Camden area is of vital importance for many industries in Camden. Council is committed to providing adequate access and road alignments for freight movement and will investigate opportunities to support freight movement inside the Camden area and key linkages to major road infrastructure outside of the local government area.



Actions

- Council will review the Campbelltown and Camden Integrated Transport Strategy (2006) with surrounding Councils and the State Government – **Medium Term**
- Council will investigate opportunities to support freight movement on state and regional roads within the Camden LGA – **Short Term**
- Council will undertake Town Centre Parking Strategies including commuter parking for Narellan, Oran Park, Leppington and any future train stations – **Medium Term**
- Council will work with Transport for NSW to ensure the Outer Sydney Orbital takes into consideration the submission endorsed by Council on 22 May 2018 with an alternative underground route and appropriate east/west connections within the Camden LGA – **Ongoing Advocacy**
- Council will ensure that the Corridor preservation of the M9 Orbital are included in relevant planning instruments when confirmed by the State Government – **Short Term**
- Council will work in collaboration with the Department of Planning, Industry and Environment to undertake a strategic route study identifying major road alignments and upgrades to facilitate the staged delivery of the South West Growth Area, as future infrastructure items – **Short - Medium Term**
- Council will work with Transport for NSW to advocate that a rapid bus service route is delivered to connect key Camden centres with the Western Sydney Airport and Aerotropolis, building on Western Sydney City Deal Commitment C2 – **Short Term**
- Council will review and update the Pedestrian Access and Mobility Plan 2014 to ensure connectivity of Camden's established areas – **Short Term**
- Council will review and update the Camden Council Bike Plan 1996 – **Medium Term**
- Council will work with Transport for NSW to ensure cycling connectivity between Camden's centres and surrounding strategic centres – **Short Term**





Local Priority 13 Planning for the delivery of the North South Rail and South West Rail Link Extension

The State and Federal Governments have committed through the City Deal to jointly fund Stage 1 of the North South Rail Link which will connect the Western Line at St Marys through to the Western Sydney Airport in time for its opening in 2026. The State and Federal Governments have also committed funding to investigate the further extension of the North South Rail from the Airport through to Campbelltown/Macarthur via Oran Park and Narellan, including a South West Rail Link Extension connecting Leppington to the Western Sydney Airport.

Future Transport 2056 identifies the North South Rail Link from Western Sydney Airport to Campbelltown Macarthur via Narellan to be investigated for potential commitment or implementation within the next 0-10 years. Detailed investigation is required to determine if the rail is required in the next decade.

The construction of rail is one of the most important and transformative infrastructure investments that Camden will experience over the next 20 years.

Its construction will connect residents with opportunities in employment, housing, health, education and leisure within the Western City and across Greater Sydney, helping to deliver a 30-minute city for residents. Rail has the potential to act as a place maker by transforming the public domain, activating centres and unlocking Camden's future potential, and will also decrease car dependency, contributing to a healthier and more sustainable Camden.

In the interim years before the rail line is delivered, it is important that Council work with the State government to plan for the future rail line and future stations by ensuring their location is identified through appropriate land use controls. The reservation of the rail line corridor prior to its construction will allow Council to determine where future urban density to be serviced by the future rail is most appropriately located, including where new centres within the SWGA should be located to take advantage of rail access.



Actions

- Council will advocate for the delivery of the North South Rail Line and South West Rail Line extension in accordance with the submission endorsed by Council on 22 May 2018 – **Ongoing Advocacy**
- Council will ensure that the corridor preservation for the North South Rail Line is included in relevant planning instruments when confirmed by State Government – **Short Term**
- Council will continue to advocate for a commitment by the State Government for the delivery of the North South Rail Line and other key transport linkages to the centres of Campbelltown, Liverpool, Greater Penrith and the Aerotropolis, to achieve a 30-minute city – **Ongoing advocacy**
- Council will work with the Department of Planning, Industry and Environment and Transport for NSW to identify future centres around planned railway stations – **Short term**
- Council will work with Transport for NSW to confirm the future station locations within the Camden LGA – **Ongoing**

Local Priority 14

Working in partnership to deliver a more liveable, productive and sustainable Camden

Council recognises that greater coordination in the planning and delivery of infrastructure is required, in collaboration with all levels of government, industry and the community, to ensure that growth is managed appropriately and Camden’s unique characteristics are protected. A key action of the LSPS is for Council to develop a strategy which will be used to advocate for key infrastructure to support growth in the Camden LGA.

Camden Council along with Blue Mountains, Campbelltown, Fairfield, Hawkesbury, Liverpool, Penrith and Wollondilly Councils have developed a partnership with the Australian and NSW Governments to deliver the Western Sydney City Deal (The City Deal). The City Deal will allow a tri-level government partnership to deliver a vision for a productive and liveable Western Parkland City. The key catalyst for the City Deal is the Western Sydney Airport which will be operational by 2026.

Whilst the City Deal is a key partnership for Council, there are many other partnerships and collaborations that Council is involved in. With the SWGA being located almost entirely within the Camden LGA there is an important partnership between Council and the DPIE to deliver new urban development for the local community. Council will continue to work closely with DPIE to plan and deliver the SWGA.

The Camden LGA is within the Tharawal Local Aboriginal Land Council (LALC) region along with Campbelltown, Wollondilly and Liverpool Councils. Council will work in collaboration with Tharawal LALC to support their self-determination, as required.

Council has initiated an independent business taskforce, known as the Camden Regional Economic Taskforce (CRET), to drive the economic development and commercial appeal of the area. CRET consists of Councillors, professional experts and local business leaders and will work together to promote Camden’s economic growth.

Collaboration	Agency	Focus
South West Growth Area	NSW Department of Planning and Environment	Remainder of the SWGA Precinct Release and Planning
Western Sydney City Deal	Australian government, NSW government and Campbelltown, Liverpool, Wollondilly, Fairfield, Penrith, Blue Mountains and Hawkesbury Councils	Delivering on the commitments of the City Deal
	Western Sydney Planning Partnership assumptions – City Deal Commitment P4	Engineering and Liveability standards and Common Planning Assumptions
Leppington Planned Precinct	Department of Planning and Environment	SWGA Precinct Review
Western Sydney Health Alliance	South West Sydney Local Health District, and South West Sydney Primary Health Network	Delivering improved access and services to the Camden community
Tharawal region	Tharawal Local Aboriginal Land Council	Support self determination of aboriginal land holdings and identify indigenous culturally significant areas in Camden

Actions

- Council will continue to implement the Western Sydney City Deal Commitments – **Medium Term**
- Council will work with State agencies to align growth and infrastructure – **Ongoing**
- Council will work with the Western Sydney Planning Partnership to deliver a partnership approach to planning in accordance with Western Sydney City Deal Commitment P6 – **Short Term**
- Council will work with the Western Sydney Planning Partnership to develop uniform local government engineering and liveability standards in accordance with Western Sydney City Deal Commitment P4 – **Short Term**
- Council will work with the Department of Education to investigate the co-location and shared use of facilities – **Ongoing**
- Council will continue to work with the Camden Regional Economic Taskforce to support economic development within the Camden LGA – **Ongoing**
- Council will prepare a strategy to advocate for key infrastructure to support growth in the Camden LGA – **Short Term**
- Council will work with Tharawal Local Aboriginal Land Council to collaborate and provide support should they choose to prepare a Development Delivery Plan in accordance with State Environmental Planning Policy (Aboriginal Land) 2019 – **Medium Term**

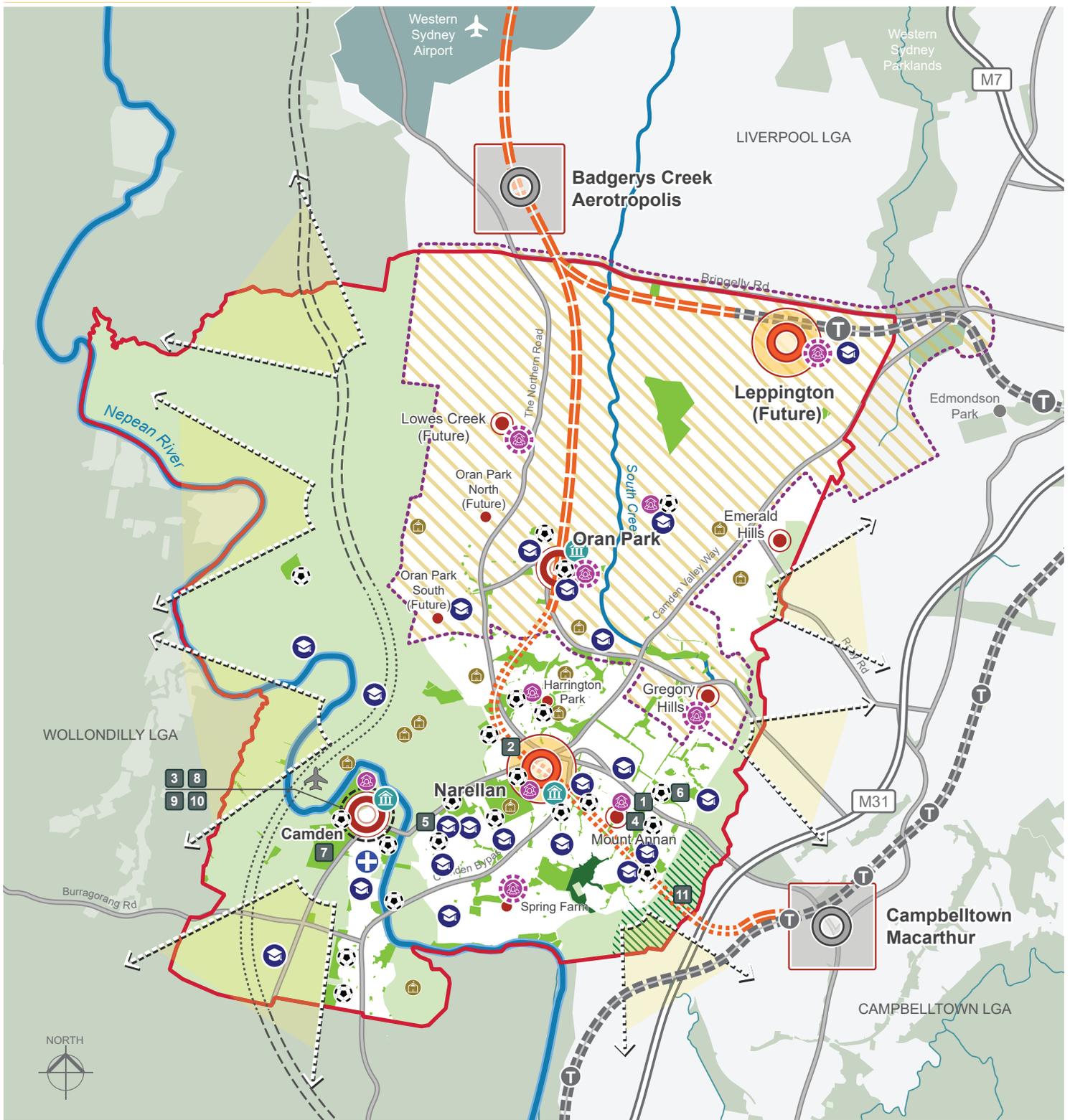




Liveability

Liveability is about people's quality of life. Maintaining and improving liveability means providing housing, infrastructure and services that meet people's needs, and the provision of a range of housing types in the right locations with measures to improve affordability. This enables people to stay in their neighbourhoods and communities as they transition through life.

- **Local Priority L1** Providing housing choice and affordability for Camden's growing and changing population
- **Local Priority L2** Celebrating and respecting Camden's proud heritage
- **Local Priority L3** Providing services and facilities to foster a healthy and socially connected community
- **Local Priority L4** Encouraging vibrant and connected centres which reflect Camden's evolving character
- **Local Priority L5** Supporting cultural infrastructure to promote cultural and creative spaces



- | | | | | | |
|--|---|--|---|--|---------------------------------------|
| | Metropolitan Cluster | | State-listed Heritage Item | | 1 Mt Annan Leisure Centre |
| | Strategic Centre | | Camden Town Centre Conservation Area | | 2 Narellan Sports Hub |
| | Town Centre | | Future Urban Area (SWGA) - Housing Capacity | | 3 Camden Pool |
| | Local Centre | | National Park - William Howe | | 4 Birriwa Reserve |
| | Neighbourhood Centre | | Reserve/ Parkland | | 5 Curry Reserve Water Play Space |
| | Proposed Art/ Culture/ Community Facility | | Mount Annan Botanic Gardens | | 6 Sedwick Reserve Youth Play Space |
| | Existing Art/ Culture/ Community Facility | | Scenic Land (Metropolitan Rural Area) | | 7 Camden Bicentennial Equestrian Park |
| | Library | | Scenic Viewscape | | 8 Camden Civic Centre |
| | Education | | Proposed M9 Alignment/ Tunnel | | 9 Alan Baker Art Gallery at Macaria |
| | Hospital | | Proposed Train Line/ Tunnel | | 10 Camden Town Farm |
| | Sportsground/ Sportsground & Playground | | Camden LGA Boundary | | 11 Mount Annan Botanic Gardens |

Local Priority L1

Providing housing choice and affordability for Camden's growing and changing population

Camden is currently the fastest growing council area in Australia, with a population that is expected to grow to 233,950 by 2036. Council must accommodate this growing population while preserving those qualities which make Camden such an attractive place to live and to visit – our rural and scenic environment and our unique local character.

Housing delivery in Camden has been strong - between 2011 to 2015 there were 8,168 dwellings approved, whilst approvals are on track for over 12,000 dwellings between 2016 to 2020, which is above Camden's 0-5 year Western City District Plan target of 11,800. Camden's 6-10 year target (2021 to 2025) will be developed through the Local Housing Strategy. Approximately 10% of dwellings approved in the past 5 years have been attached dwellings or apartments, increasing Camden's housing diversity.

Most of Camden's housing growth will be accommodated within new residential areas developed in the SWGA. The precincts within the SWGA are at different stages of identification,

planning, rezoning and development. The SWGA has been planned and designed to cater for a range of housing needs, from detached housing to higher density housing around town centres. Whilst the existing areas of Camden are mostly fully developed, there is opportunity to provide infill development and a greater diversity of housing types in these locations.

The District Plan identifies that Council must prepare a Local Housing Strategy which will identify how and where Camden will grow to support an increased population, ageing community, and a change in housing structure.

Whilst Camden remains a popular location to raise a family, it is forecast that there will be a growing population of smaller households and ageing households. This changing demographic profile increases the demand for different housing types. Major infrastructure investments such as the Western Sydney Airport and the North South Rail Link also have the potential to impact on how Camden will develop and what form of housing will be required into the future.



Rental stress is defined as households spending more than 30% of their income on rent. Currently approximately 20% of rental households are experiencing rental stress. The rental stress of Camden residents is forecast to increase over the next 20 years. Continuing affordability pressures will lead to an increased demand for affordable rental housing - it is forecast that demand will grow from 2,041 dwellings in 2014 to 6,923 dwellings by 2036.

The increasing demand for affordable housing must be considered as part of the broader review of housing supply and demand in Camden. The development of an Affordable Housing Contribution Scheme will set out how, where, and at what rate development contributions can be collected by Council for the purposes of affordable rental housing, as well as provide the community with greater clarity about the affordable rental housing planned for their area.

Actions

- Council will finalise the Camden Housing Market Analysis which will provide the evidence base analysis of the existing Camden housing market supply and potential demand – **Short Term**
- Council will develop a Housing Strategy which will use the Camden Housing Market Analysis to develop the vision and evaluate options for housing growth within the Camden LGA – **Short Term**
- Council will investigate the development of an Affordable Housing Strategy and Affordable Housing Contribution Scheme – **Short Term**



Camden Housing Snapshot

To assist planning the future of housing in LGA, Camden's suburbs have been categorised into areas that have similar characteristics, geographies and capacity for growth.

<p>Camden</p> <p>Mainly detached housing with some attached housing close to Camden Town Centre. Minimal expected housing growth.</p> <ul style="list-style-type: none"> - 91% detached dwellings - 80% owned with a mortgage - 60% households with children 	<p>New Urban South</p> <p>Council led new release areas, mainly detached housing with increasing presence of attached housing. Maturing suburbs with small capacity for housing growth over the next 5 – 10 years.</p> <ul style="list-style-type: none"> - 91% detached dwellings - 80% owned with a mortgage - 45% households with children
<p>Narellan</p> <p>Mainly detached housing with some attached housing close to Narellan. Opportunities for attached housing and unit growth within the Town Centre.</p> <ul style="list-style-type: none"> - 89% detached dwellings - 51% owned with a mortgage - 52% households with children 	<p>New Urban North</p> <p>State Government led new release precincts. Growing and evolving suburbs of primarily detached housing. Main area for growth over the next 5 – 10 years utilising remaining capacity, including opportunities for attached dwellings and units in Oran Park.</p> <ul style="list-style-type: none"> - 98% detached dwellings - 75% owned with a mortgage
<p>Established Suburbs</p> <p>Primarily detached housing in established suburbs. Minimal expected housing growth.</p> <ul style="list-style-type: none"> - 84% detached dwellings - 72% owned with a mortgage - 62% households with children 	<p>Future Urban</p> <p>Currently small and large lot agricultural land but planned for change through State Government led growth precincts. Will be the primary area to accommodate housing growth of all types over the next 20 years. Leppington precinct is most suitable precinct to accommodate growth of detached, attached dwellings and units in the next 5-10 years as New Urban South & New Urban North become fully built out.</p>
<p>Rural Living</p> <p>Housing in a rural setting and primary agricultural production. Little to no housing growth.</p> <ul style="list-style-type: none"> - 84% detached dwellings - 43% owned with a mortgage - 46% households with children 	

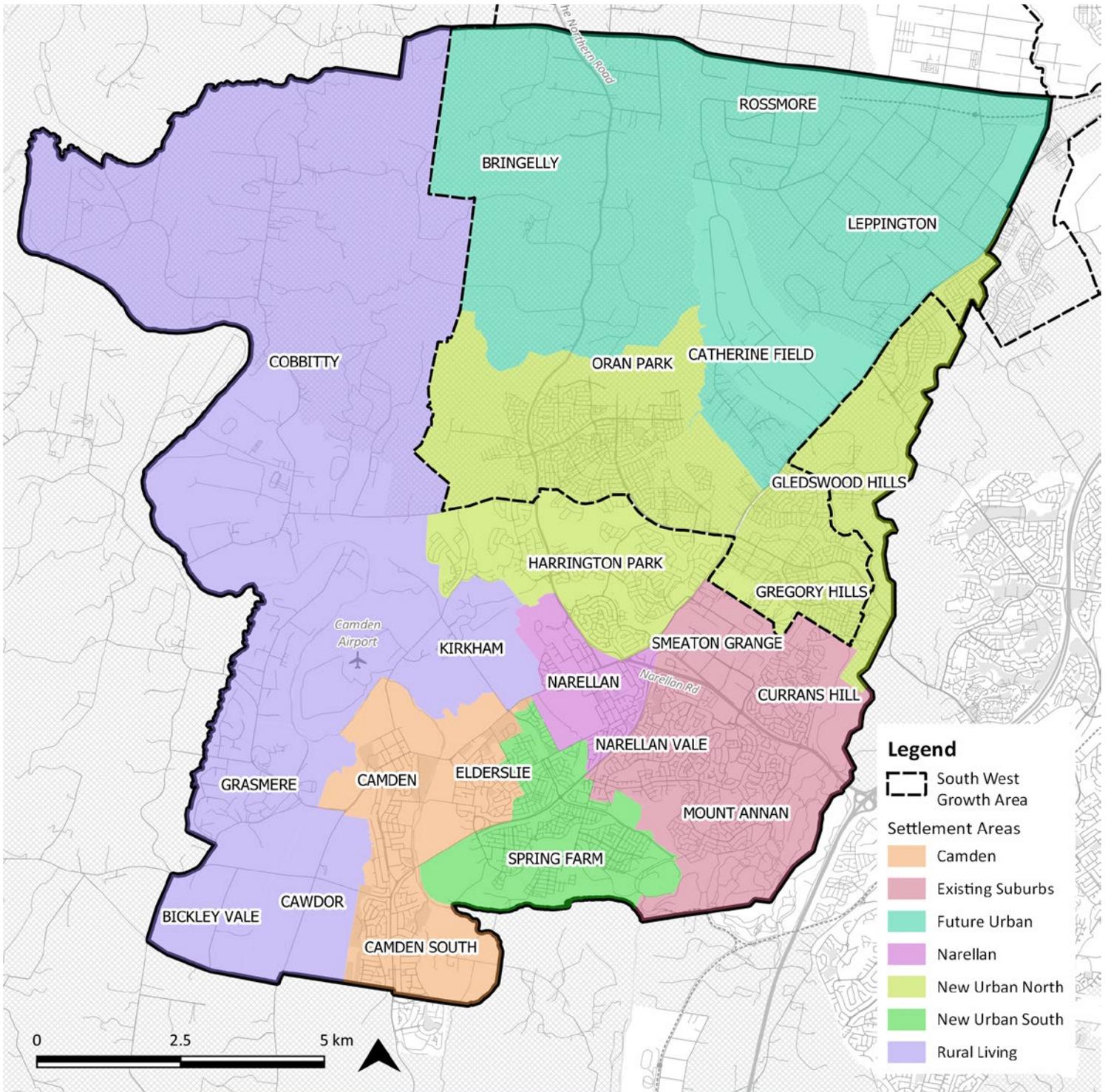


Figure 3 : Settlement Areas use in the analysis of housing issues in the Camden LGA



Local Priority L2

Celebrating and respecting Camden's proud heritage

Camden's heritage is an important component of the local identity. Identifying, conserving, interpreting and celebrating heritage values leads to a better understanding of history and respect for the experiences of diverse communities. As Camden grows, heritage identification, management and interpretation are important so that heritage places and stories can be experienced by current and future generations.

In recognition of the value of Camden's heritage, Council has established a Heritage Advisory Committee (HAC) to help inform strategic heritage directions and community education around the importance of heritage to our unique identity. The HAC will continue to play an important role in managing heritage into the future.

Council acknowledges Aboriginal people as the traditional custodians of Camden's land and recognises their spiritual and cultural connection to the land. This connection long pre-dates European settlement, and despite modification

of the land through urban development, many places of significance remain. Council will work with Tharawal Local Aboriginal Land Council (LALC), elders and local knowledge holders to map culturally sensitive areas to identify, protect and maintain objects and places of Aboriginal cultural significance.

With the significance of the Camden region to the history of Sydney, Council will undertake a review of local non-indigenous heritage items and conservation areas within the Camden LGA and update the listings within the LEP and DCP. This review will include a visual analysis of scenic landscapes, including ridgelines, which all contribute to Camden's identity and heritage. Council will ensure that the importance of Camden's NSW State Heritage items is reflected in future precinct planning. These initiatives will ensure that Camden's valued heritage is protected from the impacts of development and can continue to be celebrated by the community.



Actions

- Council will review non-indigenous heritage items and update the Camden LEP and DCP – **Short Term**
- Council will continue to promote and provide community education about the importance of Camden's unique heritage through it's Heritage Advisory Committee – **Ongoing**
- Council will continue to implement the Public Domain Manual within the Urban Design Framework for Camden Town Centre – **Short Term**
- Council will work with the Tharawal Local Aboriginal Land Council to undertake a review of Indigenous Heritage in relation to places and cultural identity – **Medium Term**
- Council will ensure the State Heritage items are protected through the development of future growth area precincts – **Ongoing advocacy**
- Council will undertake a scenic and visual analysis with neighbouring Councils to identify and protect ridgelines, scenic and cultural landscapes, and enhance and protect views of scenic and cultural landscapes from the public realm – **Short Term**



Local Priority L3

Providing services and facilities to foster a healthy and socially connected community

Improving liveability in urban environments requires planning for a mix of high-quality spaces that engage and connect people and communities of all ages and ability.

Age structure forecasts indicate that between 2016-2036 there will be a 33% proportional increase in Camden residents aged 65 and over. Camden's rapid growth and this expanding ageing population will place pressure on the existing network of social infrastructure and services.



The built and social environment can significantly influence health outcomes. Healthy placemaking, such as promoting walkable centres and neighbourhoods, encourages greater physical activity and social connection. Co-locating health and social services within town centres improves and encourages access to these services which can lead to the prevention of, and early intervention in, serious health conditions. These services also connect people with each other and build social networks, combatting social isolation, which can be experienced by a high number of people in new or establishing communities.

Currently, many Camden residents requiring access to health and social services need to leave the LGA and travel to the surrounding centres of Liverpool and Campbelltown. Council will continue to work with local health providers to ensure that there are suitable services available to meet the needs of the community. City Deal Commitment L5 commits to establish the Western Sydney Health Alliance which will improve the coordination and effectiveness of health services across Western Sydney. This initiative will provide an opportunity for Council to advocate that those services most needed by the Camden community are delivered close to home.

As well as meeting the functional recreational needs of the community, having access to high quality and accessible public open spaces can support a range of health benefits including contributing to mental health and social connectivity and a sense of place. Camden has a strong sporting community and continuing to plan for and provide high quality open space is important to ensure this is maintained.

The Western Parkland City Liveability Program, which forms Commitment L1 of the City Deal, has provided funding for Council to deliver three projects to improve liveability and accessibility to sport and recreation facilities. These projects will make an important contribution to fostering a healthy and socially connected community.

Camden's valued heritage is protected from the impacts of development and can continue to be celebrated by the community.

Actions

- Council will develop a strategy which identifies gaps in the provision of open space, play spaces and community facilities to project future demand and need for facilities, and provide a plan and priorities to meet the needs of current and future populations – **Short Term**
- Council will continue to implement the recommendations and actions of the Active Ageing Strategy – **Ongoing**
- Council will continue to implement the recommendations and actions of the Camden Children and Families Strategy – **Ongoing**
- Council will continue to implement the recommendations and actions of the Camden Disability Inclusion Action Plan – **Ongoing**
- Council will investigate opportunities to attract and encourage the delivery of social services and infrastructure within the Camden LGA – **Short Term**
- Council will deliver the three projects committed to under the Western Parkland City Liveability Program – **Short Term**
- Council will act on the Western Sydney City Deal Commitment L5 to establish the Western Sydney Health Alliance to improve coordination and effectiveness of health services in the region, supporting health and wellbeing of neighbourhoods – **Short Term**



Local Priority L4

Encouraging vibrant and connected centres which reflect Camden's evolving character

Camden is made up of a variety of different places, each with their own distinctive characteristics and potential. Local character is seen as an important element for the community and provides acknowledgement of the past with the potential growth of Camden being harnessed appropriately. A place-based planning approach recognises that great places include all parts of the public realm such as open space, streets, and centres, and that these places have walking, cycling and public transport connections. Arts and creative expression are supported, and retail and commercial floorspace is protected, encouraging the night time economy and accommodating local festivals and events.

A night time economy encourages a vibrant centre by promoting uses such as cafes and restaurants, pubs and bars, and entertainment premises. When coupled with place-making, a strong night time economy has both economic and social benefits and activates a centre by enticing people to visit an area which would otherwise be deserted after dark. To encourage a night time economy within Camden's centres, Council must consider the existing design of the public domain as well as ensure that the planning controls provide for and support the above uses.

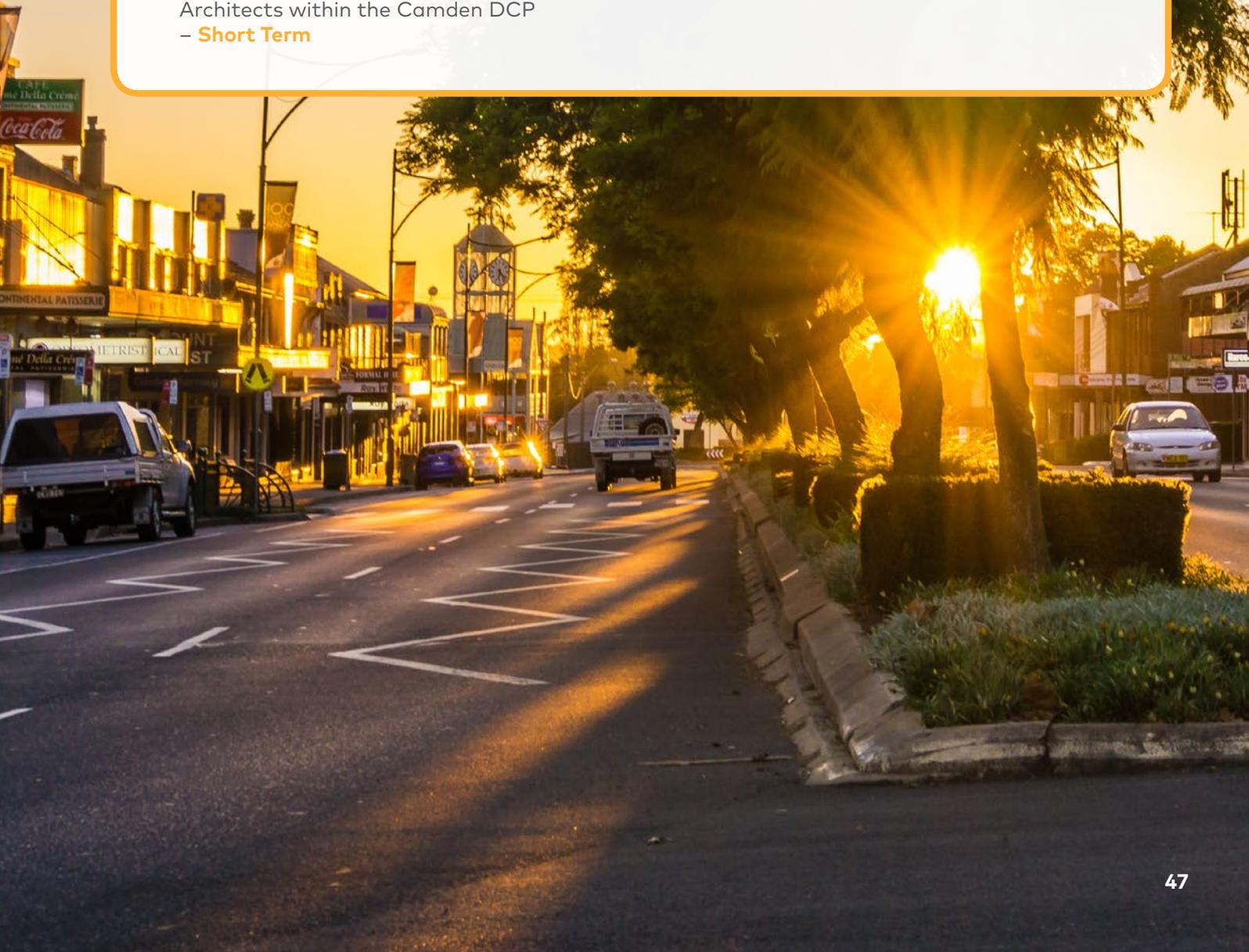
The Camden Town Centre Urban Design Framework provides a structure for the future direction of the Camden Town Centre which focuses on revitalising the centre through placemaking. The Framework recognises that the town centre is unique and highly valued by the community, and the provisions within the Framework reflect this value by focusing on enhancing the attributes that make Camden unique. Through adopting a place-based planning approach like that used for the Framework, Council can ensure that Camden's other centres and streets are designed in a way which reflects local character whilst also creating vibrant, comfortable and connected places that the community want to spend time in.

The SWGA has several identified future centres and neighbourhoods that are yet to be planned and built. This presents a unique opportunity for Council and the DPIE to ensure that new centres are designed in a way which focuses on a people-friendly public realm and exhibits best-practice placemaking. This will include ensuring that those precincts adjacent to South Creek adopt the urban design principles to deliver a cool and green city.



Actions

- Council will investigate the development of local character statements to be incorporated within planning controls
 - **Short Term**
- Council will implement the Camden Town Centre Urban Design Framework
 - **Ongoing**
- Council will investigate planning controls that encourage the activation of public spaces for civic, community and cultural uses – **Short Term**
- Council will review public domain controls for the Narellan Town Centre – **Short Term**
- Council will consider the principles of the Better Places Strategy- Government Architects within the Camden DCP
 - **Short Term**
- Council will continue to work with the Department of Planning, Industry and Environment to ensure that new precincts within the South West Growth Area demonstrate best-practice placemaking in the design of centres and streetscapes
 - **Short Term**
- Council will consider the South Creek urban design principles contained within the District Plan for all future development areas around South Creek – **Short Term**
- Council will review existing planning controls to support a Night Time Economy within Camden's centres – **Short Term**



Local Priority L5 Supporting cultural infrastructure to promote cultural and creative spaces

Cultural infrastructure and creative spaces are an essential part of a community's social fabric and support enhanced liveability. They help maintain local character and amenity in rapidly growing and changing communities whilst providing opportunities for residents to express themselves and to engage with the people around them.

As Camden continues to grow, it is important to foster these cultural spaces and experiences to ensure Camden develops as a vibrant and exciting place to live and visit. Camden will require cultural spaces and hubs for both literary, visual and performing arts, staging major entertainment

events, festivals, local and touring productions as well as conference rooms and forums. Council will advocate for a multi-arts facility within the SWGA to ensure that the new areas have equitable access to cultural facilities.

There is an opportunity to build upon the existing cultural assets within the Camden Town Centre, such as the Camden Civic Centre and the Alan Baker Art Gallery, to develop a cultural and creative precinct. Further opportunities to promote cultural experiences will be identified through a Cultural Development Strategy.





Actions

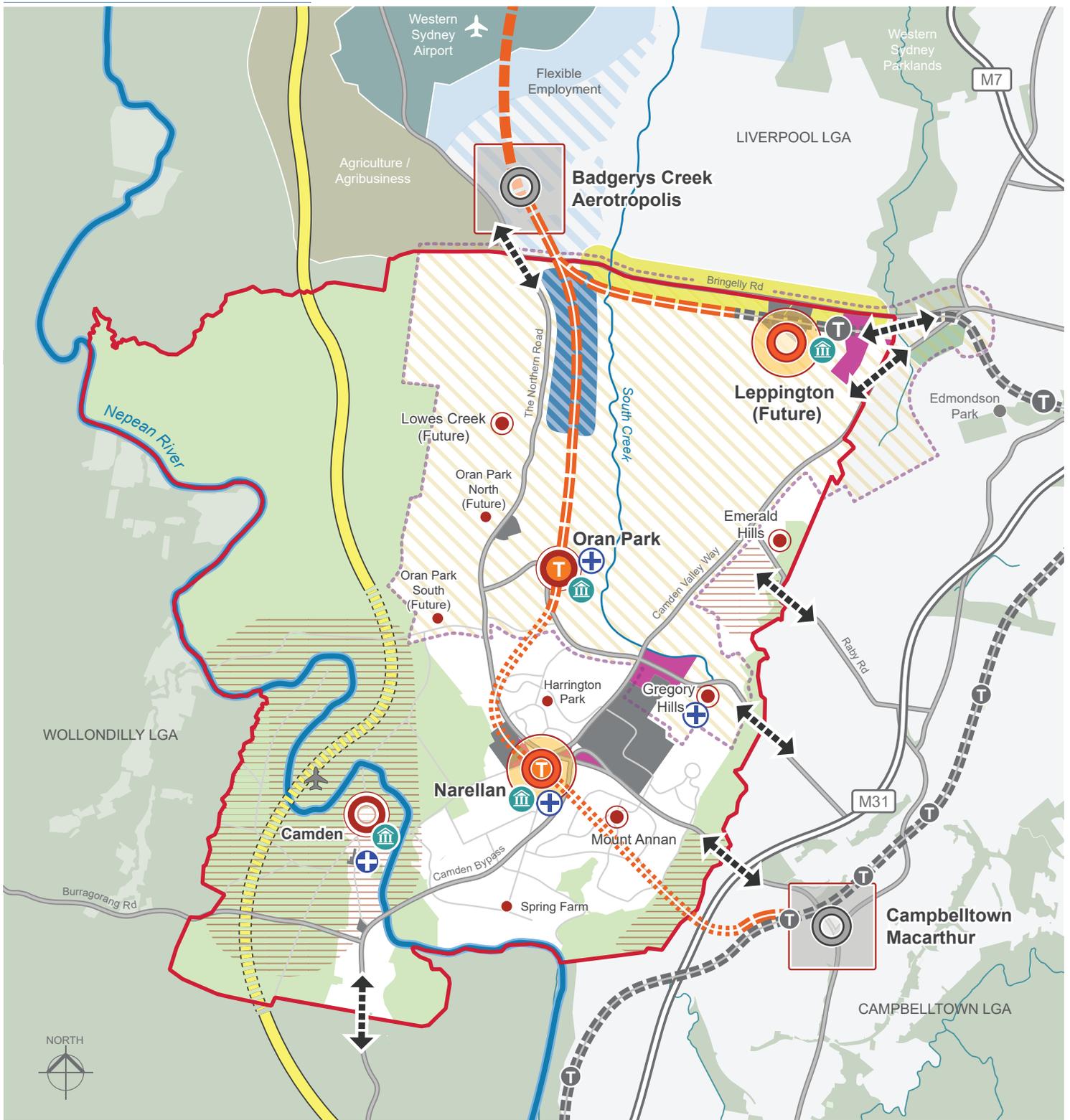
- Council will work with Create NSW to ensure culture is recognised as a driver for creating vibrant places – **Ongoing**
- Council will develop a Cultural Development Strategy which will provide Camden Council with a framework that supports arts and culture and high quality experiences to ensure that Camden LGA is a culturally vibrant place to study, work and play – **Short Term**
- Council will develop a Cultural and Social Infrastructure Plan to determine the cultural and social infrastructure needs of the Camden community – **Medium Term**
- Council will audit the s7.11 development contributions plans to identify the planned cultural facilities and consider the timing of delivery and funding for these works – **Short Term**
- Council will continue to implement the Camden LGA Destination Management Plan – **Ongoing**



Productivity

The vision of a 30-minute city seeks to deliver a more productive region by driving opportunities for investment, business and jobs growth; supporting economic diversity; supporting internationally competitive industry sectors and rebalancing Sydney's economic focus towards the west so that all of Sydney benefits. Cities must be planned to ensure that people have access to a large number and range of jobs and services.

- **Local Priority P1** Increasing the quantity and diversity of local jobs, and improving access to jobs across the Western City District
- **Local Priority P2** Encouraging successful centres through a clearly defined centres hierarchy
- **Local Priority P3** Strengthening the Strategic Centres of Narellan and Leppington
- **Local Priority P4** Ensuring a suitable supply of industrial and urban services land
- **Local Priority P5** Leveraging industry opportunities created by Camden's proximity to the Western Sydney Airport and Aerotropolis
- **Local Priority P6** Leveraging Camden's natural and cultural assets to promote local agricultural production and increase tourism



- | | | | |
|--|---|--|--|
| | Metropolitan Cluster | | Mixed Employment Land |
| | Strategic Centre | | Industrial Land |
| | Town Centre | | Tourism |
| | Local Centre | | Metropolitan Rural Area (MRA) - Agricultural Opportu |
| | Neighbourhood Centre | | South West Growth Area (SWGA) |
| | Primary Medical Facility | | Proposed M9 Alignment/ Tunnel |
| | Supporting Medical Facility | | Proposed Train Line/ Tunnel |
| | Civic Precinct | | Proposed Train Station |
| | Enterprise Corridor Investigation Area | | Existing Train Station |
| | SWGA Future Urban Land | | Key Transport Connection |
| | Future Employment Land - Investigation Area | | Camden LGA Boundary |

Local Priority P1

Increasing the quantity and diversity of local jobs, and improving access to jobs across the Western City District

Like many emerging urban areas, most jobs within Camden are in population serving industries that cater to the needs of local residents, such as construction and retail.

Analysis of the 2016 census shows that almost 30% of working Camden residents are employed within the LGA, a further 35% work in the surrounding Western City District, with the remaining 35% of workers distributed across Sydney (of which 5.9% travel to Central Sydney). This reflects greater job opportunities in more established commercial centres outside of the Camden LGA. It also demonstrates a positive employment dynamic where the skills of Camden residents are generally well-suited to the broader South-Western Sydney employment market, as 65% of working residents either work in Camden or the Western City District, leading to shorter commute times and demonstrating a healthy Western Sydney economy.

In the last 10 years, Camden's local economy has grown at an average rate of 7.6% per annum. Council's Economic Development Strategy outlines ways to continue this growth by identifying a range of target industries to maximise Camden's economic strengths and opportunities for growth. This Strategy will be reviewed and updated by Council and developed into a Economic Development Plan. The Plan will work to ensure that Camden continues to retain

and grow vital population serving employment, whilst also attracting knowledge-intensive professional services jobs, which will diversify the job opportunities within Camden.

The Camden Region Economic Taskforce supports the economic prosperity of the region through leadership, advocacy and coordination. The four key focus areas for CRET are:

- **job creation**
- **securing investment**
- **infrastructure development**
- **creation of an environment that supports the growth of industry and business**

Despite the many opportunities presented by high population growth, the Camden economy faces structural challenges owing to its evolving nature and geographical location. These challenges underline the importance of investment in major transport infrastructure such as the North South Rail Line which will provide district-scale transport connections. Delivery of such city-shaping infrastructure can create connected employment clusters that simultaneously create economic opportunities for Camden and the Western City and increase Camden residents' access to jobs in the centres of Campbelltown, Liverpool, Penrith and the Western City Airport and Aerotropolis.



Actions

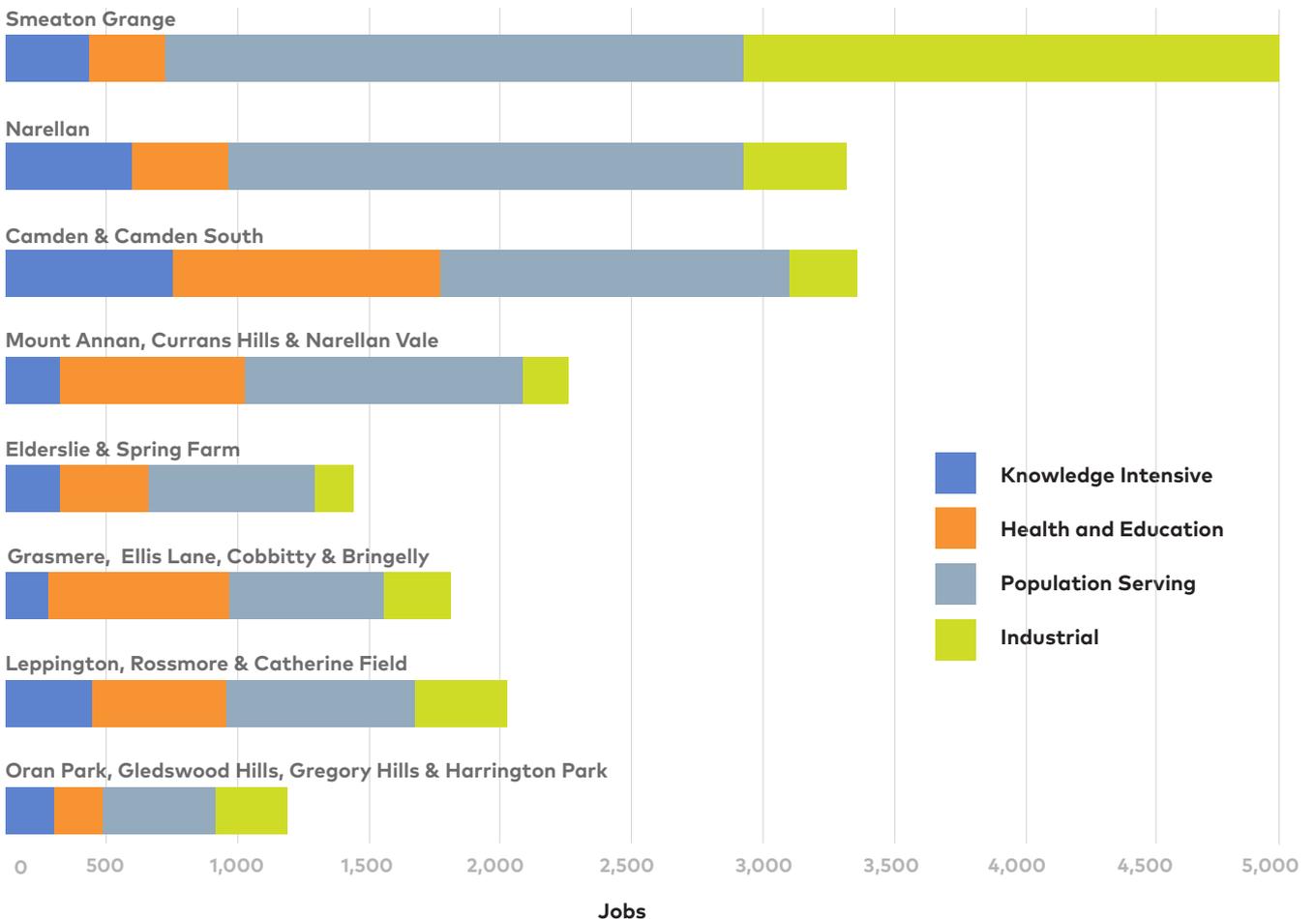
- Council will prepare and finalise an Economic Development Plan – **Short Term**
- Council will advocate to retain and grow existing population serving employment opportunities, and to investigate ways in which knowledge-intensive jobs can be delivered in Camden – **Short/Medium Plan**



Employment Snapshot

- The 29,000 jobs in the LGA are distributed across the following industry categories:
 - 44% Population Serving
 - 21% Health and Education
 - 19% Industrial
 - 16% Knowledge Intensive
- The majority of Industrial jobs are located in Smeaton Grange
- Population Serving jobs are evenly distributed across the LGA
- Health and Education jobs are evenly distributed across the LGA, with a large cluster of Health jobs in and around Camden
- Camden and Narellan have the largest share of Knowledge Intensive jobs of any centre, however they are generally distributed across the LGA with no predominate location
- Employment within Camden is very dispersed. Nearly 50% of jobs are located outside of the key employment areas/ centres of Smeaton Grange, Narellan and Camden Town Centre

Camden Jobs - by Location & Industry Category



Camden's Centre Hierarchy

Strategic Centres Major centres with a wide mix of co-located uses including shopping centre-based retail, residential dwellings, commercial offices and civic. They serve regional catchments and are connected by public transport and regional roads and support strong job growth across numerous sectors.

Town Centres Locally important centres with a mix of co-located uses including retail, civic, commercial office and some residential. They serve an LGA-wide catchment, have a high-quality public domain and pedestrian amenity and support strong job growth for certain sectors.

Local Centres Serve a group of suburbs and are anchored by a large supermarket with a limited mix of supporting co-located uses such as medical services and restaurants and cafes.

Neighbourhood Centres Serve a single suburb and offer a convenience function to local populations, often anchored by a small supermarket and supported by a very limited mix of other uses such as a café.

Centre	Floor Space	Primary Role	Supporting Functions
Strategic Centres			
Narellan	132,000m ² retail 9,000m ² commercial	Regional retail	Everyday retail; Medical services; Professional services
Leppington	<i>Future centre</i>		
Town Centres			
Camden	40,000m ² retail 11,000m ² commercial	Specialty & everyday retail; Food and hospitality; Professional services	Medical services; Art & culture; Civic
Oran Park	10,000m ² retail 4,000m ² commercial	Everyday retail; Civic	Professional services; Medical services
Local Centres			
Mount Annan	21,140m ² retail 4,000m ² commercial	Everyday retail	Professional services; Medical services
Emerald Hills	10,000m ²	Everyday retail	Medical services
Gregory Hills	10,000m ²	Everyday retail	Medical services
Lowes Creek	<i>Future centre</i>		
Neighbourhood Centres (3000m²+) 			
Spring Farm	5,000m ²	Everyday retail	Medical services
Harrington Park	5,000m ²	Everyday retail	Professional services;
Oran Park (Southern NC)	<i>Future centre</i>		
Oran Park (Northern NC)	<i>Future centre</i>		

Local Priority P2 Encouraging successful centres through a clearly defined centres hierarchy

Accessible, diverse and high-amenity centres generate local retail and office development, bringing jobs and services closer to where people live and supporting a thriving local economy. To attract investment and create successful centres in Camden, it is important that Council leverage the existing strengths of each centre and ensure that the broader centres network develops in a complementary way with clear identities and functions.

Camden currently has a unique network of centres that range in size and function, however this hierarchy is expected to evolve over time due to the growing population in the SWGA and the delivery of rail. Whilst this growth is mostly expected to occur in Leppington and Oran Park initially, there will be additional centres identified within future precincts which are yet to be planned. It is expected that these centres will accommodate a large percentage of the business serving office space.

Productive centres rely on accommodating the needs of different types of floorspace. Most of Camden's existing centres are underpinned by population serving jobs and it is important that this floorspace is retained and appropriately located. To capture a higher percentage of business serving jobs, it is important that suitable centres have a strategic vision, supporting infrastructure, a mix of uses that create diverse activity and a high-amenity public domain.

In addition to the Strategic Centres of Narellan & Leppington (further detailed under Local Priority P3), Camden has two unique Town Centres that have many strengths and offer various opportunities.

Camden Town Centre is a regionally unique centre with a traditional small-town layout focused around a pedestrian-friendly high street. It currently accommodates a diverse range of jobs and supports the highest number of Knowledge Intensive and Health and Education jobs of any centre in Camden. To ensure Camden Town Centre continues to function as a strong centre in the long term, it is important that appropriate growth is planned in a way that protects and enhances the town's valued and distinct character.



Oran Park is an establishing centre with a developing retail offering, civic precinct and emerging office floorspace. The centre is planned to accommodate a mix of residential and commercial uses, high-quality public open space, recreation opportunities and pedestrian-friendly connective infrastructure. Over the medium-term the planned railway station could elevate the centre's significance and further its potential.

Supporting the higher order centres is a network of established, emerging and planned local and neighbourhood centres. These centres cater to resident's everyday retail and service needs and create a focal point for suburbs and communities. It is important that these local centres provide amenity and services to communities whilst remaining at a size that supports the broader centres hierarchy.

Actions

- Council will finalise the Camden Centres Study, which will evaluate the role and hierarchy of centres, and analyse the capacity and viability for different centres to adopt a place-based approach and accommodate local jobs and commercial services, additional housing and recreational infrastructure – **Short Term**
- Council will investigate the recommendations of the Camden Centres Study – **Short Term**
- Council will continue to implement the initiatives in the Camden Town Centre Urban Design Framework – **Ongoing**
- Council will prepare an Employment Lands Strategy which will inform future land use controls in the Camden LEP to ensure that there is a sufficient amount of zoned and serviced employment land available to meet demand – **Short Term**

Local Priority P3

Strengthening the Strategic Centres of Narellan and Leppington

The District Plan identifies Leppington and Narellan as Strategic Centres due to their potential to provide growth and a range of employment, including knowledge-intensive jobs, to support the local population. Facilitating the growth of these two centres is an important step in providing jobs close to home and creating a solid foundation for economic activity within Camden. The District Plan provides a target of 7,000 – 12,500 jobs for Leppington, and 14,000 – 16,500 jobs for Narellan by 2036.

Leppington Town Centre

Leppington Town Centre is located within the South West Growth Area. The land was originally rezoned for urban development in 2014, with the Leppington train station opening in 2015. The DPIE has designated Leppington Town Centre as a Planned Precinct.

The DPIE is reviewing the land use controls for the Leppington Town Centre, including investigating the scope for new homes and jobs to be delivered within close proximity to the train station.

With a rail connection to Sydney's main employment districts of Sydney CBD and Parramatta, and with Bringelly Road to serve as one of the major gateways to the Western Sydney Airport and Aerotropolis, Leppington has the potential to develop as a prominent town centre in the future.

In developing Leppington Town Centre, it is important that a considered and evidence-based approach is taken that forms a clear strategic vision for the centre that outlines its role within the network of strategic centres in the Western City and its relationship with the Aerotropolis. It is also important that a suitable balance between commercial and residential floorspace is achieved.

Narellan Town Centre

Narellan Town Centre is an established centre and the largest in the LGA. In 2017, the Narellan Town Centre shopping centre underwent a significant expansion which has increased Narellan's retail prominence within Camden and the Western City.

The full potential of Narellan as a centre is not currently realised. This is in part due to the limitations of the current road network, fragmented land, limited pedestrian and cycle connectivity, and the general design of the public domain. Narellan has the potential to grow and diversify into a mixed-use centre with expanded office and residential floorspace which is supported by high-quality civic spaces and pedestrian connections.

A holistic review of Narellan's future vision and its capacity to support additional growth is restricted by the lack of certainty around the delivery, timing and location of the proposed rail line to Narellan. Council will therefore investigate a staged approach to the master planning of Narellan.





Actions

- Council will prepare a vision for Narellan, which considers Narellan’s role as a Strategic Centre – **Short – Medium Term**
- Council will continue to work with Transport for NSW to confirm the future station location for Narellan – **Ongoing**
- Council will investigate a staged approach to the master planning of the Narellan Town Centre, with the staging dependent upon the confirmation of timing for the delivery of the North South Rail, in particular the location of the Narellan Train Station.
 - o Stage 1 – **Short Term**
 - o Stage 2 – **Medium Term**
- Council will continue to work with the Department of Planning, Industry and Environment on the Leppington Town Centre Planned Precinct – **Short term**
- Council will investigate opportunities to overcome challenges presented by land fragmentation and its limitations on delivering enabling infrastructure – **Short term**

Local Priority P4

Ensuring a suitable supply of industrial and urban services land

Industrial and urban services land plays a crucial role in the local economy. In addition to providing local jobs, Camden's industrial, warehousing and distribution facilities play an important operational role by providing services to residents, and local and regional businesses.

The table below summarises the industrial and urban services precincts within the LGA.

Precinct	Land Area (% of industrial land LGA)	Floor space % - by Broad Industry Category			
		Industrial	Population Serving	Health & Education	Knowledge Intensive
Smeaton Grange	68%	55%	34%	6%	5%
Narellan	12%	30%	64%	1%	5%
Gregory Hills (B5)	10%	7%	77%	10%	6%
Gregory Hills (IN1)	8%	57%	42%	-	1%
Little Street & Ironbark Avenue (Camden)	2%	17%	73%	7%	3%

The general decline of manufacturing across Sydney has seen the percentage of industrial jobs within Camden drop from 24% in 2006 to 20% in 2016. Despite this, there is still a strong demand for industrial and urban services land in Camden. Representative of this strong demand is Camden's primary industrial area Smeaton Grange, which has seen jobs grow by 46% between 2011 and 2016. The demand for industrial land is coming from businesses across a wide spectrum that have certain floorspace, operational or accessibility requirements which can be provided within industrial areas.

The evolving and diversifying nature of industrial land is an important trend to be monitored and managed in Camden. In addition to the traditional forms of industrial uses such as manufacturing and freight and logistics, the term 'urban services' describes industries that are increasingly present in industrial lands which provide essential services that enable a local economy to function and operate efficiently and require close proximity to customers.

The Aerotropolis is anticipated to reshape the Western Sydney economy and attract businesses across aerospace and defence, manufacturing and freight and logistics. This will have positive flow-on effects to economic activity within Camden and it is important that a sufficient supply of industrial land is planned within the SWGA to accommodate the demand created by high population growth, and the opportunities that the Aerotropolis creates. It is important that any future industrial areas are planned to have appropriate transport connectivity and minimal impact on surrounding residential areas.

Council will undertake an industrial lands study to assess Camden's short and long-term supply and demand balance of industrial land, the functionality and capacity of existing industrial areas and existing or future impacts on surrounding areas. It is important that Camden's industrial and urban service areas are recognised and evaluated for their long-term economic, operational and functional contribution to the local and regional economy.

Actions

- Council will undertake an Industrial and Employment Lands Study which aims to retain the economic viability of industrial and urban services land, manage Camden's industrial lands, and if necessary identify potential new precincts – **Short Term**
- Council will continue to work with the Department of Planning, Industry and Environment to ensure new precincts within the South West Growth Area contain an adequate supply of industrial and urban services land, with a focus on locating these areas close to transport corridors – **Ongoing**
- Council will prepare an Employment Lands Strategy which will inform future land use controls in the Camden LEP to ensure that there is a sufficient amount of zoned and serviced employment land available to meet demand – **Short Term**



Local Priority P5

Leveraging industry opportunities created by Camden's proximity to the Western Sydney Airport and Aerotropolis

Set to open in 2026, the Western Sydney Airport (WSA) will generate economic activity and provide employment opportunities for people in the Western Sydney region. The Airport is expected to deliver up to 3,200 jobs during construction and around 9,000 airport jobs during operation over the next 20 years. The Airport is expected to support around 28,000 jobs by 2031, which will grow to nearly 48,000 by 2041. This will include direct and indirect jobs in manufacturing; retail and professional, and scientific and technical services. This growth will create substantial employment opportunities for the workforce across the Western City.

Whilst many of the industries within the Aerotropolis will align with the existing skillset of Camden residents, the attraction of industries

which foster innovation such as engineering and advanced technologies will develop highly-skilled jobs which will further diversify the employment opportunities within the Camden LGA.

The development of the Airport will lead to flow-on effects within Camden through the potential to locate supportive industries within the LGA. Given the early stages of the WSA and Aerotropolis planning, it is too early to identify the exact manner in which these flow-on effects will play out in Camden. It is important that future iterative studies are conducted that investigate the opportunities created by the WSA and Aerotropolis, how they can be best capitalised on within the LGA and what the land use implications will be.

Actions

- Council will work with the Camden Regional Economic Taskforce to investigate opportunities to leverage off the future industrial and commercial hub of the

Aerotropolis, and to capitalise on new industry opportunities created by Camden's proximity to the Western Sydney Airport – **Short Term**



Local Priority P6

Leveraging Camden's natural and cultural assets to promote local agricultural production and increase tourism

Camden's rural lands form an important part of the area's identity. In addition to the economic contribution to the LGA, they provide highly valued scenic amenity and rural character. Camden's Rural Lands Strategy identifies the need to enhance Camden's rural economy by identifying potential activities through which Council can support and promote viable and sustainable agriculture.

The Western Sydney Aerotropolis Land Use and Infrastructure Implementation Plan identifies an agribusiness precinct to be located on the western edge of the Aerotropolis Precinct, which is contiguous with Camden's primary rural lands. The proximity to domestic and international markets by air freight is envisaged to create an integrated fresh food precinct on Sydney's doorstep which includes diverse agribusinesses - from primary production to high-tech agricultural innovation - and provide local jobs and local fresh food. It is important that the opportunities created by the development of the agribusiness precinct are identified and capitalised on within the LGA.

Camden's rural setting, rich heritage and proximity to Sydney present several opportunities to grow

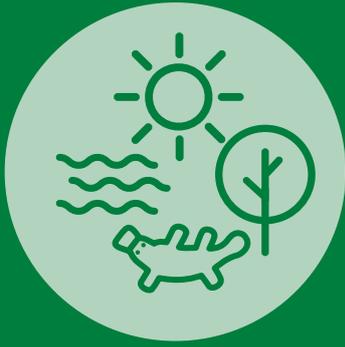
the visitor economy. Camden Town Centre's traditional main street layout that is framed by an extensive selection of historic buildings, and the burgeoning food and hospitality scene offer a unique visitor experience. The retention and preservation of urban and rural heritage items that tell nationally important stories offer the potential for heritage-based tourism across the LGA.

Within the LGA there are some areas that can develop into tourism hubs in their own right such as Mount Annan Botanic Garden, Camden Airport and the Nepean River, whilst numerous civic, cultural, natural and sporting spaces provide the platform for the events sector to grow.

Council will investigate opportunities to build on these assets and promote them widely, as well as look at opportunities for other development that support the visitor economy, such as appropriate land zoned to permit a range of visitor accommodation, food and hospitality and events. A key challenge for Camden is ensuring the right balance is found between the positive effects of tourism on the economy, and the protection of the natural and heritage qualities of the LGA.

Actions

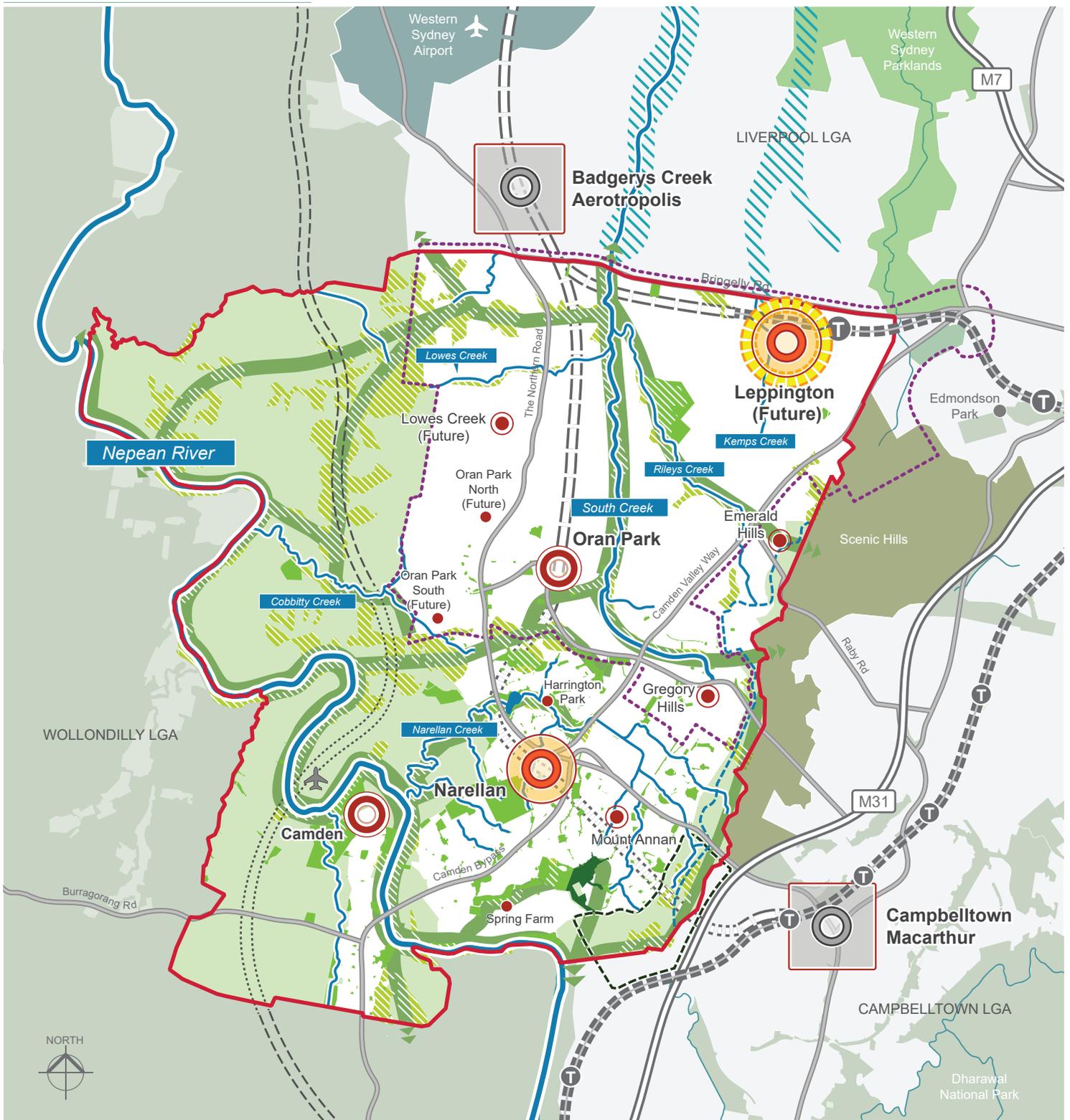
- Council will continue to implement the actions in the Rural Lands Strategy – **Ongoing**
- Council will review how Camden's rural lands relate to future agribusiness precincts within the Aerotropolis – **Short Term**
- Council will work to implement the recommendations in the Macarthur Destination Management Plan and Camden Destination Management Plan – **Medium Term**
- Council will investigate the appropriate types of visitor accommodation for Camden and identify the appropriate location for future accommodation – **Short Term**



Sustainability

Improving sustainability will involve incorporating Camden's natural landscape features into the urban environment; protecting and managing natural systems; cooling the urban environment; innovative and efficient use and re-use of energy, water and waste resources; and building the resilience of communities to natural hazards.

- **Local Priority S1** Improving the accessibility and connectivity of Camden's Green and Blue Grid and delivering high quality open space
- **Local Priority S2** Protecting and enhancing the health of Camden's waterways, and strengthening the role and prominence of the Nepean River
- **Local Priority S3** Protecting Camden's rural land
- **Local Priority S4** Protecting and restoring environmentally sensitive land and enhancing biodiversity
- **Local Priority S5** Reducing emissions, managing waste and increasing energy efficiency
- **Local Priority S6** Improving Camden's resilience to natural hazards and extreme weather events



- | | | | |
|--|--|--|--------------------------------|
| | Metropolitan Cluster | | Biodiversity Corridor |
| | Strategic Centre | | South Creek Investigation Zone |
| | Town Centre | | Upper Canal System |
| | Local Centre | | River/ Creek |
| | Neighbourhood Centre | | Metropolitan Rural Land (MRA) |
| | Leppington Town Centre Low Carbon Precinct Investigation Area | | South West Growth Area (SWGA) |
| | National Park - William Howe | | Proposed M9 Alignment/ Tunnel |
| | Reserve/ Parkland | | Proposed Train Line/ Tunnel |
| | Mount Annan Botanic Garden | | Existing Train Line |
| | Environmentally Sensitive Land (Core Habitat) - Regionally Significant | | Camden LGA Boundary |

Local Priority S1

Improving the accessibility and connectivity of Camden's Green and Blue Grid and delivering high quality open space

The Green and Blue Grid is a network of open space which includes parks, playing fields, urban tree canopy, bushland, creeks, lakes and rivers. When protected and enhanced, these areas provide biodiversity and habitat corridors, help cool the urban environment, provide opportunities for community recreation, support walking and cycling connections and contribute to cleaner air and waterways. As the population grows, the connectivity and accessibility of Camden's Green and Blue Grid will become increasingly important to support a liveable and sustainable Camden.

Tree-lined streets, urban bushland and tree cover on private land form the urban tree canopy and are an important component of the Green Grid. Urban surface temperatures can be 10°C to 20°C higher than air temperatures because buildings, roads and other hard surfaces absorb and store heat. Unlike hard surfaces, trees and vegetation reflect heat whilst also cooling and cleaning the air.

Clearing for agriculture and urban development has reduced the extent of tree cover across Camden. Council will investigate opportunities to increase urban tree cover in new and established areas, as well as improve connectivity and accessibility to high quality open space and waterways to mitigate urban heat and contribute to the amenity of neighbourhoods.

The Camden Green and Blue Grid will contribute to a greater grid of open space across Sydney and will feed into District-scale projects. The District Plan identifies the South Creek corridor from Narellan to Hawkesbury as an important environmental spine for the Western Parkland City. Through the commitments of the City Deal, Council will work with the Australian and State Government to develop a strategy for South Creek that will investigate its restoration and protection as part of the broader strategy of integrating land use and water management within the catchment.



Actions

- Council will prepare a Green and Blue Grid Analysis for Camden and identify mechanisms to implement the Green and Blue Grid – **Short Term**
- Council will investigate opportunities to provide physical and visual connections to waterways and green spaces – **Short Term**
- Council will advocate for the retention of established trees in the masterplanning of new residential subdivisions – **Ongoing**
- Council will investigate the State Government's Canopy Cover targets and identify opportunities to implement improved canopy cover in line with these – **Short Term**
- Council will develop a Street and Public Tree Masterplan to inform a LGA-wide tree planting program – **Short Term**
- Council will review and amalgamate the existing Plans of Management for public land to ensure a consistent approach is adopted for the management of open space – **Short Term**
- Council will support the State Government in developing a strategy to restore and protect South Creek, in accordance with Western Sydney City Deal commitment L3 – **Short Term**

Local Priority S2

Protecting and enhancing the health of Camden's waterways, and strengthening the role and prominence of the Nepean River

Camden's waterways including the Nepean River are key landscape elements and contribute to an overall natural system that cools and greens the LGA. Waterways support groundwater dependent ecosystems and threatened ecological communities and accommodate the disposal of stormwater and wastewater. Council's recognition of the importance of healthy waterways and their contribution to a sustainable Camden is reflected in its logo, the platypus. The presence of platypus in Camden's waterways is an important indicator of the general health of the aquatic ecosystem.

As parts of Camden urbanise, there will be greater pressure on our waterways. In natural environments rainwater is mostly absorbed into the ground, used by plants or evaporated back into the atmosphere. Urban development and the clearing of vegetation increases hard surfaces, which are unable to absorb water. This results in increased urban stormwater runoff, which is directed to local waterways through stormwater drains. During rain events the increased volume of fast-moving stormwater carries a range of pollutants into waterways.

Water Sensitive Urban Design (WSUD) is an approach to water management which aims to improve the ability of urban environments to capture, treat and re-use stormwater on site before it has the chance to pollute and degrade waterways. WSUD can reduce the volume and improve the quality of the stormwater runoff, improve and provide wildlife habitats, and cool the urban environment. Council currently requires WSUD on public land, such as raingardens, constructed wetlands and swales, and will continue to ensure that the design of these systems is undertaken to the highest standard.

The health of waterways is impacted by factors which extend beyond the beds of rivers and creeks. Riparian corridors provide a transition between the land and water and perform a range of important environmental functions. They provide bank stability and reduce erosion, protect water quality by trapping sediments and contaminants, provide habitat for animals and plants, and

provide connectivity and passive recreational uses. The protection and enhancement of vegetated riparian corridors is important for maintaining or improving the shape, stability and ecological functions of a watercourse.

The Nepean River runs through the Western City District and is a key landscape element which is highly valued by the Camden community. There is opportunity for the river to play a more prominent role within Camden which reflects its importance. Improving access to the river and activating its banks will support this vision. Whilst much of the Nepean River within Camden runs through private property, Council will investigate opportunities to provide greater connections to the river on public land.

Camden's waterways extend beyond the limits of the LGA and water quality can be affected because of pollution and other factors further upstream. To enable an effective catchment-wide approach for improving water quality, Council will work with relevant stakeholders to ensure that a whole-catchment approach is adopted to manage the health of waterways.

Actions

- Council will undertake a review of Camden's waterways and riparian areas and investigate opportunities to incorporate protections into planning instruments
– **Medium Term**
- Council will develop a program for ongoing water quality monitoring – **Short Term**
- Council will work with water service providers to design and deliver infrastructure, water servicing and development approaches that best contribute to local and regional water supply, and water cycle management
– **Short Term**
- Council will continue to implement Water Sensitive Urban Design on public land
– **Short Term**
- Council will work with stakeholders to develop a whole of catchment land use policy and statutory planning mechanisms that improve water quality – **Medium Term**
- Council will undertake a review of the DCP to incorporate best-practice Water Sensitive Urban Design principles
– **Short Term**
- Council will maintain, improve and create new habitats for threatened flora and fauna species identified in waterways
– **Ongoing**
- Council will investigate opportunities to activate and enhance the Nepean River
– **Short Term**
- Council will work with relevant stakeholders, including neighbouring Councils within the Hawkesbury-Nepean catchment, to investigate the establishment of a joint body to manage and facilitate a coordinated approach to the management of the Nepean River
– **Medium Term**

Local Priority S3 Protecting Camden's rural land

Camden has historically been known as a highly productive rural region and forms part of Greater Sydney's Metropolitan Rural Area. Camden's rural land is highly valued by the community, not only because of its role in providing Sydney with fresh food, but also other benefits such as tourism and cultural and landscape values which provide a positive contribution to Camden's identity.

Camden's rural lands are located at the urban fringe of Sydney and managing this urban-rural interface will be a key challenge for Council. Increased urban development not only reduces the overall amount of land suitable for productive agriculture, but also creates other pressures such as land use conflicts which have the potential to significantly impact on Camden's rural lands. It is therefore important that Camden's growth

is managed carefully and effectively to ensure the retention of the places, landscapes and characteristics of Camden's rural heritage and background.

Council's Rural Lands Strategy was adopted in 2018 and guides land use planning decision making on and adjacent to rural zoned land to ensure that Camden's rural lands are protected as an important local and district feature. The recommendations and actions of the Strategy will continue to be implemented by Council to protect Camden's rural land, and Council will work with Wollondilly Council to investigate opportunities for the sustainable and productive use of rural land across the Western City District.

Actions

- Council will continue to implement the recommendations and actions within the Camden Rural Lands Strategy – **Ongoing**
- Council will review existing planning instruments to minimise and manage rural land conflicts – **Short Term**
- Council will work with Wollondilly Council and the Sydney Peri-Urban Network (SPUN) to explore options to protect agricultural land and encourage local food production – **Short Term**



Local Priority S4

Protecting and restoring environmentally sensitive land and enhancing biodiversity

Camden lies within the Cumberland Plain, and has rich Nepean River flats and undulating Wianamatta Shale hills. The main vegetation community is Cumberland Plain Woodland which is a Critically Endangered Ecological Community under the Commonwealth Environment Protection and Biodiversity Act 1999 and the NSW Biodiversity Conservation Act 2016. There are five other endangered ecological communities found in Camden, being River Flat Eucalypt Forest, Cumberland Swamp Oak Riparian Forest, Moist Shale Woodland and Elderslie Banksia Scrub Forest, Western Sydney Dry Forest.

Vegetation clearing as a result of agriculture and urban development has had an impact on biodiversity in Camden. In 2013, 10% of land in the LGA was remnant woodland, with the majority of endangered ecological communities located on private land. This presents challenges for the ongoing maintenance and protection of these environmentally sensitive areas, and it is important that Council work with the community

to build awareness of biodiversity issues and ways in which residents can help to enhance and protect these areas.

Most of the bushland currently in Council's ownership is in the southern half of the LGA. Future urban development in the north of the LGA may potentially increase the amount of bushland in Council's ownership. Council will continue to plan for the maintenance of bushland areas and identify ways in which to build upon conservation programs in the future.

Maximising ecological connectivity, consolidating existing larger habitat 'patches' and protecting and recovering threatened species, populations or ecological communities are some ways in which environmentally sensitive land can be protected and restored and biodiversity enhanced. Council will consider amending its Local Environmental Plan to identify and protect biodiversity and environmentally sensitive land from the impacts of urban development.

Actions

- Council will continue to monitor the extent and condition of Council owned and managed bushland areas and identify additional funding opportunities to deliver a high-quality conservation and restoration program – **Ongoing**
- Council will increase the use of native flora to extend habitat connectivity corridors in the urban environment – **Short Term**
- Council will continue biodiversity precinct masterplanning to identify key actions to protect and enhance biodiversity across the LGA – **Ongoing**
- Council will develop a fauna pest management strategy to address risks to biodiversity – **Short Term**
- Council will develop a community education program to build awareness and understanding of biodiversity issues – **Short Term**
- Council will investigate opportunities to expand the Bushcare Program – **Short Term**
- Council will investigate amending its Local Environmental Plan to protect biodiversity and environmentally sensitive land – **Short Term**

Local Priority S5 Reducing emissions, managing waste and increasing energy efficiency

The significant growth and development planned for Camden will mean that the demand for energy and water and the generation of waste will increase. Without new approaches to the use of energy and water and the management of waste, greenhouse gas emissions are likely to increase. Potential ways to reduce emissions and increase energy efficiency include new building standards that prioritise the efficient use of energy and water in residential and non-residential buildings and precinct-scale renewable energy solutions. Designing high-efficiency and incorporating renewable energy generation into new buildings will reduce emissions and costs over time. This means improving the energy and water efficiency of buildings and reducing waste.

The Building Sustainability Index (BASIX) is implemented under the Environmental Planning & Assessment Act 1979 (EP&A Act) and applies to all residential dwelling types and forms part of the development application process in NSW. BASIX aims to reduce water and energy consumption in

homes across NSW by ensuring that the design of homes meet certain sustainability targets. The BASIX targets were last updated in 2017. High growth areas such as Camden present an opportunity to achieve further energy savings by using economies of scale across a whole precinct. This could also be extended to facilitating increased energy saving requirements for high-growth areas. With the amount of development proposed in Camden in the future, it is important that homes are designed in a way that maximises energy efficiency.

As Camden continues to grow and the population increases, there will be less space to accommodate and manage waste. It is important that less waste is produced for landfill, and that the waste that is generated does not exceed the capacity of available facilities and services. Council must ensure that adequate planning, services and infrastructure are in place to manage the waste generated by the growing population.



Actions

- Council will work with local builders and developers to provide education and opportunities to improve the sustainability of buildings and development – **Short Term**
- Council will investigate opportunities such as electric vehicle charging stations throughout Camden LGA – **Short Term**
- Council will work with stakeholders to advocate for a review of the Building and Sustainability Index (BASIX) and the sustainability of built form outcomes within the Exempt and Complying Development Codes SEPP – **Short Term**
- Council will monitor and report on Council's emissions and energy use and investigate targets – **Short Term**
- Council will develop an education and engagement program for the community to raise awareness on ways to reduce emissions, manage and reduce waste, and increase energy efficiency – **Short Term**
- Council will advocate for the development of low carbon precincts within the South West Growth Area, with Leppington Town Centre as a pilot precinct – **Short Term**
- Council will investigate opportunities for infrastructure to support the management of waste at a local and regional level – **Medium Term**
- Council will continue to implement the Camden Waste Education Strategy – **Short Term**
- Council will develop and implement a Camden Council Waste Strategy to deliver improved strategic waste management outcomes – **Short Term**
- Council will participate in a regional procurement approach for future waste disposal and processing solutions – **Short Term**
- Council will advocate for State government support for Regional/State waste infrastructure projects – **Short Term**
- Council will develop a consistent approach within planning instruments to better manage and reduce waste – **Short Term**
- Council will continue to work with the Environmental Protection Agency and NSW Police to investigate and reduce illegal dumping – **Ongoing**

Local Priority S6

Improving Camden's resilience to natural hazards and extreme weather events

The climate of New South Wales is changing. Over the coming years, Camden is likely to experience higher temperatures, fewer frosts, altered rainfall patterns, and changes in the frequency and intensity of natural hazards like bushfires, flooding and heatwaves. These hazards and extreme weather events have the potential to impact not only built assets such as roads, stormwater drains and buildings, but also increase demand for services such as water supply and community support. In planning for a sustainable and liveable Camden, it is important that Council identifies the potential risks associated with a changing climate. By better understanding these risks, Council can work to establish a framework to manage climate risk and increase resilience.

Traditional methods of farming are water intensive and are susceptible to natural hazards such as extreme heat and drought. Through the engagement undertaken for the LSPS, the Camden community highlighted access to fresh, local food as a key priority for Camden. Urban farming and community gardens are a low impact way of supplying fresh, local, organic produce that increase resilience by providing other

options for how people access their food. Urban farming can take many forms, from the backyard vegetable garden to rooftop greenhouses and vertical gardens. Urban farming uses less space, requires fewer inputs and uses fewer natural resources than traditional methods of farming, protecting these important natural resources for the generations to come.

The Camden Town Farm and associated Community Garden is a popular destination for the community, and there is opportunity for this model to be implemented elsewhere within Camden so that the community can enjoy the health and social benefits from growing their own food.

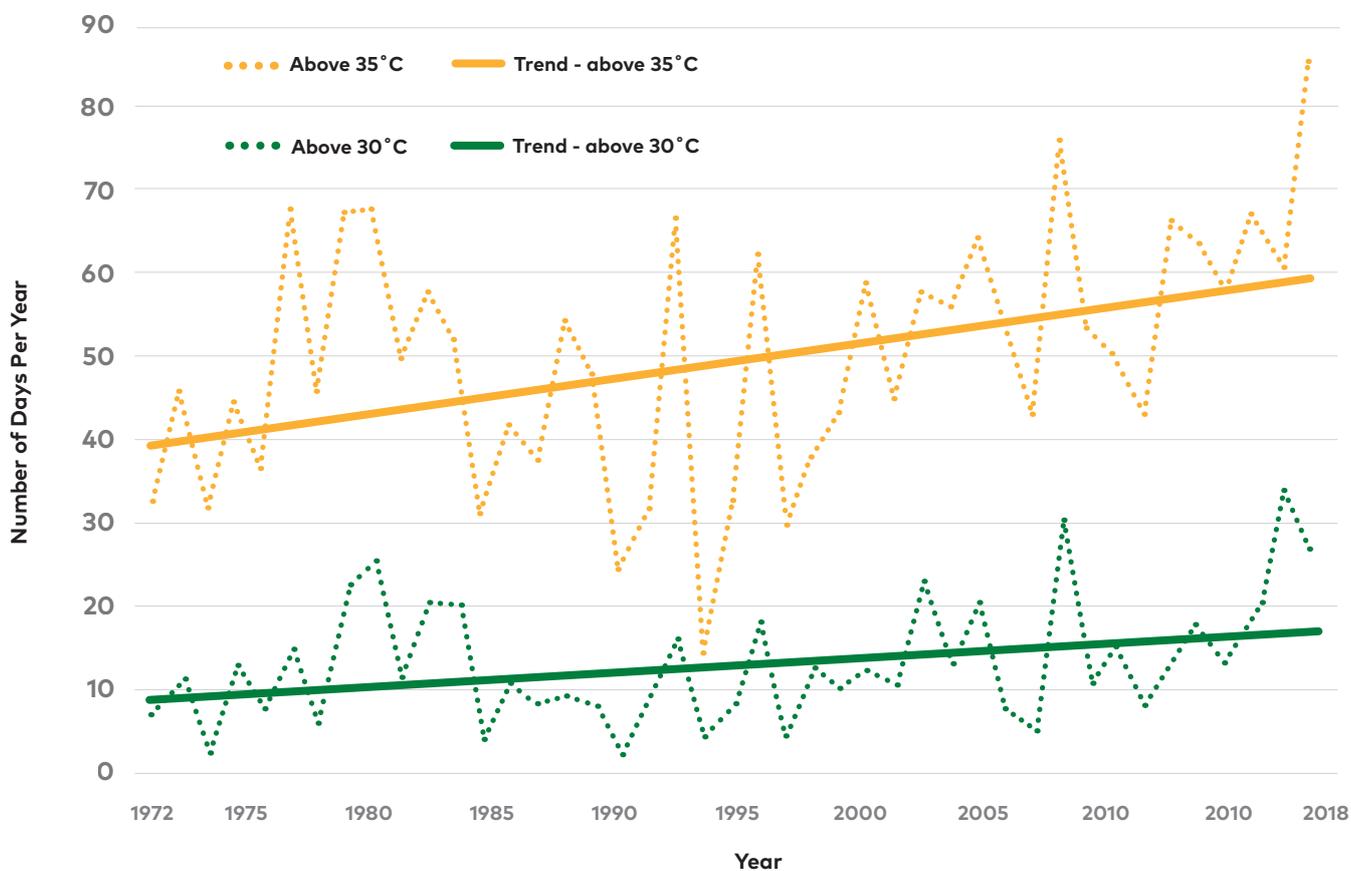
The Nepean River, South Creek, their tributaries and associated floodplains are a predominant feature of the Camden LGA. Flooding along these waterways impacts upon properties within the floodplain to varying degrees. Council has a responsibility to manage development within floodplains to ensure the safety of residents and will review planning controls related to flood prone land to ensure development is appropriate.

Extreme Heat Data

Annual number of days ▼	2014	2015	Year 2016	2017	2018	Average for all years of data	Average past 5 years
Sydney (Observatory Hill)						1859 - 2018	2014 -2018
Days above 30°C	18	23	28	30	26	14.8	25
Days above 35°C	2	7	6	12	4	3.1	6.2
Days above 40°C	0	1	0	0	1	0.3	0.4
Camden (Camden Airport)						1972 - 2018	2014 - 2018
Days above 30°C	64	59	68	61	87	50.1	67.8
Days above 35°C	18	13	18	34	25	13	21.6
Days above 40°C	2	2	1	12	2	2	3.8

Source: Bureau of Meteorology

Number of days in the Camden LGA above 30°C and 35°C



Sustainability

Actions

- Council will undertake a climate risk assessment and identify priority issues for Council and the community – **Short Term**
- Council will investigate a Community Garden and Urban Food Policy to encourage local food production – **Short Term**
- Council will review planning controls related to flood prone land – **Short Term**



Implementation, Monitoring and Reporting

Implementation

The LSPS will communicate the long-term land use strategy for Camden LGA over a 20-year planning horizon and will outline local priorities and actions for implementation. Council has designated the following implementation timeframes for the actions outlined in the LSPS:

Short term actions (0-5 years)
Medium term actions (5-10 years)
Ongoing Advocacy

To realise the 20-year vision, a series of amendments to other Council plans which provide the delivery framework for Council's strategic planning will be required. These plans and their functions are described below:

- **Local Environmental Plan (LEP)**
LEPs are the principal statutory document which establish the planning controls for an LGA. Through zoning, development standards and other local provisions the LEP provides the legal framework to ensure development is appropriate and reflects the communities vision for land use in the LGA.
- **Development Control Plan (DCP)**
DCPs are non-statutory plans that provide detailed planning and design guidelines, and development controls to support the LEP.
- **Contributions Plan**
Division 6 of Part 4 of the EP&A Act 1979 gives Council the power to collect contributions from developers toward public infrastructure required as a consequence of their development.

LEP amendments

Proposed developments which align to the strategic planning direction in the LSPS may require changes to development controls or land use zoning to occur before a development application can be submitted. In this case, an amendment to the LEP would be required.

Amendments to the LEP are subject to planning proposals in accordance with section 3.4 of the EP&A Act 1979. Planning proposals to amend the LEP may either be prepared by Council or by proponents. Alignment to the strategic direction within the LSPS will be a significant consideration when determining whether an LEP amendment will proceed.

More information on amendments to the LEP can be found in DPE's A Guide to Preparing Planning Proposals.

Monitoring and review

Council will monitor, review and report on its LSPS to ensure that its planning priorities are being achieved. Council will use the existing Integrated Planning and Reporting (IP&R) framework under the Local Government Act 1993 for the purpose of monitoring implementation of the LSPS.

Council will commence its first full review of the LSPS in 2023 and again every four years to align the review period with Council's overarching community strategic planning and IP&R under the Local Government Act.

Regular reviews will ensure that the LSPS reflects the vision the community has for the future of Camden and is aligned to the latest trends and information available about the environment and the community's social and economic needs

Implementation for Infrastructure and Collaboration

Local Priority I1

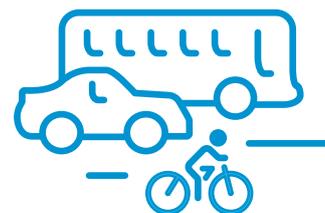
Aligning infrastructure delivery with growth



Relationship to other plans and policies	Local Priority I1 is consistent with Camden's CSP Key Directions:	
	1. 'Actively Managing Camden LGA's Growth' and 4. 'Effective and Sustainable Transport'	
	Local Priority I1 also gives effect to the Sydney Region Plan Directions:	
Actions and timeframes	1. A city supported by infrastructure	
	Local Priority I1 also gives effect to the Western City District Plan Priorities:	
	W1 Planning for a city supported by infrastructure	
	W7 Establishing the land use and transport structure to deliver a liveable, productive and sustainable Western Parkland City	
	Council will finalise the review of the s7.11 development contributions plans to:	
	o ensure planning instruments reflect future identified infrastructure	Short Term
	o investigate appropriate programs for delivery of infrastructure	Medium Term
	Council will work with infrastructure service providers to ensure timely delivery of essential services and infrastructure	Ongoing advocacy
	Council will prioritise the delivery of infrastructure in Leppington	Short Term
	Council will work with the Department of Planning, Industry and Environment to prepare the South West Growth Area Special Infrastructure Contribution (SIC)	Short Term
Council will work with the Department of Planning, Industry and Environment to investigate the impact of lot fragmentation on the delivery of development in the South West Growth Area and investigate potential planning controls to encourage lot amalgamation	Short Term	
Council will advocate to establish a Growth Infrastructure Compact to co-ordinate planning and delivery of growth in the Western City District which includes the Camden LGA, in accordance with <u>Western Sydney City Deal Commitment P5</u>	Short Term	

Local Priority I2

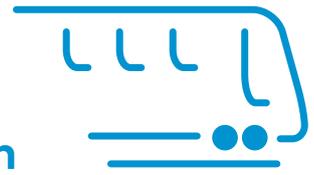
Connecting Camden through integrated transport solutions



Relationship to other plans and policies	Local Priority I2 is consistent with Camden’s CSP Key Directions: 2. Actively Managing Camden LGA’s Growth’ and 4. ‘Effective and Sustainable Transport’	
	Local Priority I2 also gives effect to the Sydney Region Plan Directions: 1. A city supported by infrastructure	
	Local Priority I2 also gives effect to the Western City District Plan Priorities: W1 Planning for a city supported by infrastructure W7 Establishing the land use and transport structure to deliver a liveable, productive and sustainable Western Parkland City	
Actions and timeframes	Council will review the Campbelltown and Camden Integrated Transport Strategy (2006) with surrounding Councils and the State Government	Medium Term
	Council will investigate opportunities to support freight movement on state and regional roads within the Camden LGA	Short Term
	Council will undertake Town Centre Parking Strategies including commuter parking for Narellan, Oran Park, Leppington and any future train stations	Medium Term
	Council will work with Transport for NSW to ensure the Outer Sydney Orbital takes into consideration the submission endorsed by Council on 22 May 2018 with an alternative underground route and appropriate east/west connections within the Camden LGA	Ongoing Advocacy
	Council will ensure that the Corridor preservation of the M9 Orbital are included in relevant planning instruments when confirmed by the State Government	Short Term
	Council will work in collaboration with Department of Planning, Industry and Environment to undertake a strategic route study identifying major road alignments and upgrades to facilitate the staged delivery of the South West Growth Area, as future infrastructure items	Short - Medium Term
	Council will work with Transport for NSW to advocate that a rapid bus service route is delivered to connect key Camden centres with the Western Sydney Airport and Aerotropolis, building on <u>Western Sydney City Deal Commitment C2</u>	Short Term
	Council will review and update the Pedestrian Access and Mobility Plan 2014 to ensure connectivity of Camden’s established areas	Short Term
	Council will review and update the Camden Council Bike Plan 1996	Medium Term
	Council will work with Transport for NSW to ensure cycling connectivity between Camden’s centres and surrounding strategic centres	Short Term

Local Priority I3

Planning for the delivery of the North South Rail and South West Rail Link Extension



Relationship to other plans and policies	Local Priority I3 is consistent with Camden's CSP Key Directions:	
	2. 'Actively Managing Camden LGA's Growth' and	
	4. 'Effective and Sustainable Transport'	
Actions and timeframes	Local Priority I3 also gives effect to the Sydney Region Plan Directions:	
	A city supported by infrastructure	
	Local Priority I3 also gives effect to the Western City District Plan Priorities:	
Actions and timeframes	W1. Planning for a city supported by infrastructure	
	W7. Establishing the land use and transport structure to deliver a liveable, productive and sustainable Western Parkland City	
	Council will ensure that the Corridor preservation for the North South Rail Line is included in relevant planning instruments when confirmed by the state government	Ongoing Advocacy
	Council will continue to advocate for a commitment by the State government for the delivery of the North South Rail Line and other key transport linkages to the centres of Campbelltown, Liverpool, Greater Penrith and the Aerotropolis, to achieve a 30-minute city	Short Term
	Council will continue to advocate for a commitment by the state government for the delivery of the North South Rail Line and other key transport linkages to the centres of Campbelltown, Liverpool, Greater Penrith and the Aerotropolis, in order to achieve a 30-minute city	Ongoing advocacy
	Council will work with Department of Planning, Industry and Environment and Transport for NSW to identify future centres around planned railway stations	Short Term
Council will work with Transport for NSW to confirm the future station location within the Camden LGA	Ongoing	



Local Priority I4

Working in partnership to deliver a more liveable, productive and sustainable Camden



Relationship to other plans and policies	Local Priority I4 is consistent with Camden’s CSP Key Directions: 6. ‘Strong Local Leadership’	
	Local Priority I4 also gives effect to the Sydney Region Plan Directions: 2. A collaborative city	
	Local Priority I4 also gives effect to the Western City District Plan Priorities: W2. Working through collaboration	
Actions and timeframes	Council will continue to implement the Western Sydney City Deal Commitments	Medium Term
	Council will work with State agencies to align growth and infrastructure	Ongoing
	Council will work with the Western Sydney Planning Partnership to deliver a partnership approach to planning, Western Sydney City Deal Commitment P6	Short Term
	Council will work with the Western Sydney Planning Partnership to develop uniform local government engineering and liveability standards Western Sydney City Deal Commitment P4	Short Term
	Council will work with the Department of Education to investigate the co-location and shared used of facilities	Ongoing
	Council will continue to work with the Camden Regional Economic Taskforce to support economic development within the Camden LGA	Ongoing
	Council will prepare a strategy to advocate for key infrastructure to support growth in the Camden LGA	Short Term
	Council will work with Tharawal Local Aboriginal Land Council to collaborate and provide support should they choose to prepare a Development Delivery Plan in accordance with State Environmental Planning Policy (Aboriginal Land) 2019	Medium Term

Implementation for Liveability

Local Priority L1

Providing housing choice and affordability for Camden’s growing and changing population



Relationship to other plans and policies	Local Priority L1 is consistent with Camden’s CSP Key Directions: ‘Actively Managing Camden LGA’s Growth’	
	Local Priority L1 also gives effect to the Sydney Region Plan Directions: 4. Housing the city	
	Local Priority L1 also gives effect to the Western City District Plan Priorities: W5. Providing housing supply, choice and affordability, with access to jobs, services and public transport	
Actions and timeframes	Council will finalise the Camden Housing Market Analysis which will provide the evidence base analysis of the existing Camden housing market supply and potential demand	Short Term
	Council will develop a Housing Strategy which will use the Camden Housing Market Analysis to further develop the vision and evaluate options for housing growth within the Camden LGA	Short Term
	Council will investigate the development of an Affordable Housing Strategy and Affordable Housing Contribution Scheme	Short Term



Local Priority L2

Celebrating and respecting Camden's proud heritage



Relationship to other plans and policies	Local Priority L2 is consistent with Camden's CSP Key Directions: 'Healthy Urban and Natural Environment'	
	Local Priority L2 also gives effect to the Sydney Region Plan Directions: 5. A city of great places	
	Local Priority L2 also gives effect to the Western City District Plan Priorities: W6. Creating and renewing great places and local centres, and respecting the District's heritage	
Actions and timeframes	Council will review non-indigenous heritage items and update the Camden LEP and DCP	Short Term
	Council will continue to promote and provide community education about the importance of Camden's unique heritage through its Heritage Advisory Committee	Ongoing
	Council will continue to implement the Public Domain Manual within the Urban Design Framework for Camden Town Centre	Short Term
	Council will work with Tharawal LALC to undertake a review of Indigenous Heritage in relation to places and cultural identity	Medium Term
	Council will ensure State Heritage items are protected through the development of future growth area precincts	Ongoing advocacy
	Council will undertake a scenic and visual analysis with neighbouring Councils to identify and protect ridgelines, scenic and cultural landscapes, and enhance and protect views of scenic and cultural landscapes from the public realm	Short Term



Local Priority L3

Providing services and facilities to foster a healthy and socially connected community



Relationship to other plans and policies	Local Priority L3 is consistent with Camden's CSP Key Directions:	
	2. 'Healthy Urban and Natural Environment' and 'An Enriched and Connected Community'	
	Local Priority L3 also gives effect to the Sydney Region Plan Directions:	
Actions and timeframes	A city for people	
	Local Priority L3 also gives effect to the Western City District Plan Priorities:	
	W3. Providing services and social infrastructure to meet people's changing needs	
	W4. Fostering healthy, creative, culturally rich and socially connected communities	
	Council will develop a strategy which identifies gaps in the provision of open space, play spaces and community facilities to project future demand and need for facilities, and provide a plan and priorities to meet the needs of current and future populations	Short Term
	Council will continue to implement the recommendations and actions of the Active Ageing Strategy	Ongoing
	Council will continue to implement the recommendations and actions of the Camden Children and Families Strategy	Ongoing
	Council will continue to implement the recommendations and actions of the Camden Disability Inclusion Action Plan	Ongoing
	Council will investigate opportunities to attract and encourage the delivery of social services and infrastructure within the Camden LGA	Short Term
	Council will deliver the three projects committed to under the Western Parkland City Liveability Program	Short Term
Council will act on the Western Sydney City Deal Commitment L5 to establish the Western Sydney Health Alliance to improve coordination and effectiveness of health services in the region, supporting health and wellbeing of neighbourhoods	Short Term	

Local Priority L4

Encouraging vibrant and connected centres which reflect Camden's evolving character



Relationship to other plans and policies	Local Priority L4 is consistent with Camden's CSP Key Directions:	
	'A Prosperous Economy' and	
	5. 'An Enriched and Connected Community'	
Relationship to other plans and policies	Local Priority L4 also gives effect to the Sydney Region Plan Directions:	
	5. A city of great places; and	
	6. A well connected city	
Relationship to other plans and policies	Local Priority L4 also gives effect to the Western City District Plan Priorities:	
	W6. Creating and renewing great places and local centres, and respecting the District's heritage	
Actions and timeframes	Council will investigate the development of local character statements to be incorporated within planning controls	Short Term
	Council will implement the Camden Town Centre Urban Design Framework	Ongoing
	Council will investigate planning controls that encourage the activation of public spaces for civic, community and cultural uses	Short Term
	Council will review public domain controls for the Narellan Town Centre	Short Term
	Council will consider the principles of the Better Places Strategy- Government Architects within the Camden DCP	Short Term
	Council will continue to work with the Department of Planning, Industry and Environment to ensure that new precincts within the South West Growth Area demonstrate best-practice placemaking in the design of centres and streetscapes	Short Term
	Council will consider the South Creek urban design principles contained within the District Plan for all future development areas around South Creek	Short Term
	Council will review existing planning controls to support a Night Time Economy within Camden's centres	Short Term

Local Priority L5

Supporting cultural infrastructure to promote cultural and creative spaces



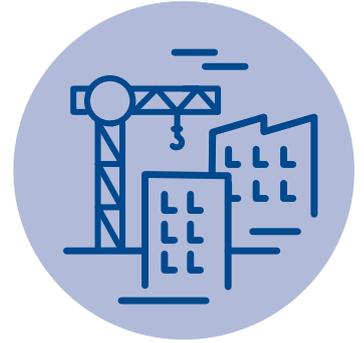
Relationship to other plans and policies	Local Priority L5 is consistent with Camden's CSP Key Directions:	
	5. 'An Enriched and Connected Community'	
	Local Priority L5 also gives effect to the Sydney Region Plan Directions:	
Actions and timeframes	3. A city for people	
	Local Priority L5 also gives effect to the Western City District Plan Priorities:	
	W4. Supporting healthy, creative, culturally rich and socially connected communities	
	Council will work with Create NSW to ensure culture is recognised as a driver for creating vibrant places	Ongoing
	Council will develop a Cultural Development Strategy which will provide Camden Council with a framework that supports arts and culture and high quality experiences to ensure that Camden LGA is a culturally vibrant place to study, work and play	Short Term
	Council will develop a Cultural and Social Infrastructure Plan to determine the cultural and social infrastructure needs of the Camden community	Medium Term
Council will audit the s7.11 development contributions plans to identify the planned cultural facilities and consider the timing of delivery and funding for these works	Short Term	
Council will continue to implement the Camden LGA Destination Management Plan	Ongoing	



Implementation for Productivity

Local Priority P1

Increasing the quantity and diversity of local jobs, and improving access to jobs across the Western City District



Relationship to other plans and policies	Local Priority P1 is consistent with Camden's CSP Key Directions: 3. 'A Prosperous Economy'	
	Local Priority P1 also gives effect to the Sydney Region Plan Directions: 7. Jobs and skills for the city	
	Local Priority P1 also gives effect to the Western City District Plan Priorities: W7. Establishing land use and transport structures to support the Western Parkland City W8. Growing and strengthening the metropolitan cluster W10. Planning & managing industrial and urban services land	
Actions and timeframes	Council will prepare and finalise an Economic Development Plan	Short Term
	Council will advocate to retain and grow existing population serving employment opportunities, and work with the Camden Regional Economic Taskforce to investigate ways in which knowledge-intensive jobs can be delivered in Camden	Short Term



Local Priority P2

Encouraging successful centres through a clearly defined centres hierarchy

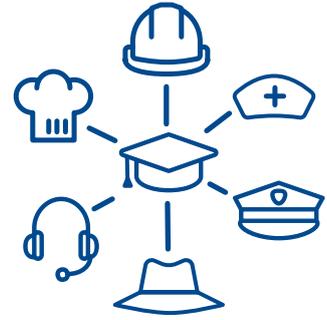


Relationship to other plans and policies	Local Priority P2 is consistent with Camden's CSP Key Directions: 3.'A Prosperous Economy'	
	Local Priority P2 also gives effect to the Sydney Region Plan Directions: 7. Jobs and skills for the city	
	Local Priority P2 also gives effect to the Western City District Plan Priorities: W7. Establishing land use and transport structures to support the Western Parkland City W11. Growing investment and jobs in strategic centres	
Actions and timeframes	Council will finalise the Camden Centres Study, which will evaluate the role and hierarchy of centres, and analyse the capacity and viability for different centres to adopt a place-based approach and accommodate local jobs and commercial services, additional housing and recreational infrastructure	Short Term
	Council will investigate the recommendations of the Camden Centres Study	Short Term
	Council will continue to implement the initiatives in the Camden Town Centre Urban Design Framework	Ongoing
	Council will prepare an Employment Lands Strategy which will inform future land use controls in the Camden LEP to ensure that there is a sufficient amount of zoned and serviced employment land available to meet demand	Short Term



Local Priority P3

Strengthening the Strategic Centres of Narellan and Leppington

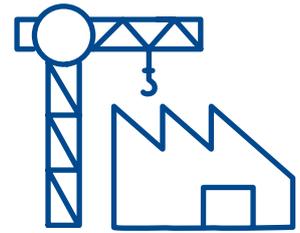


Relationship to other plans and policies	Local Priority P3 is consistent with Camden's CSP Key Directions: 3.'A Prosperous Economy'	
	Local Priority P3 also gives effect to the Sydney Region Plan Directions: 7. Jobs and skills for the city	
	Local Priority P3 also gives effect to the Western City District Plan Priorities: W7. Establishing land use and transport structures to support the Western Parkland City W11. Growing investment and jobs in strategic centres	
Actions and timeframes	Council will prepare a vision for Narellan, which considers Narellan's role as a Strategic Centre	Short-Medium Term
	Council will investigate a staged approach to the master planning of the Narellan Town Centre, with the staging dependent upon the confirmation of timing for the delivery of the North South Rail, in particular the location of the Narellan Train Station	Stage 1 – Short Term Stage 2 – Medium Term
	Council will continue work with Transport for NSW to confirm the future station location for Narellan	Ongoing
	Council will continue to work with the Department of Planning, Industry and Environment on the Leppington Town Centre Planned Precinct	Short Term
	Council will investigate opportunities to overcome challenges presented by land fragmentation and its limitations on delivering enabling infrastructure	Short Term



Local Priority P4

Ensuring a suitable supply of industrial and urban services land



Relationship to other plans and policies	Local Priority P4 is consistent with Camden's CSP Key Directions:	
	3.'A Prosperous Economy'	
	Local Priority P4 also gives effect to the Sydney Region Plan Directions:	
Actions and timeframes	7. Jobs and skills for the city	
	Local Priority P4 also gives effect to the Western City District Plan Priorities:	
	W7. Establishing land use and transport structures to support the Western Parkland City	
	W10. Planning & managing industrial and urban services land	
	Council will undertake an Industrial and Employment Lands Study which aims to retain the economic viability of industrial and urban services land, manage Camden's industrial lands, and if necessary identify potential new precincts	Short Term
	Council will prepare an Employment Lands Strategy which will inform future land use controls in the Camden LEP to ensure that there is a sufficient amount of zoned and serviced employment land available to meet demand	Short Term
Council will continue to work with the DPE to ensure new precincts within the South West Growth Area contain an adequate supply of industrial and urban services land, with a focus on locating these areas close to transport corridors	Ongoing	



Local Priority P5

Leveraging industry opportunities created by Camden's proximity to the Western Sydney Airport and Aerotropolis

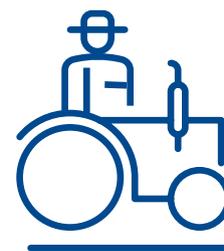


Relationship to other plans and policies	Local Priority P5 is consistent with Camden's CSP Key Directions: 3.'A Prosperous Economy'	
	Local Priority P5 also gives effect to the Sydney Region Plan Directions: 7. Jobs and skills for the city	
	Local Priority P5 also gives effect to the Western City District Plan Priorities: W8. Leveraging industry opportunities from the Western Sydney Airport & Aerotropolis	
Actions and timeframes	Council will work with the Camden Regional Economic Taskforce to investigate opportunities to leverage off the future industrial and commercial hub of the Aerotropolis, and to capitalise on new industry opportunities created by Camden's proximity to the Western Sydney Airport	Short Term



Local Priority P6

Leveraging Camden’s natural and cultural assets to promote local agricultural production and increase tourism



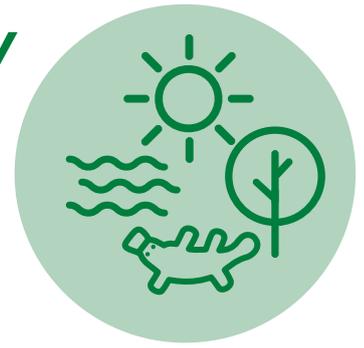
Relationship to other plans and policies	Local Priority P6 is consistent with Camden’s CSP Key Directions: 3. ‘A Prosperous Economy’	
	Local Priority P6 also gives effect to the Sydney Region Plan Directions: 7. Jobs and skills for the city	
	Local Priority P6 also gives effect to the Western City District Plan Priorities: W7. Establishing land use and transport structures to support the Western Parkland City W17. Better managing rural areas	
Actions and timeframes	Council will continue to implement the actions in the Rural Lands Strategy	Ongoing
	Council will review how Camden’s rural lands relate to future agribusiness precincts within the Aerotropolis	Short Term
	Council will work to implement the recommendations in the Macarthur Destination Management Plan and Camden Destination Management Plan	Medium Term
	Council will investigate the appropriate types of visitor accommodation for Camden and identify the appropriate location for future accommodation	Short Term



Implementation of Sustainability

Local Priority S1

Improving the accessibility and connectivity of Camden’s Green and Blue Grid and delivering high quality open space



Relationship to other plans and policies	Local Priority S1 is consistent with Camden’s CSP Key Directions:	
	2. ‘Healthy Urban and Natural Environment’	
	Local Priority S1 also gives effect to the Sydney Region Plan Directions:	
	8. A city in its landscape	
Actions and timeframes	Local Priority S1 also gives effect to the Western City District Plan Priorities:	
	W12. Protecting and improving the health and enjoyment of the District’s waterways	
	W13. Creating a Parkland City urban structure and identity, with South Creek as a defining spatial element	
	W15. Increasing urban tree canopy cover and delivering Green Grid connections	
	W18. Delivering high quality open space	
	Council will prepare a Green and Blue Grid Analysis for Camden and identify mechanisms to implement the Green and Blue Grid	Short Term
	Council will investigate opportunities to provide physical and visual connections to waterways and green spaces	Short Term
	Council will advocate for the retention of established trees in the masterplanning of new residential subdivisions	Ongoing
	Council will investigate the State Government’s Canopy Cover targets and identify opportunities to implement improved canopy cover in line with these	Short Term
	Council will develop a Street and Public Tree Masterplan to inform a LGA-wide tree planting program	Short Term
Council will review and amalgamate the existing Plans of Management for public land to ensure a consistent approach is adopted for the management of open space	Short Term	
Council will support the State Government in developing a strategy to restore and protect South Creek, in accordance with Western Sydney City Deal commitment L3	Short Term	

Local Priority S2

Protecting and enhancing the health of Camden's waterways, and strengthening the role and prominence of the Nepean River



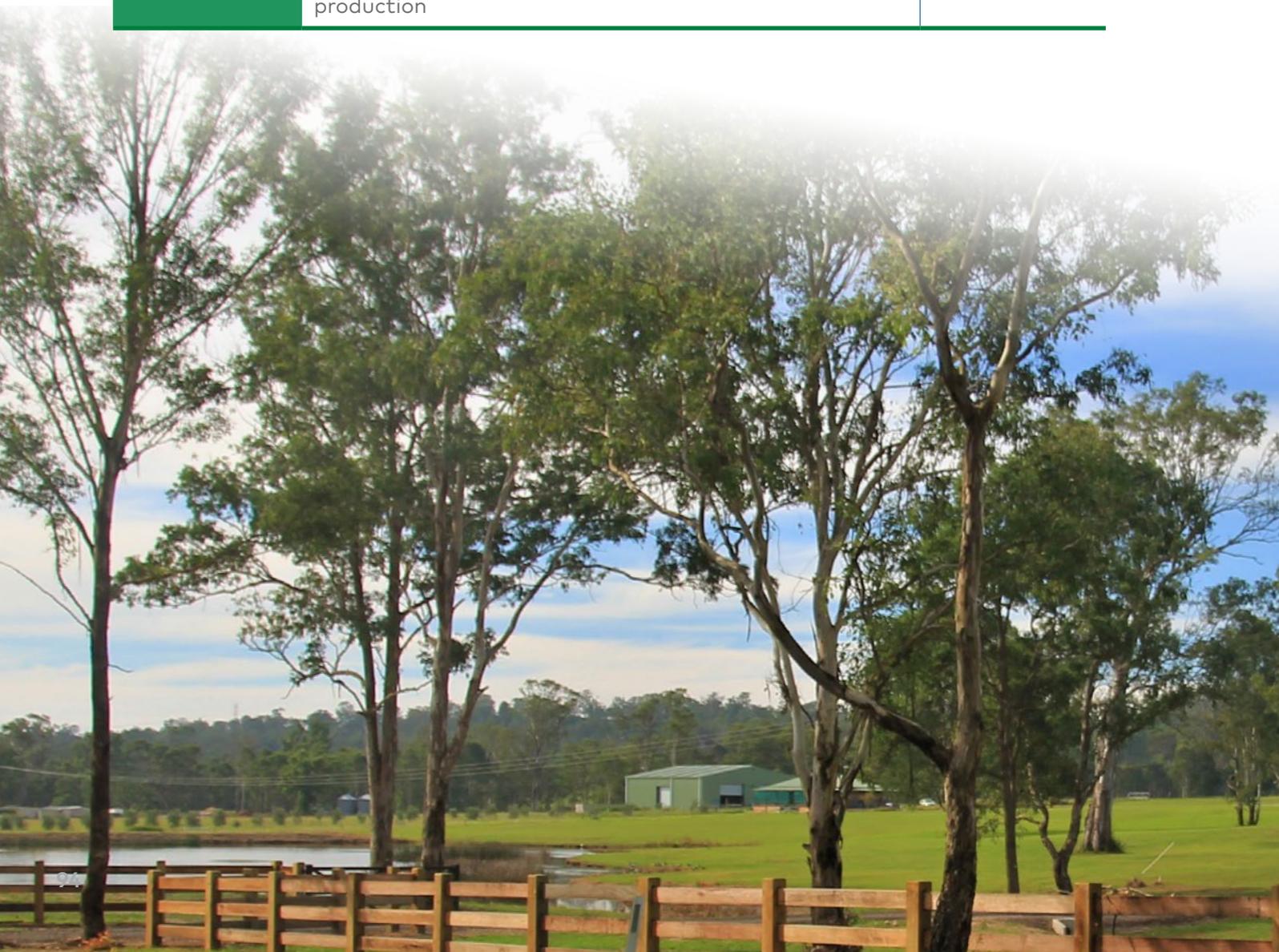
Relationship to other plans and policies	Local Priority S2 is consistent with Camden's CSP Key Directions: 2. 'Healthy Urban and Natural Environment'	
	Local Priority S2 also gives effect to the Sydney Region Plan Directions: 8. A city in its landscape	
	Local Priority S2 also gives effect to the Western City District Plan Priorities: W12. Protecting and improving the health and enjoyment of the District's waterways	
Actions and timeframes	Council will undertake a review of Camden's waterways and riparian areas and investigate opportunities to incorporate protections into planning instruments	Medium Term
	Council will develop a program for ongoing water quality monitoring	Short Term
	Council will work with water service providers to design and deliver infrastructure, water servicing and development approaches that best contribute to local and regional water supply, and water cycle management	Short Term
	Council will continue to implement Water Sensitive Urban Design on public land	Short Term
	Council will work with stakeholders to develop a whole of catchment land use policy and statutory planning mechanisms that improve water quality	Medium Term
	Council will undertake a review of the DCP to incorporate best-practice Water Sensitive Urban Design principles	Short Term
	Council will maintain, improve and create new habitats for threatened flora and fauna species identified in waterways	Ongoing
	Council will investigate opportunities to activate and enhance the Nepean River	Short Term
	Council will work with relevant stakeholders, including neighbouring Councils within the Hawkesbury-Nepean catchment, to investigate the establishment of a joint body to manage and facilitate a coordinated approach to the management of the Nepean River	Medium Term



Local Priority S3

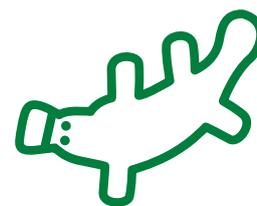
Protecting Camden's rural land

Relationship to other plans and policies	Local Priority S3 is consistent with Camden's CSP Key Directions: 2.'Healthy Urban and Natural Environment'	
	Local Priority S3 also gives effect to the Sydney Region Plan Directions: 8. A city in its landscape	
	Local Priority S3 also gives effect to the Western City District Plan Priorities: W17. Better managing rural lands	
Actions and timeframes	Council will continue to implement the recommendations and actions within the Camden Rural Lands Strategy	Ongoing
	Council will review existing planning instruments to minimise and manage rural land conflicts	Short Term
	Council will work with Wollondilly Council and the Sydney Peri-Urban Network (SPUN) to explore options to protect agricultural land and encourage local food production	Short Term



Local Priority S4

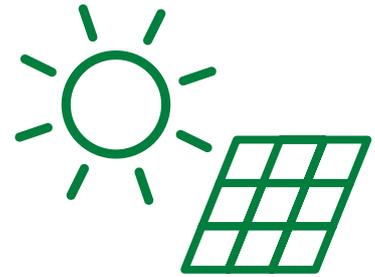
Protecting and restoring environmentally sensitive land and enhancing biodiversity



Relationship to other plans and policies	Local Priority S4 is consistent with Camden's CSP Key Directions: 2.'Healthy Urban and Natural Environment'	
	Local Priority S4 also gives effect to the Sydney Region Plan Directions: 8. A city in its landscape	
	Local Priority S4 also gives effect to the Western City District Plan Priorities: W14. Protecting and enhancing bushland and biodiversity	
Actions and timeframes	Council will continue to monitor the extent and condition of Council owned and managed bushland areas and identify additional funding opportunities to deliver a high-quality conservation and restoration program	Ongoing
	Council will increase the use of native flora to extend habitat connectivity corridors in the urban environment	Short Term
	Council will continue biodiversity precinct masterplanning to identify key actions to protect and enhance biodiversity across the LGA	Ongoing
	Council will develop a fauna pest management strategy to address risks to biodiversity	Short Term
	Council will develop a community education program to build awareness and understanding of biodiversity issues	Short Term
	Council will investigate opportunities to expand the Bushcare Program	Short Term
	Council will amend its Local Environmental Plan to protect biodiversity and environmentally sensitive land	Short Term

Local Priority S5

Reducing emissions, managing waste and increasing energy efficiency



Relationship to other plans and policies	Local Priority S5 is consistent with Camden's CSP Key Directions: 2.'Healthy Urban and Natural Environment'	
	Local Priority S5 also gives effect to the Sydney Region Plan Directions: 9. An efficient city	
	Local Priority S5 also gives effect to the Western City District Plan Priorities: W19. Reducing carbon emissions and managing energy, water and waste efficiently	
Actions and timeframes	Council will work with local builders and developers to provide education and opportunities to improve the sustainability of buildings and development	Short Term
	Council will investigate opportunities such as electric vehicle charging stations throughout Camden LGA	Short Term
	Council will work with stakeholders to advocate for a review of the Building and Sustainability Index (BASIX) and the sustainability of built form outcomes within the Exempt and Complying Development Codes SEPP	Short Term
	Council will monitor and report on Council's emissions and energy use and investigate targets	Short Term
	Council will develop an education and engagement program for the community to raise awareness on ways to reduce emissions, manage and reduce waste, and increase energy efficiency	Short Term
	Council will advocate for the development of low carbon precincts within the South West Growth Area, with Leppington Town Centre as a pilot precinct	Short Term
	Council will investigate opportunities for infrastructure to support the management of waste at a local and regional level	Medium Term
	Council will continue to implement the Camden Waste Education Strategy	Short Term
	Council will develop and implement a Camden Council Waste Strategy to deliver improved strategic waste management outcomes	Short Term
	Council will participate in a regional procurement approach for future waste disposal and processing solutions	Short Term
	Council will advocate for State government support for Regional/State waste infrastructure projects	Short Term
	Council will develop a consistent approach within planning instruments to better manage and reduce waste	Short Term
	Council will continue to work with the Environmental Protection Agency and NSW Police to investigate and reduce illegal dumping	Ongoing

Local Priority S6

Improving Camden's resilience to natural hazards and extreme weather events



Relationship to other plans and policies	Local Priority S6 is consistent with Camden's CSP Key Directions:	
	2.'Healthy Urban and Natural Environment'	
	Local Priority S6 also gives effect to the Sydney Region Plan Directions:	
	10. A resilient city	
	Local Priority S6 also gives effect to the Western City District Plan Priorities:	
	W20. Adapting to the impacts of urban and natural hazards and climate change	
Actions and timeframes	Council will undertake a climate risk assessment and identify priority issues for Council and the community	Short Term
	Council will investigate a Community Garden and Urban Food Policy to encourage local food production	Short Term
	Council will review planning controls related to flood prone land	Short Term



Glossary

Broad Industry Categories (BIC)

In line with the Greater Sydney Commission (GSC), Camden Council has categorised ANZSIC divisions into four Broad Industry Groups: Knowledge Intensive, Health and Education, Population Serving and Industrial.

The ANZSIC classification is used by ABS and the aggregated Broad Industry Categories used by the GSC, together they provide a framework for organising and comparing data about businesses by enabling grouping of business units carrying out similar productive activities. The following table summarises the classifications:

ANZSIC 2006 Division Title	Broad Industry Category (BIC)
Information Media and Telecommunications	Knowledge Intensive
Financial and Insurance Services	Knowledge Intensive
Rental, Hiring and Real Estate Services	Knowledge Intensive
Professional, Scientific and Technical Services	Knowledge Intensive
Administrative and Support Services	Knowledge Intensive
Public Administration and Safety	Knowledge Intensive
Education and Training	Health and Education
Health Care and Social Assistance	Health and Education
Construction	Population Serving
Retail Trade	Population Serving
Accommodation and Food Services	Population Serving
Arts and Recreation Services	Population Serving
Other Services	Population Serving
Agriculture, Forestry and Fishing	Industrial
Mining	Industrial
Manufacturing	Industrial
Electricity, Gas, Water and Waste Services	Industrial
Wholesale Trade	Industrial
Transport, Postal and Warehousing	Industrial

Population serving commercial activity that is linked to the demand from local residents and therefore location dependent. This is primarily retail and food and beverage, but also consists of office space for accounting, legal services and medical services;

Business serving commercial activity that can choose to locate in areas that suit their business requirements. These requirements include proximity to customers, access to a suitable labour force and connectivity to markets.



For further information contact
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